



HC Group

Modern Slavery Statement

FY24

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1. Our structure, operations and supply chains

Reporting entity

This Modern Slavery Statement is made pursuant to the *Modern Slavery Act 2018* (Cth) by HC Group, comprising:

- HenderCare Pty Ltd as Trustee of the HenderCare Trust ABN 19 087 520 254 (**HPL**);
- HenderCare Foundation ABN 80 139 328 662 (**HF**);
- Hender Group Pty Ltd ABN 12 667 179 491 trading as Hender Consulting, Hender Contracting, Entrée Recruitment, Entrée Early Years Recruitment and Hender Careers

This statement covers HC Group activities for the financial year ended 30 June 2024.

Structure and Workforce

The HC Group comprises HPL, HF, and Hender. HPL is an Australian private company, HF is an Australian public company registered with the Australian Charities and Not-for-profits Commission (**ACNC**), and Hender is a sole trader. HPL's sole director is Mark Hender, and the directors of HF are Mark Hender, Sarah Hender and Amanda Blight. Hender holds no directors as it is not a corporation.

The Hender Group Pty Ltd is also an Australian private company whose sole director is Mark Hender.

The head offices are all located in Adelaide, South Australia. At the end of the relevant reporting period, HPL employed approximately 1244 workers, HF employed approximately 606 workers and Hender employed approximately 886 workers. This includes full time, part time and casual workers, and not full time equivalent.

Our history

HenderCare (HPL and HF)

In 2004, HenderCare opened its doors in Adelaide. HenderCare's plan was to build a company that would provide the highest standards of care across the community and nursing sectors. Since then, HenderCare has expanded across Australia, welcoming clients and staff in Western Australia, Victoria, New South Wales, the Australian Capital Territory, Tasmania, and Queensland. HenderCare prides itself on the high-quality care and support it offers to people with a disability, people in the acute healthcare sector, and older persons.

As HenderCare has grown, it has worked hard to keep its caring ethos alive. HenderCare's client's matter, and HenderCare works hard to keep them at the centre of its business. HenderCare's dedicated staff include nurses, therapy professionals, carers, domestic assistants and home and garden maintenance workers. HenderCare has built a passionate team, who work around the clock to match its clients' needs with the right staff members and services.

Hender (Hender Consulting, Hender Contracting, Entrée Recruitment and Hender Careers)

Hender Consulting was established in 1993 as a specialist management consultancy practice to provide a range of services within the human resources field. The business has grown steadily out of a commitment to offering quality service and advice.

During 2001, a decision was taken to expand the operation from its core and successful executive recruitment and associated human resource services business. This decision was motivated by the need to offer clients a much wider range of human resource services. The first and logical step was the establishment of a contracting division to provide professional and specialist staff for temporary management and staffing requirements across a range of disciplines.

Quickly following was the establishment of Entrée Recruitment to provide permanent and temporary recruitment services as a complement to the existing Hender business and enabling the firm to offer a full service from recruiting the receptionist through to the boardroom.

The need to provide a more comprehensive employer sponsored career development and outplacement service saw the establishment in 2002 of Donington (SA) Pty Ltd affiliated with the Australasia wide Donington Group. In October 2014 Donington (SA) Pty Ltd ceased trading and Hender Careers was created.

Our operations

HenderCare operates across three customer focussed areas where it delivers services to clients:

1. *Aged care*

HenderCare's aged care services include the provision of Home Care Packages (**HCP**), the Commonwealth Home Support Program (**CHSP**), private services and allied health. HCP and CHSP programs are federally funded programs. The majority of the service provision occurs in client homes in the community.

2. *Disability services*

HenderCare's disability services area includes the provision of services funded by the National Disability Insurance Scheme (**NDIS**), and other state specific disability providers. As part of its NDIS services, HenderCare provides home and community support, support coordination, plan management, psychosocial services and therapy services (allied health). Majority of the service provision occurs in client homes in the community. Within the reporting period, HenderCare ceased offering support coordination and plan management services.

3. *Children's services*

HenderCare provides the South Australian Department for Child Protection Temporary Staff Services and Residential Care (including Placement and Support Packages). These services can include temporary, short-term, long-term or immediate response accommodation and support to children and young people who cannot reside in their family home. These services include home and community support and allied health.

Hender Group operates across four recruitment focussed areas:

1. *Hender Consulting*

Providing executive and non-executive search and senior recruitment services along with trusted advice regarding people, culture, structure, remuneration and performance.

2. *Hender Contracting*

Assistance with expert Executive Interim Management, Tech, HR, IT, Finance and Accounting, and Marketing and Communications contract recruitment assignments.

3. *Entrée Recruitment (including Entrée Early Years Recruitment)*

Finding the best talent for temporary and permanent jobs across Business Support, Customer Service, Accounting, Finance, Banking, HR, Early Years Education, Sales, Marketing, IT and specialist roles.

4. *Hender Careers*

Delivery of small to large scale change management, transition, outplacement, organisational development, training and executive coaching services across Australia.

Our supply chain

The HC Group's supply chain consists of a diverse range of goods and services across multiple categories to deliver its services. The main types of goods and services it obtains to support its care services are:

- a. services provided by suppliers – including nurses, personal care workers, allied health professionals, medical consumables cleaners, professional and administrative services, consultancy, IT, insurance, head office support, advertising services (both print and online);
- b. products provided by suppliers – including direct care related support equipment, personal protective equipment, uniforms, office supplies, IT equipment; and
- c. products and services used by indirect suppliers – including utilities, maintenance to buildings, equipment servicing and refurbishments.

The HC Group avoids outsourcing labour needs for direct care and recruitment services, and prefers to directly employ workers to deliver services. The HC Group's biggest spend is on wages for employees that it employs directly in Australia.

2. Our operations and supply chains risk

The HC Group is committed to supporting the global effort to combat modern slavery. We are focused on increasing awareness and reviewing our procurement policies and procedures to ensure modern slavery practices are effectively identified and do not go unaddressed in our supply chains.

The HC Group's operations are solely in Australia. The HC Group's operations do not directly result in modern slavery practices, as it does not engage in any practices that constitute modern slavery. The HC Group's operations are predominately based on direct service provision to service recipients/clients.

The HC Group has formed the view that there is a risk that it contributes to modern slavery practices, however the risk is very low. The HC Group has formed this view based on its practices when engaging suppliers. The HC Group does not turn a blind eye to potential labour exploitation of its suppliers, nor does it knowingly set unrealistic cost targets or delivery timeframes for suppliers that can only be met by using exploited labour.

The HC Group has formed the view that there is a risk that it may be connected to modern slavery through the activities of entities who supply products and services to it. The HC Group's large and diverse supply chain means that we may engage with suppliers which might then participate in modern slavery practices themselves, or whose supply chains might be at increased risk of modern slavery.

3. Addressing the risk of modern slavery practices

HC Group

HC Group's Modern Slavery Policy continues to guide our commitment to reducing modern slavery risks. Throughout FY24, HC Group leveraged Informed 365 software as a key tool to enhance supplier transparency and conduct rigorous due diligence. Suppliers lacking modern slavery statements are required to complete a modern slavery questionnaire via Informed 365. This software allows for systematic tracking and response to potential risks. Informed 365 as a tool is able to provide HC Group with real-time feedback on organisations who operate in countries with a higher prevalence of modern slavery in their workforce using the Global Slavery Index Vulnerability Model and who operate in industries with a higher risk of modern slavery. To focus our efforts effectively, HC Group has established a \$20,000 threshold for supplier payments. Modern slavery risk management practices, including the use of Informed 365 software, will prioritise suppliers who are paid more than \$20,000 in a financial year. HC Group continued modern slavery awareness training for all employees, with periodic updates planned to maintain high awareness across all teams regarding modern

slavery risks and preventative actions. The HC Group will collectively continue to reassess, revise and develop our approach to modern slavery compliance.

HenderCare

HenderCare have also reviewed and updated our Supplier Policies and Supplier Registers to capture evidence of our commitment to Modern Slavery. All contracts issued by HenderCare for the supply of services include clauses pertaining to modern slavery with a view to identifying and addressing modern slavery in its supply chains.

4. Assessment, reporting & consultation

In FY24, HC Group enhanced its approach to assessing the effectiveness of our modern slavery mitigation actions. Key actions included:

- a. Ongoing Assessment of Supplier Practices: We reviewed high-risk supplier responses to the Modern Slavery Questionnaire and conducted follow-up actions where needed.
- b. Due Diligence Improvements: New due diligence processes were introduced, focusing on early risk identification and active remediation.
- c. Modern Slavery Training Metrics: HC Group reviewed and documented employee training participation, with plans to increase engagement and ensure continuous awareness.

During the next reporting period and moving forward, the HC Group intends to:

- a. Continue evaluating and refining our modern slavery compliance framework,
- b. Expand supplier engagement to increase transparency across supply chains,
- c. Implement additional remediation processes as necessary.

This statement was drafted by HenderCare, in consultation with the senior leadership team from Hender. The process of consultation included the sharing of materials and meetings to discuss progress that was made during the reporting period.

This statement has been approved by the Sole Director of HPL, the Directors of HF and Hender.



Mark Hender

Director

19 December 2024