

Modern Slavery Statement

Avery Dennison

This Statement is submitted on behalf of Avery Dennison Materials Pty Ltd (ABN 92 007 706 934) (**ADM**) under section 13 of the *Modern Slavery Act* 2018 (Cth) (**MSA**) to cover the reporting period of 1 January 2025 to 31 December 2025.

1. Criteria 1 and 2 (MSA, s16(1)(a)-(b)): Identification, Structure, Operations and Supply Chain

1.1. Identification and Structure

The ultimate parent company is Avery Dennison Corporation (USA). Avery Dennison Corporation owns, among other legal entities, the following two legal entities:

1. Avery Properties Pty Limited (based in Australia);
2. Avery Dennison Singapore Pte Ltd (based in Singapore).

Avery Dennison Singapore Pte Ltd owns Avery Dennison Australia Pty Ltd, which has the following subsidiaries all based in Australia:

1. Avery Dennison RBIS Pty Ltd;
2. Avery Dennison Australia International Holdings Pty Ltd;
3. Avery Dennison Materials Pty Ltd (**ADM**).

Of the five legal entities based in Australia, only ADM meets the reporting threshold, and it does not own or control any other reporting entities. The five Australian entities ordinarily consolidate and report under Avery Dennison Australia Pty Ltd for financial statement purposes.

1.2. Operations

Avery Dennison Corporation is headquartered in Mentor, Ohio and employs more than 35,000 employees in more than 50 countries. Avery Dennison is a global materials science company specialising in the design and manufacture of a wide variety of labelling and functional materials. Our products are used in nearly every major industry and include pressure-sensitive materials for labels and graphic applications; tapes and other bonding solutions for industrial, medical and retail applications; tags, labels and embellishments for apparel; and radio frequency

identification (RFID) solutions serving retail apparel and other markets. We create solutions for the industries we serve to optimise labour and supply chain efficiency, reduce waste and mitigate loss, advance sustainability, circularity and transparency and better connect brands and consumers. ADM does not hold any investments.

ADM, the reporting entity, imports paper coated and laminated products, processes and re-packages those products and then sells them to Australian and New Zealand customers. The products in their original form are manufactured overseas by other Avery Dennison entities and are then purchased by ADM. ADM is based in Melbourne, Victoria and employs 79 workers all of which are permanent employees. ADM also engaged one temporary worker which was employed by a recruitment agency in the reporting period. None of ADM's employees work in an arrangement where their visa ties them to the business. ADM also has offices in Sydney and Brisbane.

1.3. Supply Chains

In the past reporting period ADM engaged with approximately 236 tier 1 suppliers, or suppliers that we directly contract with. Third party suppliers are based in a variety of geographic locations including: Australia, Denmark, the Netherlands, New Zealand, the United Kingdom, Singapore, the United States of America, South Korea, China, and India. Part of ADM's direct suppliers include other Avery Dennison entities (as opposed to third party suppliers) including Avery Dennison entities based in the Netherlands, Belgium, Luxembourg, New Zealand, Singapore, Hong Kong, the United States of America, South Korea, Israel, China, Thailand, Malaysia and India.

Our suppliers provide us with a range of goods and services including: labels; adhesives and plastics; equipment installation; compressors; sheeting; cutting tools; signage products and services; printing and packaging products and services; gas; information and technology hardware and software; equipment and machinery; stationery; cleaning, maintenance and security services; recycling and waste disposal services; pest management; administrative services; courier and postage services; transport, freight and logistics services; groceries and catering; lab testing; first aid equipment; uniforms and protective materials; training services; accommodation and conference services; payroll services; taxation, environmental, financial and legal consultancy; insurance; marketing, advertisements and design consultancy; telecommunications; and recruitment agencies.

We acknowledge that our supply chain extends past our direct tier 1 suppliers and will endeavour to gain further knowledge as to the depths of our supply chain in future reporting periods.

Criteria 3 (MSA, s16(1)(c)): Risks of Modern Slavery

We understand the prevalence and nature of modern slavery mean that every entity has risks of modern slavery within its operations and supply chains. We understand such risks may therefore be present in the operations of ADM. Below, we have considered the ways in which we could potentially cause, contribute to, or be directly linked to modern slavery practices so that we can take effective action to assess and address those potential risks.

1.4. Operational Risks

ADM is engaged in the design, processing and manufacturing industries. We understand from the research into modern slavery that manufacturing is considered a high-risk industry for many reasons. Manufacturing can be a particularly cost-driven industry. As a result of that, globally throughout the industry we understand that manufacturing can be heavily dependent on outsourcing and sub-contracting as a cost-saving measure. These practices can reduce visibility and accountability over business practices and can also place cost pressures on suppliers and subcontractors. Costs pressures can lead to wage cuts, increased working hours etc. Workers therefore become increasingly vulnerable to exploitation such as modern slavery practices. As an entity involved in the manufacturing industry, our operations may present a potential risk of modern slavery.

We are also aware that the materials we work with include goods such as adhesives, plastics, sheeting, labels, packaging that are made from raw materials and that these sorts of materials may pose a relatively higher risk of modern slavery. We also utilise recruitment agencies which we understand can reduce the visibility over hiring protocols and practices which can increase the vulnerability of those workers and note we currently have one staff member employed by a recruitment agency.

1.5. Supply Chain Risks

We understand that there is a risk that we can contribute to or be directly linked to modern slavery practices through our supply chains.

In relation to our supply chain, tier 1 consists of approximately 236 suppliers which we believe is a relatively small cohort proportionate to our size, enabling increased visibility over our supply chain and reducing the risks of modern slavery within same. Our supply chain has slightly decreased in volume of suppliers since previous reporting periods by about 2%, providing us with increased oversight. The majority of our suppliers are Australian-based suppliers, making up 77.12% of our direct suppliers. A further 13.56% of our suppliers are other Avery Dennison entities which we believe lowers the risk of modern slavery within our supply chains, given these are entities we have increased oversight of and that we understand the culture and practices of. However, we do acknowledge that the remaining 9.32% of our third-party suppliers are based overseas. Of this small cohort only ten (or 4.23% of our total suppliers) are based in countries with a high prevalence of modern slavery according to the new Global Slavery Index data.¹

We also acknowledge that some of the Avery Dennison entities we have intercompany contracts with are based in higher risk countries such as China, India, Israel, Thailand and Malaysia. However, we have strong intercompany contracts with these entities and are confident that their operations are held to a high standard and that staff safety and wellbeing is being taken very seriously in these places. Despite those protections we are aware that if these entities contract locally themselves then we may have some greater risks beyond tier 1 of our supply chain.

Our suppliers also provide some goods and services that are considered higher risk according to the data such as: goods made from raw materials including adhesives, plastics, sheeting, labels, packaging; goods procured from the manufacturing industry such as equipment, tools and machinery; information and technology hardware; stationery; uniforms and protective materials; cleaning, maintenance and security services; groceries and catering; first aid equipment; and recruitment agencies.

We acknowledge that we are yet to consider the risks posed by suppliers beyond our tier 1 supply chain and we will seek to make further progress in gaining a deeper understanding of such risks in future reporting periods.

¹ Geographic Locations with a prevalence of more than 3.5 per 1,000 people.

1.6. Changing Risks Globally

We acknowledge that there are serious conflicts occurring in and near locations where we do business such as in the Ukraine, Gaza Strip, Israel and Iran. We know these conflicts significantly increase the vulnerability of people in these regions to various forms of exploitation including modern slavery. We know that human traffickers are often in action in conflict zones as well as neighbouring regions where displaced persons may be relocating to. We are mindful of these changes in our risk analysis.

2. **Criteria 4 and 5 (MSA, s16(1)(d)-(e)): Action to Address and Assess Risks, Effectiveness**

Having identified the potential risks of modern slavery in our operations and supply chains for the last reporting period, we continue to take action in response to those risks. Responding to potential modern slavery risks is a complex and challenging task and we are aiming to continually improve in our approach. Avery Dennison entities in the United Kingdom and in California have for several years been reporting under their equivalent legislation.

Our UK and Californian Statements, which detail actions applicable to all Avery Dennison entities globally, commit to ensuring that there is no modern slavery or human trafficking in our supply chains or operations and confirm our zero tolerance for such practices.

Our values are the basis of our compliance culture; they shape our behaviour and support our business and people. They drive how we treat our employees and how we expect our suppliers and subcontractors to treat their employees. Our values include: Integrity, Courage, External Focus, Diversity, Sustainability, Innovation, Teamwork and Excellence. We believe these values create our culture that is conducive to addressing and assessing modern slavery risks.

We have multiple policies and processes in place that help us uphold best practices of business, conduct due diligence and provide remedial measures.

Code of Conduct

Our Code of Conduct (the **Code**) applies to all Avery Dennison entities, their directors officers, employees and enlarges and enshrines our view that being an ethical and values-based company helps us win. Our Code of Conduct directs employees as to

where they can report issues and concerns and establishes an Ethics Counsel in each region, as well as provides the contact details for our Business Conduct Guideline which allows our employees to speak anonymously. The Code requires all employees to comply with both the letter and spirit of all laws, regulations and policies that are applicable.

We acknowledge that matters like discrimination, harassment, workplace violence, poor health and safety practices and poor privacy practices may not meet the threshold of modern slavery but these kinds of practices increase the vulnerability of workers and may indicate the presence of modern slavery or may escalate into same over time. As such, our Code prohibits unlawful discrimination or harassment because of race, colour, religion, sex, pregnancy, national origin, ancestry, citizenship, age, marital status, physical disability, mental disability, medical condition, sexual orientation, gender identity or expression, veteran status or any other status protected by law. We also prohibit bullying or any behaviour that creates an intimidating, offensive, abusive or hostile work environment and we uphold the privacy of our employees.

At Avery Dennison we want to be recognised as an exemplary corporate citizen: active in our communities; committed to diversity, development, health and safety, labour standards; contributing to society in both developed markets as well as the developing regions of the world where we operate – this is enshrined in our Code.

Our Chief Compliance Officer and our Regional Ethics Counsels administer our Code, investigate and respond to violations and determine remedial and disciplinary action which can include termination of employment.

Human Rights Policy

Avery Dennison has a Human Rights Policy that is applicable to all Avery Dennison entities. This policy details our commitment to treating all of our employees, and helping ensure employees within our supply chain are treated, with dignity and respect, and to serve as a force for good the communities in which we operate. It is guided by the International Labour Organisation 1998 Declaration on Fundamental Principles and Rights at Work, and the United Nations Global Compact. The latter was founded in 2020 and is a non-binding United Nations pact to encourage businesses and firms worldwide to adopt sustainable and socially responsible policies and to report on their implementation. Avery Dennison has been a member since 2020. The policy supports our businesses in identifying actual and potential human rights risks, then developing

and implementing actions to create greater responsibility. We expect our supply chain stakeholders to embrace the guidance in our policy. Part of our policy guidance is to undertake routine risk analysis by country to identify human rights risks, which is done via supplier and subcontractor audits as detailed further below. In line with UN frameworks, our Human Rights Policy provides avenues for effective remedies in scenarios where we might inadvertently cause or contribute to adverse human rights impacts.

Forest Stewardship Council Core Labour Requirements Program

In 2025, ADM took steps to create a portfolio of sustainable Forest Stewardship Council (FSC) certified label materials. FSC's mission is to promote environmentally sound, socially beneficial and economically prosperous management of the world's forests. As part of our progress with the FSC, ADM is completing a Core Labour Requirements program which encompasses expectations relating to the elimination of forced labour, child labour, discrimination and violations of workers' rights in supply chains. In 2025, we formally incorporated these Core Labour Requirements into our supplier and third-party logistic compliance activities. We have asked these parties to acknowledge, sign and commit to the Core Labour Requirements as well as complete a self-assessment in this regard. We have also introduced annual on-site internal audits on the requirements to provide additional assurance around modern slavery, labour practices, worker protections and related risks within outsourced logistics operations.

United Nations Sustainable Development Goals

We have a public document detailing how Avery Dennison has mapped its most material sustainability topics to align with the United Nations Sustainable Development Goals (SDGs). This includes work we are doing in relation to: employee engagement; fair and inclusive workplaces; advanced technologies and innovation; energy use, conservation and reductions; human and labour rights; supply chains; materials management; transition to a circular economy; operational waste; GHG emissions and reductions; climate change and water use.

Reporting

We understand that the nature of modern slavery means it is often hidden in plain sight because of the inability of victims and those around them to safely speak up and report on their circumstances. At Avery Dennison we have a non-retaliation policy that allows our employees to feel comfortable speaking up about concerns knowing we prohibit

retaliation against anyone who, in good faith, reports a potential violation of the law, our Code, our Global Supplier Standards and Social Compliance Standards. There are many avenues available for reporting including to line managers, Human Resources, Internal Audit, our internal Law Department or anonymously to our Business Conduct Guideline using toll-free hotline which is operated by an independent third party. The Guideline accepts reports in any language and so is accessible to anyone with language vulnerabilities. We also have a secure online system that allows for the filing of reports. These various channels enable employees to confidentially report issues and concerns. Reports are investigated under the direction of our Chief Compliance Officer in collaboration with the Law Department, senior management, our Regional Ethics Counsel and with oversight from the Governance Committee of our Board of Directors.

These reporting avenues allow us to track the reports being made and understand whether the actions we are taking in this space are making a meaningful difference in relation to awareness, risks, due diligence and remediation. In 2025, we received 352 reports to our Business Conduct Guideline globally. None of these reports contained allegations related to modern slavery, which initially seems a positive sign, but we understand may also mean we need to improve the accessibility of our reporting channels.

Training

We regularly train our employees on key policies and procedures. We have committed to conducting recurrent training on the Code of Conduct for employees and in 2025 there was a 92.31% completion rate on this refresher training for the relevant staff at ADM who were allocated this training. All new hires must also complete this training with 100% of new employees in Australia completing the training in 2025. We also conduct online Values and Ethics training for all staff and have done so each quarter in this recent reporting period. This training covers elements of human rights and our supplier due diligence processes as well as speaking up, diversity, anti-bribery, anti-corruption, health and safety, respect in the workplace, social media, conflict of interest and other related topics that help us maintain a culture of ethical governance. The overall completion rate for all staff in 2025 was 95.68% for this training.

We also develop and launch Values and Ethics “Talkabout” toolkits each year, to enable managers to engage in meaningful discussion with their teams regarding topics from our Code. In 2025 our Talkabout topics covered “Code of Conduct” (given it had been updated in the prior reporting period) and “Our Brand, Your Voice”. A toolkit on the Code

of Conduct was delivered on 14 January 2025 to all Managers who were asked to cover the topics in staff meetings. The toolkit for “Our Brand, Your Voice” was delivered on 23 September 2025. Our Law Department conducts instructor-led training sessions and 271 of these sessions were held in 2025 around the world. Managers in Australia and their direct reports were emailed the Talkabout toolkit content as part of our communication campaign. Managers also received a second set of communications with tools to provide the Talkabout toolkit to their team. Every manager is expected to ensure their team engages with these.

Globally, Avery Dennison trains some suppliers in regions and countries that are considered high risk, based on their scores on Transparency International’s Corruption Perception Index and the International Labour Organisation’s assessments of child and forced labour. In our regular social compliance training for suppliers, we cover our requirements regarding child and forced labour. In 2025, 130 suppliers attended this training around the world, with the majority of the suppliers who completed the training being based in China.

Through this training we can keep a finger on the pulse of the level of awareness in our organisation and whether the actions we are taking in this space are effective.

Supplier Standards

Our Global Supplier Standards drive the behaviours we require our suppliers to adopt. Our Global Supplier Standards detail the best practices and ethical behaviour we expect from our suppliers including our requirement that suppliers do not use child labour or forced labour; provide their employees with a safe and healthy workplace; comply with all local environmental, health and safety, and corruption and bribery laws. They also speak to compensation, work hours, discrimination, human rights, freedom of association and disciplinary processes. We reserve the right to implement affirmative steps to monitor and ensure compliance with these Standards and if suppliers are non-compliant they may be required to implement corrective actions. We are able to take actions to cancel outstanding orders to terminate relationships in cases of non-compliance. We also hold suppliers responsible for ensuring that any sub-contractors that produce goods or services for us meet these standards. We are also developing an initiative whereby direct suppliers will need to certify compliance with these standards before being engaged as suppliers and subcontractors.

Our Global Supplier Standards are supplemented by our lengthier Social Compliance Standards which were updated as recently as September 2025. These additional standards describe in detail supplier obligations with regard to, among other areas, employment standards, forced labour, child labour, compensation, hours of labour, discrimination/human rights, freedom of association, disciplinary processes, humane treatment, health and safety, environmental standards, supply chain transparency, living facility requirements, shared facility requirements and confidentiality. It includes references to a number of International Labour Organisation Conventions, Ethical Trading Initiative Codes, Fair Labour Codes, United Nations Global Compacts and Conventions, and relevant legislation in other jurisdictions. This document utilises recent case study examples set in different countries to help suppliers understand how they should meet our standards around the world. We set the highest standards for our own operations as well as for our suppliers. We expect that workers are trained and aware of their legal rights and suppliers have internal controls as well as conducting internal audits to ensure compliance. These standards also enshrine our approach to remediation for violation of our standards or the law including in relation to remedying and preventing breaches, improvements, lack of progress, termination and feedback.

As a further supplement to our Global Supplier Standards and Social Compliance Standards, we have created our Integrated Compliance Assurance Program (**ICAP**). ICAP is based on the United Nations Guiding Principles on Business and Human Rights, the UK Modern Slavery Act 2015, the California Transparency in Supply Chains Act, the Norway Transparency Act, the United Nations Sustainable Development Goals for the 2030 Agenda, the Social & Labor Convergence Program and Sedex Members Ethical Trade Audit. ICAP sets clear standards regarding worker compensation, hours of work, discrimination, freedom of association, disciplinary processes, health and safety, the environment, unauthorised production, living facilities for workers, shared facilities, confidentiality, ethics, and other employment practices. It also provides for complete prohibitions on forced labour and child labour.

We have clear expectations of the way we deal with suppliers and partners and the ethical standards that we hold suppliers to.

Supplier and Subcontractor Selection

We have a Global Outsource Supplier Approval Procedure that we utilise prior to engaging subcontractors to ensure their compliance with our Global Supplier Standards and Social Compliance Standards detailed above. This ensures consistency in approval

procedures around the world. Suppliers cannot become an approved supplier until they pass through this procedure and meet the relevant criteria which in some cases includes passing a social compliance audit.

We also conduct an oversight program for subcontractors in the apparel industry that we work with regularly to ensure they continue to comply with our Global Supplier Standards and Social Compliance Standards. Through the program we provide subcontractors with information and training to help them understand how to comply with our standards. We have third-party auditors that actually visit subcontractor facilities on our behalf and inspect living conditions in employee dormitories, wages and working hours, employee insurance coverage, fire safety etc. From a remedial perspective, we have a suspension process for subcontractors found to be non-compliant with critical criteria such as child labour and fire safety. Where subcontractors are found to be non-compliant in less critical areas, we work collaboratively to help them raise standards. Moving through such change with our subcontractors is a key area where we can track effectiveness. In 2025, we undertook 1,003 social audits globally – 471 for internal sites and 532 subcontractors.

For subcontractors in other industries, we have a separate oversight program based on a platform developed by EcoVadis. This approach is different, and rates suppliers based on their answers to an online questionnaire which covers a range of modern slavery issues. Our remedial approach is again to intervene with suppliers that reveal themselves to be high risk and assist in improvement, with relationship termination occurring where there no improvements made in specified timeframes. In 2025, 75% of our spend in these other industries was covered by active EcoVadis assessments.

Audits

We conduct third party audits of our company-owned manufacturing facilities and tier 1 subcontractor facilities on an ongoing basis around the world. These audits include a focus on fundamental human rights. We conduct these periodic audits on the basis of the particular risk profile of a facility, taking into account factors like past audit performance and the prevailing labour conditions in the country where the facility is located. This due diligence enables us to assess the effectiveness of the actions we are taking in this space. Our audit findings are recorded, and we undertake remedial action where appropriate, making any changes necessary to fully comply with our policies. In 2025, 471 audits took place across manufacturing sites.

Due Diligence on Conflict Minerals

We understand that conflict minerals are often linked to modern slavery and human rights abuses. In the United States of America, Avery Dennison is required to have in place a due diligence process regarding conflict minerals. We have a Conflict Mineral Policy and complete an annual supply chain review with the support of a specialised advisory firm. We conduct reasonable country of origin inquiries and have engaged an independent global professional services firm to advise us on due diligence and reporting. We are taking a number of steps in this space and our statement is publicly available in this regard.

Recruitment Practices

Our relationships with recruitment agencies are longstanding and as such provide us with a large degree of visibility over things like pay rates to ensure we are satisfied that the practices being engaged in are ethical and not increasing the vulnerability of our workers or potential workers.

Our employees are all issued with a Fair Work statement upon appointment that outlines their employment rights. We also advise new employees of our Business Conduct Guideline, detailed above.

Environmental Sustainability Governance Reporting

Avery Dennison Corporation provides an annual report on progress around ESG goals which is publicly available. There are numerous key goals, with 2025 and 2030 timeline targets. Of direct relevance here are the areas of Supply Chains and Fair and Inclusive Workplaces. The Supply Chain area refers to how Avery Dennison Corporation chooses suppliers, measures supplier performance/alignment with values, audits suppliers, supports suppliers in improving ESG and maintaining transparency to ensure sourcing commitments are met. The Fair and Inclusive Workplaces area refers to efforts to support the active integration and fair treatment of all employees with a focus on gender, age, cultural background, skills, race/ethnicity, religion and sexual orientation – noting staff with particular attributes may be more vulnerable in the workplace.

2.1. Changing Risks Globally

We have referred to conflict regions in the Ukraine, Gaza strip, Israel and Iran and the way these conflicts increase modern slavery risks in the regions. We know that conflict exacerbates existing vulnerabilities and creates new opportunities for criminals that

engage in modern slavery practices. There is an Avery Dennison entity based in Israel. We have taken steps to protect our staff and supply chain from these risks with our leadership team engaging directly with Israeli staff. There is an ongoing dialogue, and various steps are being taken to ensure our employees and their families are safe and well. Leadership is currently meeting frequently to assess which operations are safe to continue pursuant to military and government approvals.

3. Criteria 6 (MSA, s16(1)(f)): Consultation

As above, ADM does not own or control any other entities.

4. From Our Principal Governing Body

ADM makes this statement in accordance with section 13 of the *Modern Slavery Act* 2018 (Cth). ADM's Board of Directors is the principal governing body under the Act.

This Modern Slavery Statement was considered and approved of by the Board of ADM.

A handwritten signature in black ink, appearing to read 'C.R. Kilgour', written over a horizontal line.

Christopher Rex Kilgour

Director

Responsible Member of Avery Dennison Materials Pty Ltd's Principal Governing Body