CI Resources Limited and Phosphate Resources Limited 2020

Modern Slavery Statement

'Founded by the community of Christmas Island, we recognise the inherent dignity of all people and are committed to respect and promote human rights, including the rights of any community where we operate.'

Reporting Entities

This Modern Slavery Statement (**Statement**) is made jointly by CI Resources Limited ACN 006 788 754 (**CIRL**) and its wholly owned subsidiary, Phosphate Resources Limited ACN 009 396 543 (**PRL**), for the financial year ending on 30 June 2020 (**Reporting Period**).

CIRL and PRL are both reporting entities pursuant to the *Modern Slavery Act 2018* (*Cth*) (**Act**).

Unless the context otherwise requires, a reference to 'we' or 'our' in this Statement refers to both CIRL and PRL.



This Statement has been approved as a standalone document by the board of directors of CIRL on behalf of CIRL and PRL and is hereby signed by the Chair of the board of directors.

David Somerville Chair of CIRL

Introduction

Why do we make this Statement?

The Act came into force on 1 January 2019 and established a national modern slavery reporting requirement. The reporting requirement recognises the need for Australian businesses to identify and address their modern slavery risks and maintain responsible and transparent supply chains.

This Statement is made in compliance with that reporting requirement and sets out our actions to assess and address modern slavery risks in our operations and supply chains.

What is Modern Slavery?

Modern slavery is broadly defined by the Act to describe serious exploitation of people and situations where offenders use coercion, threats or deception to exploit victims and undermine their freedom. This includes trafficking in people, slavery, slavery-like practices (such as forced labour, forced marriage and debt bondage) and the worst forms of child labour.

It does not include practices such as substandard working conditions or underpayment of workers, but it is acknowledged that these practices may also be harmful and illegal and may be present in some situations of modern slavery.

How do we respond?

CIRL and PRL are all about community. Modern slavery has no place in any community.

We are a product of the community of Christmas Island coming together in a fight to sustain its existence, and that of four generations of Christmas Islanders. Risking everything, the community put their own savings and sweat into creating PRL.

The extraordinary circumstances of our establishment resulted from a powerful social force – the desire to create a company which could economically sustain the community and future generations of Christmas Islanders. Today, we have grown from humble origins to become an integrated and diversified business in mining, agriculture, transport and logistics, energy, asset management and maintenance.

In supporting the communities where we operate, we recognise that we have a responsibility to respect human rights in our operations and supply chains, and this includes taking steps to assess and address modern slavery risks.

As a business we recognise that modern slavery is not responsible business and can pose significant legal and reputational risks to corporations

In responding to the requirements of the Act, we have paid careful attention to the *Modern Slavery Act 2018 Guidelines for Reporting Entities* (**Guidelines**).

Our structure and operations

CIRL is an ASX-listed company and has its head office in Perth, Australia.

CIRL is a diversified industrial company with various interests, which it holds through its wholly owned subsidiary, PRL. Those interests include phosphate mining, infrastructure, fuel services, properties and agricultural interests spread across Christmas Island, Western Australia, Singapore and Malaysia.

We have also established diversified subsidiaries that are focused on supporting Christmas Island, along with our customers in offshore markets. Those subsidiaries are registered in Australia, Singapore and Malaysia. Our operations and that of our subsidiaries include:

- operating a phosphate mine on Christmas Island, including mining, processing and selling phosphate rock and phosphate dust
- producing, sourcing, trading and selling fertiliser products
- managing shipping logistics for mining operations and ancillary services
- fuel services for Christmas island, including diesel supply, bunkering services, operating a fuel station, and maintain fuel infrastructure.
- marine pilotage services
- producing, processing and selling of palm oil products
- asset management services including fire protection, pest control, cleaning grounds maintenance, facility management and project management.
- owning properties including residential, commercial and agricultural all focused on supporting the above operations

The Reporting Period was one of the most challenging in our history, with already weak market conditions being further impacted by the COVID-19 pandemic.

As always, during COVID-19, we have continued to be a key driver of economic activity for Christmas Island, providing jobs and supporting the island's rich diverse cultures. At the end of the Reporting Period we provided jobs for the following people:

| | CIRL and PRL |
|-------------------------------------|--------------|
| Full-time employees | 165 |
| Part-time employees | 1 |
| Casual employees | 39 |
| Contractor personnel | 6 |
| Percentage of women | 29% |
| Percentage on Christmas Island | 91% |
| Percentage on mainland of Australia | 5% |

We are committed to engaging with our staff in relation to their terms of employment and, to that end, we have in place two enterprise agreements, which are registered with *Fair Work Australia*, which covers approximately 65% of our employees.

For further information about us, please see our websites¹.

Our supply chain

To assist us, we work with an extensive network of suppliers. In many cases we have long-standing relationships with these businesses to allow us time to build trust in our supply chain.

In the Reporting Period, we had approximately 800 tier 1 suppliers. Approximately 67% of tier 1 suppliers were based in Australia, with the residual mainly coming out of our operations in South East Asia. More than 95% of our expenditure on suppliers was with suppliers located in Australia, Malaysia, Singapore and Japan.

Our largest categories of procurement spend comprise of energy, fertiliser, shipping, maintenance and agricultural products.

¹ For further information about CIRL, our listed entity, see <u>http://www.ciresources.com.au</u>, and for further information about PRL, our core operating entity, see <u>https://cirp.com.au</u>.

Risks of modern slavery

We have been built on strong social and environmental foundations with a track record of supporting the local communities where we operate.

However, we recognise that there is a risk of Australian businesses being exposed to modern slavery, as Australian businesses can have a strong presence in high-risk sectors and industries and many Australian businesses have supply chains that extend throughout the Asia-Pacific, which is identified as being a 'high risk' region².

In our operations

Taking into account the nature and location of our operations and that of our controlled entities, we accept that there is a risk – particularly in relation to supply chains – of causing or contributing to modern slavery through the use of labour in vulnerable communities, high-risk locations or through the engagement of personnel through labour hire arrangements.

Although some of our controlled entities operate in Singapore and Malaysia, more than 95% of our group's personnel are Australian-based, which significantly reduces the geographical risk. However, as our business continues to grow both locally and globally, we are aware of the risks and the need to address these in an appropriate manner.

In our supply chain

We and our controlled entities operate using an extensive network of suppliers including in Malaysia. Malaysia is considered to be a higher risk country in relation to modern slavery³.

The actions we have taken

We take seriously our role as a good corporate citizen and supporting the social fabric of the communities in which we operate, as illustrated by the delivery of our annual Sustainability Report⁴ during the Reporting Period. The report demonstrates our positive contribution to Christmas Island's community and economy, as recently confirmed by a study by the *University of Western Australia Centre for Social Impact*⁵.

In dealing with the specific risk of modern slavery, we have progressed our work to identify areas of greatest risk in our operations and supply chains, including establishing a Modern Slavery Team.

We have assessed the risk of modern slavery practices based on the potential to cause, contribute to or be directly linked to modern slavery through our operations and supply chains, as defined in the Guidelines.

In our operations

Our Modern Slavery Team has conducted an initial desktop assessment of the risk of modern slavery in our operations. The risk of modern slavery in our operations was assessed as low.

² Global Slavery Index, <u>https://www.globalslaveryindex.org/2018/findings/regional-analysis/asia-and-the-pacific/</u>

 ³ Global Slavery Index, <u>https://www.globalslaveryindex.org/2018/data/country-data/malaysia/</u>
⁴ Available at <u>http://www.ciresources.com.au//images/cires---eeceilielu.pdf</u>

⁵ University of Western Australia – Social and Economic Impact of Phosphate Mining on

Christmas Island, 2019

We also have strong human resources controls in place for engaging new personnel, reviewing wages and salaries and verifying payments in accordance with the relevant laws of the country of employment and our enterprise agreements in Australia.

We maintain a set of policies and procedures which influence our behaviour towards modern slavery, including:

- our Code of Conduct, in which we commit to being a responsible corporate citizen and recognise our responsibilities to the communities in which we operate
- various employment policies, including our Diversity Policy which recognises our responsibility to ensure all employees are treated with fairness and respect
- our Whistleblower Policy, which encourages the reporting of any instances of suspected unethical, illegal, fraudulent or undesirable conduct involving our businesses, and we commit that those persons who make a report shall do so without detriment or the fear of intimidation, disadvantage or reprisal.

The responsibility for developing, maintaining and implementing these policies and overseeing compliance is assigned to relevant departments including HR, Finance and Legal.

Our intention for the next reporting period includes reviewing our policies to reflect our commitment to identify and eliminate modern slavery.

Our assessment is that our highest risk of modern slavery exists in our palm oil operations in Malaysia. Our plantation assets in Malaysia comply with the Malaysian Sustainable Palm Oil (**MSPO**) Certification Scheme, which is a national scheme in Malaysia for oil palm plantations, independent and organised smallholdings, and palm oil processing facilities to be certified against the requirements of the MSPO Standards.

During the Reporting Period the board of CIRL made a significant commitment to pursue Responsible Sustainable Palm Oil (**RSPO**) accreditation for its palm oil assets. The RSPO has developed a set of environmental and social criteria which companies must comply with in order to produce Certified Sustainable Palm Oil (**CSPO**). These criteria can help to minimise the negative impact of palm oil cultivation on the environment and communities in palm oil-producing regions, including modern slavery. RSPO is the highest international standard in palm oil, one which only a very small proportion of plantations currently achieve due to its stringent standards. The RSPO has more than 4,000 members worldwide who represent all links along the palm oil supply chain. They have committed to produce, source and/or use sustainable palm oil certified by the RSPO.

In our supply chain

We have commenced an initial desktop assessment of our potential modern slavery risks in Tier 1 of our supply chain. This assessment included identifying the relative risk of the countries in which we operate using the Global Slavery Index (GSI).

| Risk of modern slavery | Country-of-origin |
|------------------------|--------------------------------|
| Unlikely | Australia, Singapore, Japan |
| Possible | Malaysia |
| Likely | - |
| Almost certain | - |

Our initial assessment⁶ of country-of-origin risk of our Tier 1 supply chain is as follows:

COVID-19 has significantly affected our ability to review our supply chain thoroughly during the Reporting Period and, as the restrictions around COVID-19 are lifting, the intention is to investigate our supply chain to gain a better understanding of the risk of modern slavery in our supply chain.

The effectiveness of the actions we have taken

We recognise the importance of monitoring the effectiveness of our anti-modern slavery processes. The establishment of our Modern Slavery Team has been a first step, but we recognise that more work is required to ensure the effectiveness of our efforts eliminate any risk of modern slavery.

From the next reporting period, the Modern Slavery Team will review:

- our policies and procedures that impact on modern slavery risk and how best to monitor compliance
- our assessment of suppliers, including the development of a supplier code of practice incorporating modern slavery requirements
- training for our procurement and human resources staff
- embedding modern slavery risk assessment in our controlled entities, including regular review
- communications to further develop awareness and understanding of modern slavery.

Our consultation with controlled entities

CIRL and its holding company PRL have consulted directly with controlled entities in relation to modern slavery risk.

COVID-19 has affected our ability to consult with our offshore supply chains and a priority for the next reporting period is to consult with them in a collaborative approach in relation to modern slavery.

⁶ Based on the Modern Slavery Index, <u>https://www.globalslaveryindex.org</u>