

MODERN SLAVERY ACT

STATEMENT

2025

city chic collective

LEADING A WORLD OF CURVES

INTRODUCTION

This Modern Slavery Act Statement is made by City Chic Collective Limited (ACN 057 569 169) ('CCX') pursuant to the Australian Modern Slavery Act 2018 ('Act') and is made in respect of the FY25 reporting period (being the 52-week period ended 29th June 2025). This report is the sixth statement made by CCX under the Act, and while it is in respect of FY25, it includes references to actions undertaken prior to FY25 in order to provide historical context for our current position in understanding and managing modern slavery risk.

CCX is the reporting entity for the purposes of the Act and is a publicly listed company on the Australian Securities Exchange ('ASX') with its head office in Sydney. This Modern Slavery Act Statement however covers the activities and operations of CCX and its subsidiaries (collectively, the 'City Chic group', 'City Chic Collective', 'our', or 'we') across the regions in which the City Chic group operates.

This Statement was prepared to meet the mandatory reporting criteria set out under the Act.

The table below identifies where each of the mandatory criterion can be found in CCX's Modern Slavery Act Statement.

CRITERIA REFERENCE IN THIS STATEMENT		Pages
1	Identify the reporting entity	1
2	Describe the reporting entity's structure, operations, and supply chain	2-9
3	Describe the risks of modern slavery practices in the operations and supply chains of the reporting entity and any entities it owns or controls	10-15
4	Describe the actions taken by the reporting entity and any entity it owns or controls to assess and address those risks, including due diligence and remediation processes	16-18
5	Describe how the reporting entity assesses the effectiveness of these actions	19-20
6	Describe the process of consultation with any entities that the reporting entity owns or controls (a joint statement must also describe consultation with the entity giving the statement)	21

CITY CHIC COLLECTIVE LIMITED

A GLOBAL COLLECTIVE OF PLUS-SIZE BRANDS

City Chic is *the* plus-size fashion destination, specialising in fit and with a purpose to...
empower curvy women to explore their personal style and feel fabulous.

Combining fashion with a specialty fit, we make contemporary, stylish, and aspirational clothing, accessible to curvy women of all styles and body shapes, across different lifestyles, stages, and occasions.

CUT FOR CURVES. ALWAYS.

For over two decades, City Chic has been the global destination for curve fashion, specialising in plus-size apparel, occasion wear, lingerie, and footwear.

City Chic has a strong presence online in Australia, New Zealand, the United States, and across partner channels globally.

Our omni-channel model is comprised of a network of stores across Australia and New Zealand (ANZ) and websites operating in ANZ and the USA. The collective of brands are also available through third-party marketplace and wholesale partners in Australia, New Zealand, and the US.

OUR VISION

LEADING A WORLD OF CURVES

WE ARE

GLOBAL
PLUS-SIZE
CUSTOMER-LEAD
OMNI-CHANNEL

OUR BRANDS

city chic avenue¹

SALES FY25

\$134.7M

WEBSITES

AU, NZ, USA

EMPLOYEES

599

STORES

AU/NZ 78

FULFILMENT CENTRES

AU & USA

ACTIVE CUSTOMERS

502K

¹ The Avenue brand was sold in July 2025 and accordingly contributed to Group performance for the first month of the reporting year only.

OUR SUPPLY CHAIN

City Chic Collective products are sold through a network of stores in Australia and New Zealand, online via our websites in Australia, New Zealand and the USA, and to customers in these regions through partner platforms.

Whilst we are a fashion omni-channel retailer, we procure goods and services for both trade and non-trade items or services:

TRADE PRODUCTS (GOODS FOR RESALE)

- Apparel
- Footwear
- Intimates & Swim
- Accessories (e.g. Belts)

NON-TRADE - (GOODS NOT FOR RE-SALE)

- Head Office Operations & Utilities
- Supply Chain - Logistics, Warehousing, & Freight Services
- Store Operations & Utilities
- Technology - Hardware & Software Services
- Marketing

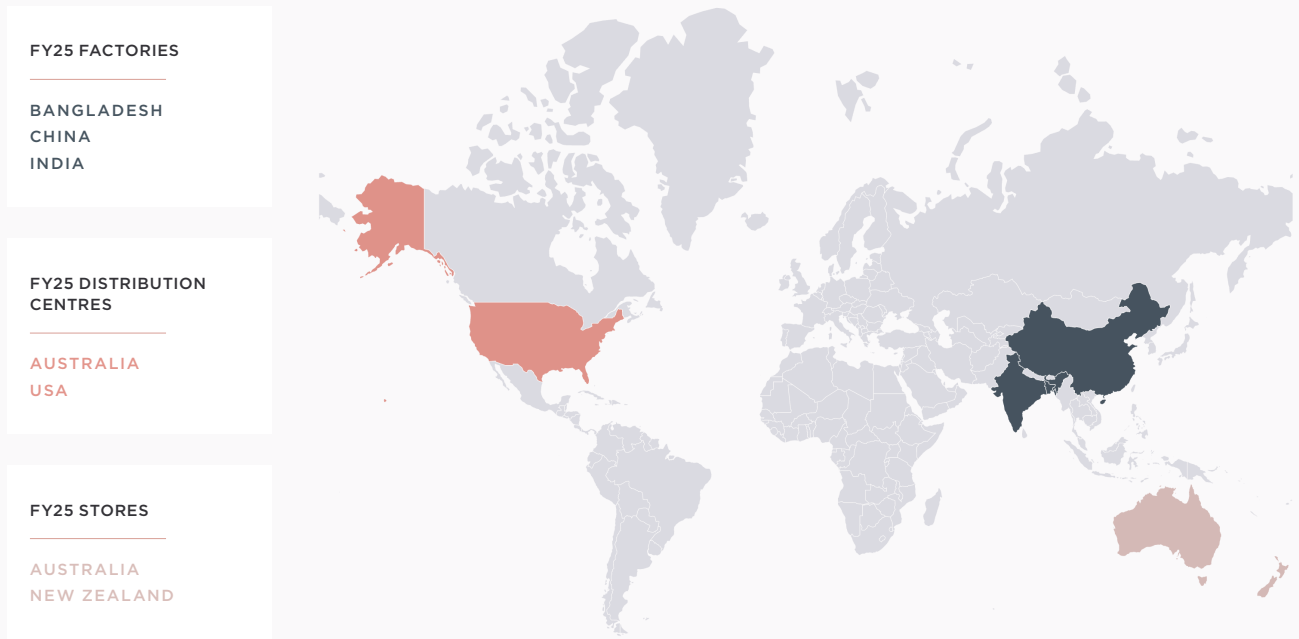
Product is designed in Sydney, Australia and is manufactured by our partner factories or agents which are primarily based in China. Through the year, we continued our strategy from the prior year to simplify our supply chain further and only source from a concentrated number of regions which included Bangladesh and India. The City Chic group does not own, partially or in full, any factory or manufacturing plants. All sourcing and procurement is via third parties as detailed more fully below.

Our goods are primarily shipped from various Chinese and southeast Asian ports to our third-party fulfilment centres or distribution centres based in Sydney and Dallas, along with shipments direct to wholesale partners in the USA.

We use a combination of localised transport companies and carriers to distribute customer orders, with bulk goods primarily transported via international shipping lines and road/rail transport throughout Australia, New Zealand, and North America. In limited contexts, we use international air freight to transport bulk goods.

With a store network across Australia and New Zealand and our online platforms across the globe, we have customer service call centres based in the Philippines and Fiji which are managed by third-party service providers as well as an in-house customer service team in our Sydney Head Office.

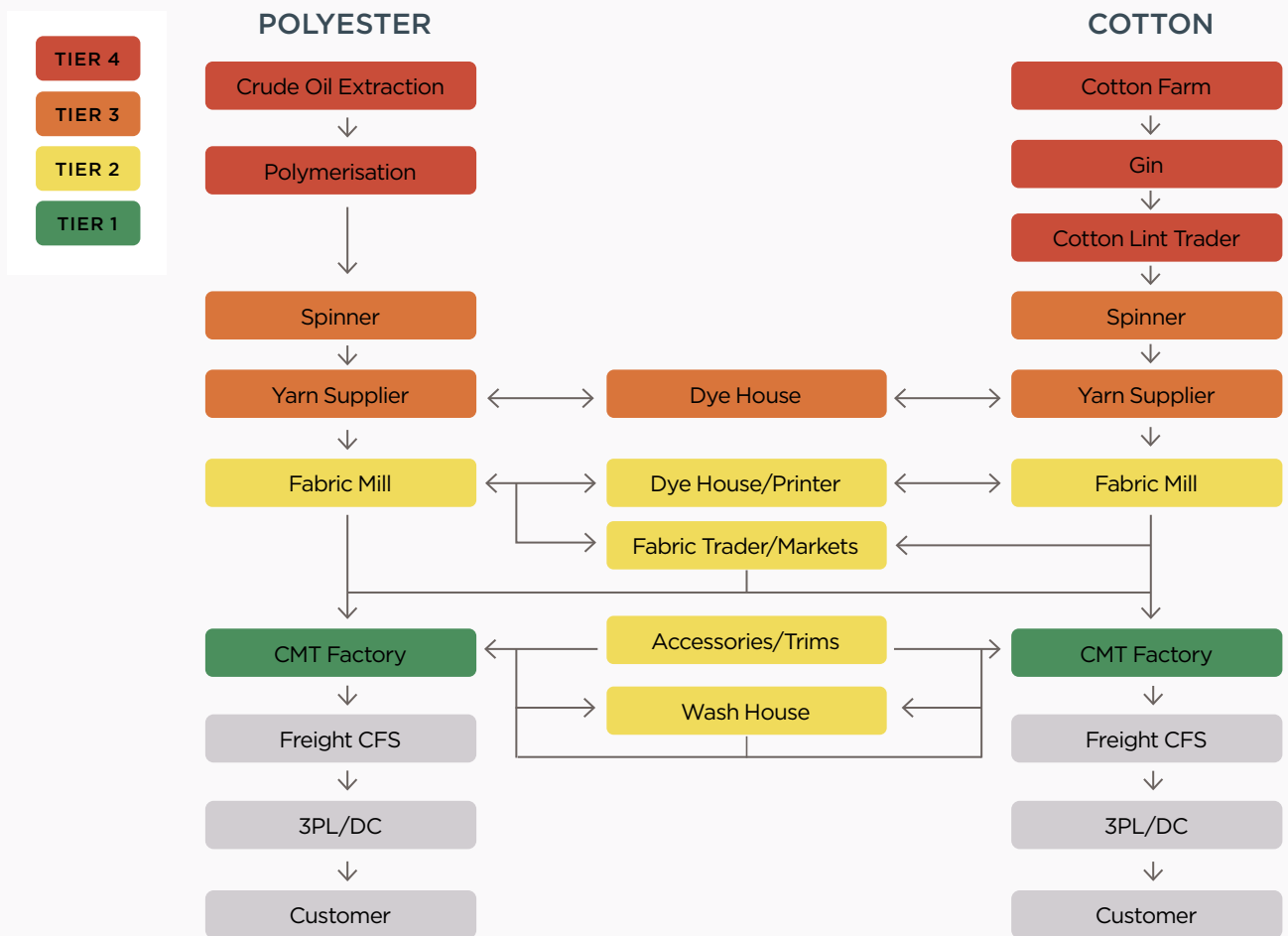
CCX GLOBAL SUPPLY CHAIN



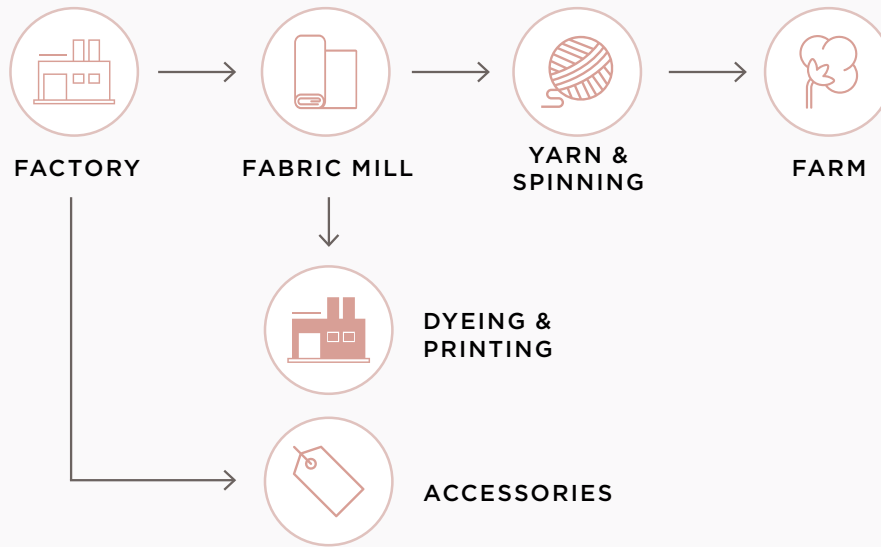
For our main product types (being Apparel), the end-to-end supply chain and processes may differ depending on the raw materials, trims, and/or suppliers selected. Whilst there are common processes, the engagement or relationship between all suppliers that make up each individual product may have independent supply chains.

Whilst we strive for consolidation and consistency in supply, we are finding as we work through mapping deeper into the tiers that construct our supplier chain, we may encounter more complexity and/or additional suppliers or sources.

The following diagram represents two key fibres or raw materials, Polyester and Cotton, and is an example of their individual supply chains:



The apparel and footwear supply chain are highly complex and involve many layers. We define these layers as “tiers” within our supply chain, and we have identified the following four tiers:



TIER	DEFINITION	EXAMPLES	RELATIONSHIP
1	Factory & Production Workshops	Factory that cuts, makes and processes City Chic group product that is shipped to us or our partners for sale.	Direct & Indirect to CCX
2	Fabric Mills, Accessories Suppliers, Dyeing, & Printing Mills	Where Fabric is produced. Trim suppliers such as buttons or zips. Includes processing mills that fabric mills use to dye or print fabrics and accessories.	Indirect to CCX
3	Yarn & Spinning	Textiles mills and spinners of yarns.	Relationship with Tier 2
4	Raw Material Sources	Cotton farms, plantations, ginning, man-made chemical processing.	Relationship with Tier 3

Our supply chain has traditionally been China-focused, with the core of our factories still based primarily in the South China provinces. However, the Group also engages factories in Bangladesh and India, jurisdictions recognised as having an elevated risk of modern slavery and unethical labour practices, and we remain mindful of these risks.

These relationships have been built and maintained through a satisfactory level of transparency and trust. Our suppliers have grown with our business and have embedded our strict ethical trade policies in their business operations.

OUR SUPPLIER & FACTORY DATA:



39

Tier 1 Factories



3

Sourcing Countries



SHIP GLOBALLY

To Major Ports in
AUS and USA



3,064

Tier 1 Garment &
Footwear Workers



71%

Workers are Female,
19% Male in Tier 1 Factories



65.9%

Tier 1 Factories achieved
“green²” Factory
Audit Risk Rating



1

Appointed Freight
Forwarder

² The Factory Audit Risk rating is made up of the factory’s social audit score along with consideration of the severity of any non-conformance issues identified. A green risk rating is defined as an audit score above the average with no critical issues found and less than 10 non-conformance issues. For example, a non-conformance may be an inadequate number of workers are trained in first aid. A red risk rating means an audit score below the average and non-conformances are associated with a higher corrective action plan priority, along with potentially a shorter timeframe to remediate. For example, are there an adequate number of fire extinguishers and/or other fire extinguishing systems in each building. Red risk ratings do not, however, include any zero tolerance issues, for example a Forced labour or Child labour issue.

POLICIES & CONTROLS IN PLACE

Whether we place orders via an agent/trading company or directly with a factory, we require our partners and suppliers to disclose all 'Tier 1 and 2' factories (as a minimum) they wish to use to supply product for any of our brands.

We have established our human rights policies by aligning to the following International Labour Organisation ('ILO') conventions as our guiding principles. These basic human rights include, but are not restricted to, the following fundamental freedoms and rights:

Freedom from discrimination (ILO Convention 111)

We employ and deal with all workers fairly and without discrimination regardless of their race, religion, sex, or disability. We do not discriminate against individuals who wish to exercise their legitimate rights.

Freedom from slavery or servitude (ILO Conventions 29 & 105)

We oppose forced labour, prison labour, and bonded labour (people forced to work until they have paid off a debt). We never confiscate identity papers, forbid workers to leave facilities or coerce workers with threats of violence or non-payment.

Freedom of association (ILO Conventions 87 & 98)

We believe in freedom of expression and freedom

of thought when exercised in accordance with local laws. All workers have the right to form and join groups for the support and advancement of their occupational interests. We ensure that the voice of workers are fairly heard and taken into account.

Freedom from invasion of privacy (ILO Convention 183)

We respect the right of each worker to privacy and never engage in invasive conduct such as body searches or unwanted pregnancy testing.

Living wage (ILO Convention 95 & 131)

All workers in the factories of our partners must be paid wages and benefits that should, at a minimum, be enough to meet basic needs for living and meet national legal standards.

Forced or prison labour (ILO Conventions 29 & 105)

We have a zero tolerance for involuntary work in breach of the freedom from slavery or servitude described above.

Child labour (ILO Convention 138 & 182)

We have zero tolerance of the employment of anyone under 16 years or younger than the age for completing compulsory education in the country of manufacture (whichever is higher). Every child has the right to develop physically and mentally to her or his full potential, and we expect our

business partners to take all reasonable steps to confirm the age of all workers and uphold the fundamental protections set out in the *United Nations Convention on the Rights of the Child*.

With this in mind, we have developed a Vendor Factory onboarding pack which seeks to communicate these expectations, help the factories in our supply chain prepare appropriately for social audits and to implement and embed our ethical trade policies.

The Vendor Factory onboarding pack consists of (but is not limited to) the following policies and processes:

Code of Conduct (COC)

The vendor code of conduct has been developed to help communicate clear expectations of our ethical trade policies. All Tier 1 factories read and sign up to this conduct.

Rules of Engagement

The Rules of Engagement are the 10 key pillars of our ethical trade program.

They underpin what we stand for in seeking to ensure no worker is exploited in our supply chain and that all workers experience safe and fair working conditions.

Social Audits

As part of our assurance activities and social audit program, we seek to audit social compliance for all Tier 1 factories that work with us. The social

compliance audit covers the following areas:

1. Health & Safety, Hygiene
2. Waste Management
3. Child Labour
4. Working Hours, Wages & Benefits, Living Wage
5. Labour Practices

This audit is based on the SA8000 standard and also considers mandatory local legislation as well as international guidelines. We aim to audit all Tier 1 factories on a biannual to annual basis, however depending on corrective action plans we have put in place, some factories may require follow up checks after 3 or 6 months from their last audit.

Our visibility beyond Tier 1 suppliers and partially into Tier 2 remains limited. As we progress in mapping our supply chain, we aim to expand auditing to include lower-tier suppliers over time, which may include laundries, trim/accessory suppliers, and fabric/yarn mills.

Whistle-Blower Policy

CCX is committed to creating an ethical work environment where our team members feel safe and are encouraged to speak up and report conduct that concerns them. We recognise that wrongdoing may not be uncovered unless there is a safe and secure means for telling someone about it. We recognise that uncovering wrongdoing is important for managing risks, maintaining our integrity, and upholding our corporate governance

framework. Our Whistle-blower Policy is part of our overall corporate governance framework and includes disclosures by employees and officers as well as current and former contractors and suppliers.

Uyghur & Forced Labour Tracing Policy (Chain of Custody Process)

During the reporting year, the ban on sourcing from regions identified as potentially associated with forced labour, including Uyghur labour³, continued to be embedded as a standard practice. A detailed chain of custody process has been implemented to strengthen traceability across the cotton supply chain and to verify sources at each stage.

We require our Tier 1 suppliers to:

- Read and sign our cotton ban policy
- Sign a declaration that no cotton or labour will be sourced from any of the banned regions specified
- Trace and disclose all tiers of the supply chain
- Compile chain of custody documents with proof of purchase of all materials, from farm to factory

Our Forced Labour Chain of Custody Process is now standard practice across all Tier 1 factories, requiring full supply chain traceability on high-risk product areas.

GOVERNANCE STRUCTURE

Our modern slavery initiatives and responses are incorporated into our broader corporate governance framework:

OUR BOARD

Responsible for overseeing CCX modern slavery framework and response, and the Ethical Trade Program. This includes approving our Modern Slavery Statement and key policies and standards.

AUDIT AND RISK COMMITTEE

Responsible for managing CCX's risk management and controls, including ESG risks. The committee is also responsible for ensuring the effectiveness of our risk management systems and processes, including any risks related to modern slavery.

CCX EXECUTIVE TEAM

Responsible to sign off and oversee all ethical trade policies and activities that are aimed at addressing modern slavery risks.

CCX ETHICAL SOURCING TEAM

Responsible for developing, managing, and implementing the CCX Ethical Trade Program, including collaborating with key internal and external stakeholders to monitor and ensure continuous improvement in this area.

³ International Labour Organization (ILO) defines forced labour as "all work or service exacted from any person under the menace of any penalty and for which the person has not offered himself or herself voluntarily."
<https://bhr-navigator.unglobalcompact.org/issues/forced-labour/>

IDENTIFYING RISK

We are aware that the risk of modern slavery exists in the textile and garment industry supply chain.

We recognise that our operations across various sourcing regions in recent years have increased the risk of modern slavery, particularly in areas with higher numbers of migrant workers or vulnerable populations.

We also acknowledge that increasingly severe climate events heighten the risks of worker displacement and vulnerability, which can lead to exploitation.

According to the UN, Walk Free, IOM, and Global Slavery Index Report on Global Estimates of Modern Slavery 2022 (2022GEMS), it is estimated that up to 49.5 million people are enslaved⁴ with 59% of victims in the Asia and Pacific region. 53.9% of these victims are female and 1 in 4 are children⁵.



The 2021 Global Estimates show that millions more men, women, and children have been forced to work or marry in the period since the previous estimates were released in 2017.

Forced labour is believed to account for 27.6 million of those in modern slavery.

This absolute number translates to 3.5 people in forced labour for every thousand people in the world.

Women and girls make up 11.8 million of the total in forced labour. More than 3.3 million of all those in forced labour are children.

⁴ The UN defines modern slavery as slavery offenses, sexual servitude offenses, trafficking in persons offenses, forced labour, deceptive recruitment, debt bondage, and organ trafficking

⁵ https://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS_855019/lang--en/index.htm

City Chic Collective recognises that there is a risk of modern slavery in any area of our business where there is:

- + Migrant labour (country to country or within a country)
- + Temporary and contract agency workers
- + Outsourced recruitment and human resources functions
- + Where minimum wage does not equal a living wage
- + The use of young workers or child labour
- + A high level of refugee or vulnerable populations
- + Entering new sourcing regions and/or developing countries
- + Workers displaced due to wars or conflict
- + Countries impacted by climate related events - e.g. communities displaced by natural disasters such as floods or fires resulting in loss of homes, etc.

In the apparel and textiles industry, we believe these risks include bonded or forced labour, trafficked persons, or deceptive recruitment along with use of child labour within the supply chain.

Our approach to identifying modern slavery risk has been to:

1. Understand modern slavery is a risk and can be present in our supply chain.
2. Educating ourselves on the triggers and signals to look for.

3. Strengthening our ethical trade policies to help address risks.
4. Implementing monitoring techniques to support our policies.
5. Preparing remediation plans.
6. Due diligence on our processes and policies.
7. Continuous improvements on policy, process, and awareness.
8. Collaborating with industry, civil society and government.

Walk Free and the Global Slavery Index (GSI) estimate that 29 million of the 49.6 million people living in modern slavery are in the Asia and Pacific region⁶. With the highest prevalence of modern slavery, state-imposed forced labour, and weak governance in these countries, our focus has been on ensuring we understand our modern slavery risks given this is our main sourcing region.

We are committed to taking steps to try and ensure our supply chain does not source directly or indirectly from regions that openly engage in the use of forced labour in line with our responsibilities under the UN Guiding Principles (UNGPs) on business and human rights.

⁶ <https://www.walkfree.org/reports/global-estimates-of-modern-slavery-2022/>

⁶ <https://www.walkfree.org/global-slavery-index/map/#mode=data>

By understanding if our operations or activities are a connection to a negative impact or if we have a duty to provide future remedy, we reference the UNGPs concept of “Cause, Contribute, and Directly Linked” to define our relationship with the risk.

CONCEPT	DEFINITION	REFERENCE ⁷
CAUSE	“Where a business enterprise causes or may cause an adverse human rights impact, it should take the necessary steps to cease or prevent the impact.”	UNGP 19 commentary
CONTRIBUTE	“Where a business enterprise contributes or may contribute to an adverse human rights impact, it should take the necessary steps to cease or prevent its contribution and use its leverage to mitigate any remaining impact to the greatest extent possible. Leverage is considered to exist where the enterprise has the ability to effect change in the wrongful practices of an entity that causes a harm.”	UNGP 19 commentary
DIRECTLY LINKED	“Where adverse impacts have occurred that the business enterprise has not caused or contributed to, but which are directly linked to its operations, products, or services by a business relationship, the responsibility to respect human rights does not require that the enterprise itself provide for remediation. A company is expected to use its leverage to prevent or mitigate the impact, however”.	UNGP13

The UNGP states that these concepts are not strict categories, but instead to be considered like all other aspects of the UNGPs, they are intended to be read with the objective of “enhancing standards and practices with regard to business and human rights so as to achieve tangible results for affected individuals and communities, and thereby also contributing to a socially sustainable globalisation.”⁸

With this in mind, we conducted a risk assessment of existing and potential sourcing geographies and risk operations to evaluate each region on their human rights risks including key indicators for modern slavery risk.

Alongside our internal risk assessments, we periodically conduct worker surveys and provide access to grievance hotlines in our Tier 1 factories. These channels allow us to capture concerns directly from factory workers. Within our surveys, we have incorporated subtle modern slavery-related questions designed to act as triggers for further investigation or remediation when needed.

The combination of risk assessments, audits, and worker voice tools help us formulate the areas to target as priority in applying due diligence.

As we continued to map our supply chain, it is apparent that gaining visibility beyond Tier 2 is challenging, however, throughout the year our focus on supply chain mapping helped us gain visibility deeper into our supply chain. Whilst we have a long way to go, we draw insights from our mapping process and are committed to implementing further steps to deepen our understanding of the lower tiers.

⁷ https://www.ohchr.org/sites/default/files/documents/publications/guidingprinciplesbusinesshr_en.pdf

⁸ UNGP 13, UNGPs, General principles

⁸ https://www.ohchr.org/sites/default/files/documents/publications/guidingprinciplesbusinesshr_en.pdf

MODERN SLAVERY RISK TYPES:

TIER	SUPPLY CHAIN OPERATION	RISK TYPES	KEY CAUSES
On AU Shore Operations	Stores Fulfilment Centres Head offices Cleaning services	Forced or Bonded Labour Forced Marriage	Migrant Workers Temporary Labour High Female Labour Force
International Operations	Logistics – Freight Forwarding Call Centres	Trafficked Persons Forced or Bonded Labour Forced Marriage	Migrant Workers Temporary Labour High Female Labour force
Tier 1	Factory (cut, make, trim)	Forced or Bonded Labour Freedom of Movement Child Labour	Migrant Workers Displaced Due to COVID
Tier 2	Fabric Mills Dyeing & Printing Accessories Suppliers	Forced or Bonded Labour Freedom of Movement Child Labour	Migrant/Temporary Workers Displaced Due to COVID Deceptive Recruitment
Tier 3	Yarn & Spinning Mills	Forced or Bonded Labour Freedom of Movement Child Labour	Migrant Workers Temporary Labour Deceptive Recruitment Displaced Due to Climate Disasters, War, or Conflict
Tier 4	Farms/Resource Mining Cotton Farms Linen & Forestry	Forced or Bonded Labour Freedom of Movement Child Labour Trafficked Persons	High-Level Refugee/ Vulnerable Population Use of Uyghur Labour Migrant Workers Temporary Labour Deceptive Recruitment Displaced Due to Climate Disasters, War, or Conflict

UNDERSTANDING & MANAGING RISKS

Whilst we acknowledge that modern slavery risk is likely to be found in some capacity in all industries and areas of operation, based on our understanding of the garment, textile, and footwear industry (along with data on highest prevalence regions of modern slavery), we believe that the areas at highest risk of modern slavery within City Chic Collective's operations are within the garment manufacturing processes that sit under Tier 2 in our supply chain: Cotton Farming, Yarn and Dye Mills, and Synthetic Fibre Production processes.

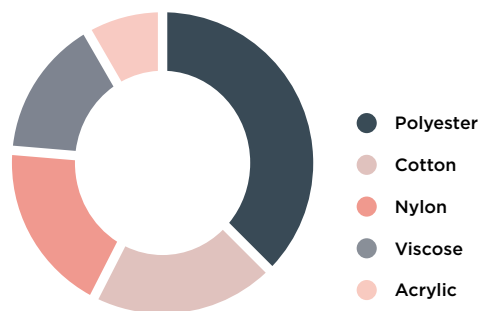
Supply Chain Mapping Table

TIER	DEFINITION	MAPPING STATUS
1	Factory & Production Workshops (includes approved sub-contracting CMT units)	Fully-Mapped
2	Fabric Mills & Accessories Suppliers, Dyeing & Printing Mills	Majority Mapped
3	Yarn & Spinning Mills	Commenced Mapping
4	Raw Material Sources (including farms)	Commenced Mapping

As we've reported in recent years, we continue to believe that our greatest risks of modern slavery are within the cotton supply chain, which is why we remain focused on investigating and addressing this issue.

Whilst a commodity product, cotton is not as widely used in CCX as synthetic fibres, accounting for less than 25% of the products sourced in FY25. However, our strategy is to continue to grow the use of natural fibres in our product, therefore it remains a priority.

FY25 TOP 5 FIBRE % SPLIT



With the heightened risks associated with cotton farming and allegations of forced labour camps being used in cotton farming originating from the Xinjiang Uyghur Autonomous Region (XUAR), we have chosen to make cotton tracing and better understanding of the sourcing process around cotton a priority.

In previous years, we piloted a program to DNA test the origins of our cotton as part of our due diligence process and we reported the results at that time. This provided us with valuable insights for assessing the health of our cotton supply chain and mapping processes.

It is important that we continue to monitor our actions and progress against the activities that form part of our roadmap, including items that were “ongoing” from previous years which are included below:

Progress Report (FY25 Status)

Includes ongoing items from FY24

ITEM	ACTIONS	STATUS
Map Supply Chain	<ul style="list-style-type: none"> + Continued to map deeper into our supply chain. + Focus on cotton tracing through all tiers. + Chain of custody process underway for higher risk categories. 	<p>Ongoing</p> <p>As per status report in above mapping table</p>
Modern Slavery Risk Assessment	<ul style="list-style-type: none"> + Evaluation of key regions and their potential human rights risks. 	<p>Completed and Ongoing for continued monitoring</p>
Strengthen Ethical Trade Policies	<ul style="list-style-type: none"> + Enforced bans on certain cotton sourcing regions + Introduction of supplier chain of custody reporting and tracing. 	<p>Completed and Ongoing for continuous improvement</p>
Collaboration	<ul style="list-style-type: none"> + Engaged with industry stakeholders and non-governmental organizations to explore opportunities for collaboration and to enhance our learnings. + Signatory with Responsible Sourcing Network to pledge a ban on the use of cotton from high-risk areas. 	<p>Ongoing</p>
Worker Voice Program	<ul style="list-style-type: none"> + Ongoing worker voice and hotline tools in place. 	<p>Ongoing</p>
Customised Audits	<ul style="list-style-type: none"> + Enhanced audits and/or certifications in place. + Develop Program for Living Wage Focus factory audits. 	<p>Ongoing</p> <p>Living wage audit pilot on top factories completed</p>

Key Actions Through FY25

Our actions throughout FY24/25 continue to align with the approach taken in prior years. By maintaining consistency in these core practices, we reinforce our commitment to driving continuous improvement across our operations. At the same time, we remain adaptable to emerging risks and evolving industry trends, ensuring our strategies remain relevant and effective in an ever-changing landscape.

Tracing & Transparency

As noted above, our focus continues to be tracing and gaining greater transparency across more of our supply chain. Given the risk profile associated with cotton, enhancing policies and procedures related to it has become standard practice, especially regarding the chain of custody for risk categories.

Strengthening Policy

By continuing to review our cotton origins bans, enhancing our cotton chain of custody process, and researching methods on how we can validate the origins of where our cotton comes from, we have set up a process that we can apply to any fibre or risk area. We believe our chain of custody audit process will be part of our roadmap for years to come.

Due Diligence & Risk Assessment

Last year, we completed the implementation of living wage-focused audits across our top factories. These audits included detailed reviews

of wage records and helped us benchmark gaps between actual wages and living wage standards. We also updated our internal living wage tracker and gathered valuable data through enhanced audits, which emphasised the link between fair wages and responsible recruitment practices. We are now using these learnings to shape our future strategy and strengthen our approach to addressing wage-related risks.

We expanded our Human rights risk assessment to capture to a full ESG risk assessment and workgroup. We recognise that there are links between climate, natural disasters, and climate change and the subsequent impact on people. We continue to assess if these impacts have direct links to the people in our supply chain or communities.

Collaboration

We seek to take opportunities to engage in both industry and cross-industry discussions or round tables to both learn from and collaborate with peers. We recognise collaborating with experts on-the-ground onshore and offshore helps us to formulate better processes and remediation strategies.

Remediation Plans & Actions

We know we do not have all the answers for identifying and remediating all forms of modern slavery in our supply chain. We also acknowledge that these risks may have been heightened by the challenges of political and civil unrest,

global conflicts, and various climate-related and destabilising geopolitical events.

The challenges we have experienced in traveling in prior years have eased. We have regained the ability to engage directly, face-to-face with factories and workers within the supply chain. However, we continue to use alternative approaches to engage with our supply chain, both directly and indirectly, through third parties who represent City Chic. We aim to stay engaged, take action and to respond to issues.

We also recognise we do not have all the expertise, capacity, or ability to achieve everything on our own and we recognise that we need to collaborate and/or partner with industry, NGOs, local experts, and civil society⁹ to help us, and the industry more broadly, try to make some systemic changes.

With the help of third-party social audits, worker grievance mechanisms, and worker surveys in place periodically across the majority of Tier 1 factories, this monitoring allows us to develop corrective action plans to remediate any issues quickly. We recognise that remediation strategies cannot be a 'one size fits all' approach, and that careful assessment is needed, case by case, to determine the most effective and appropriate remediation strategy to deploy within a given set of circumstances.

Throughout the year, we engaged NGOs and industry peers to educate ourselves on improving

controls and processes and on practical options we should consider when developing remediation strategies.

⁹ <https://www.un.org/en/sections/resources-different-audiences/civil-society/index.html>

OUR FUTURE ACTION PLAN

ITEM	ACTIONS	KPI TARGET FY26
Map Supply Chain	<ul style="list-style-type: none"> + Continue to map deeper into our supply chain, down to Tier 4 + Target Cotton Tracing + Expand focus to high-risk areas for other product 	Tier 1 - 100% ongoing Tier 2 - target 80% Tier 3 & 4 - target 50%
Remediation Plans	<ul style="list-style-type: none"> + Formulate remediation plans for the different modern slavery risks + Understand the different cultural challenges by region when developing remediation plans 	Remediation plans in place for high-risk areas. Ongoing updates to plans.
Due Diligence	<ul style="list-style-type: none"> + Review emerging DNA and testing programs to validate cotton origins. + Audit factory chain of custody processes via third-party + Develop criteria for assessing modern slavery risk in third-party providers 	Scope an ongoing origin testing program in place, reviewing different methods of testing Expanded due diligence beyond testing. Ongoing - monitor 3PL Code of Conduct and audit based on risk assessment
Living Wage	<ul style="list-style-type: none"> + Assess options to join multi-stakeholder initiatives focused on living wage + Develop Living Wage Audit program 	Living Wage-focused audits to roll out to next 10 factories
Collaboration	<ul style="list-style-type: none"> + Partner with NGOs to help with localised training and worker support 	Ongoing
Worker Voice	<ul style="list-style-type: none"> + Continue to conduct surveys and provide hotline tools 	Ongoing

EFFECTIVENESS OF OUR ACTIONS

At City Chic Collective, we are committed to seeking to establish a transparent supply chain where we are proactive in our attempt to find and prevent modern slavery and we seek to partner with factories that are aligned with this goal. We recognise we are, however, removed and several layers away from knowing who the workers are in deeper tiers of the supply chain, which we consider at higher risks for modern slavery.

Even as we streamline our supply chain, we continue to operate across multiple regions. We aim to assess the risks associated with both existing and new countries or regions, looking for indicators that may alert us to potential modern slavery risks. We monitor key items on an ongoing basis as we seek to continue to embed (and improve) frameworks we have developed with the aim to be effective in our actions:

ITEM	ACTIONS/PROCESS	MEASURE (including actions from prior year)
Vendor Onboarding	<ul style="list-style-type: none"> + All vendors signed up to CCX ethical trade pack + Building a road map with the factory to embed all our ethical trade policies 	All Tier 1 factories signed up to our Ethical Trade Policies and Code of Conduct
Transparency & Mapping	<ul style="list-style-type: none"> + All vendors to disclose all Tier 1 and Tier 2 sites used 	All Tier 1 and Tier 2 Factory Lists disclosed, published, and updated every 6 months. Mapping for tiers beyond Tier 2 underway
Social Audits	<ul style="list-style-type: none"> + Conducted by our appointed Third Party Auditor - Qima + Assessing a valid social audit already in place (audit equivalency accepted from certified bodies) + Develop program for Living Wage-focused audits 	Valid audit or social audit accreditation in place for all Tier 1 suppliers Corrective actions remediated within specified Corrective Action Plan (CAP) timeline. Living wage audits are benchmarked against selected living wage standards with a gap analysis in place.
Cotton Risks	<ul style="list-style-type: none"> + Enhanced ban on certain cotton regions + Vendor pack on responsible cotton sourcing implemented. + CCX signed cotton ban pledge with the Responsible Sourcing Network + Implemented cotton chain of custody process in place. 	Vendors' signed declarations in place. Engaged third party to test cotton origins (completed pilot) Corrective action and remediation completed in timely manner. Chain of Custody includes transaction certificates and evidence between all steps

ITEM	ACTIONS/PROCESS	MEASURE
Worker Voice Tools	+ Worker surveys conducted to gain feedback on key areas and triggers to help provide us feedback direct from factory workers.	Worker survey scorecard for: <ul style="list-style-type: none"> ✓ Modern Day Slavery ✓ Labour Practices ✓ Health & Safety ✓ Worker Satisfaction
Training & Communication	+ Factory worker training - worker voice, worker empowerment, and CCX grievance reporting mechanism	Tier 1 factories in China publishing worker hotline details in public areas of the factory Flyers and training session completed on 'worker voice' by CCX representative

We know that our processes are not perfect or foolproof in identifying and stopping modern slavery, particularly in the layers and tiers that we do not directly engage with or operate in. It is also difficult to assess with a degree of certainty how effective our measures have been. We are still challenged by the fact that due to the combination of geopolitical tensions and/or the number and nature of climate related events that the number of people displaced each year is on the rise, leading to heightened risk of workers being exploited.

We understand these are not the only challenges we face globally, but as the frequency and magnitude of the impact of these events increases, we anticipate the number of people affected will increase. As a result, that the number of people enslaved is not declining.

It is important to us that we all operate in a

transparent supply chain, openly discuss, and act on these complex issues and bring to light the areas that have traditionally been invisible. We believe being transparent helps to hold everyone in our supply chain accountable for their actions and how they operate.

In addition to developing strong communication channels, due diligence processes, and remediation plans, when we find non-conformances with our policies and procedures, as part of our plan to positively enhance our impact and improve our effectiveness, we continue to review potential external stakeholder relationships (such as partnering with NGOs, civil society, or peers) so that we can collaborate to try to make a greater impact than if we were to work alone.

CONSULTATION & APPROVAL

In preparing our sixth Modern Slavery Act Statement, we have engaged with vendors, industry colleagues, NGOs, and government to help us understand the definition of and risks associated with modern slavery, in particular in the context of our business and operations. We have participated in conferences and webinars both locally and internationally to build our knowledge and to seek to continuously improve our plans and processes designed to identify and seek to mitigate modern slavery in the supply chain.

Regardless of the City Chic brand, region or group entity that is engaged in the procurement of product, decisions relevant to our supply chain are made by CCX and the sourcing team based in Sydney and policies and procedures relevant to modern slavery apply consistently to the entire City Chic group.

City Chic Collective's FY25 Modern Slavery Statement (for the 52 weeks to 29th June 2025) was prepared by the CCX Ethical Sourcing Team and has been approved by the CCX Board of Directors

A handwritten signature in black ink, appearing to be 'PR', with a long horizontal stroke extending to the right.

Phil Ryan
Managing Director & CEO

