



Michael Page International (Australia) Pty Ltd

Modern Slavery Statement





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Michael Page International (Australia) Pty Ltd's (**Michael Page Australia**) purpose is to change lives through creating opportunity for people to reach their potential by bringing the world's best employers and the brightest professionals together. We do not tolerate, support or engage in acts of modern slavery and human trafficking occurring within our business and supply chain.

We expect our people, our suppliers, and their employees, whether permanent or temporary, to be treated with respect and dignity at work. At Michael Page Australia, we believe employment should always be chosen; there must be no forced, bonded, or involuntary labour. Employees must not be required to lodge monies or identity papers to be able to work and must be free to choose to leave employment.

This statement has been prepared by Michael Page Australia to meet the requirements of the *Modern Slavery Act 2018* (Cth). It covers the period 1 January to 31 December 2025 and explains the work we have undertaken to address modern slavery risks within our business and the steps we intend to take over the coming year.



Background

Modern slavery is a global issue which can affect any business in any sector and is often very difficult to detect. We recognise, and take very seriously, the risk of modern slavery in our business and our people are committed to taking steps to reduce this risk within our business and supply chain.

Our structure and operations

Michael Page International (Australia) Pty Ltd ACN 58 002 872 264 is an Australian Proprietary Company, limited by shares that specialises in recruitment consultancy in Australia. We have over 35 years of experience and approximately 172 internal employees in Australia, with annual revenue of approximately \$143 million.

PageGroup plc is the ultimate holding entity of Michael Page Australia. The PageGroup group of companies' trades under the core brands of PAGEGROUP, PAGE EXECUTIVE, MICHAEL PAGE, and PAGE OUTSOURCING. Michael Page Australia does not own or control any other entity.

Our registered office is at Level 4, 333 George Street, Sydney NSW 2000. We specialise in mid-to senior-level level professional and management recruitment for permanent, temporary, and contract roles as well as for office and administrative workers for both the private and public sector.



Our supply chains and risks of modern slavery practices

As an Australian provider of professional recruitment services, we consider our supply chain to be relatively simple in comparison to many other industries, as we are not directly involved in overseas labour or manufacturing.

We work with a small range of suppliers who provide goods and services across several different categories. We recognise there is risk of Michael Page Australia being indirectly linked to modern slavery, as our suppliers may source products or raw materials from overseas companies connected with modern slavery.

Michael Page Australia is focused on the recruitment of mid to senior level roles, rather than low skilled labour. As part of our business, we have direct control over the sourcing and supplying of temporary personnel to clients. We recognise that across Australia, temporary workers face higher risks of exploitation and may be more likely to be subject to modern slavery practices.

Our supply chain includes the third-party services provided to Michael Page Australia directly by supply of goods, facilities services, and professional services. We engage various Australian-based providers to provide cleaning, waste management and maintenance services to our Australian offices. While the labour provided by our suppliers is sourced in Australia, we recognise that cleaning, waste management and maintenance services are high risk sectors. By engaging these services through a third party we may be indirectly contributing to modern slavery practices.

In addition, products used by our suppliers may be sourced both in Australia and overseas. It is possible that some of our supplier's products, or their components, may be sourced from countries and industries where there is some risk of being linked with modern slavery.

Michael Page Australia considers there is a relatively low risk of causing, or contributing to, modern slavery in its operations and supply chains.



Actions to assess and address the risks of modern slavery

We conduct risk assessments on our supply chains on a regular basis. At the time of preparing this statement, we consider there is a relatively low risk of labour exploitation or other forms of modern slavery and human trafficking occurring within it.

We are assessing and addressing the risk of modern slavery practices occurring within both our business and our supply chain by taking the following actions:

Our policies

All employees of Michael Page Australia are required to comply with Michael Page Australia's Modern Slavery Procedure. The Modern Slavery Procedure sets out, among other things, Michael Page Australia's methodology for managing modern slavery risks, including the implementation of a Modern Slavery Vendor Risk Assessment. The Modern Slavery Procedure assists Michael Page Australia to manage risks to workers in the supply chain and to ensure compliance with the Supplier Code of Conduct, applicable legislation and regulatory requirements, including those related to modern slavery and human trafficking.

Employees are also required to comply with the Employee Code of Conduct (**Employee Code**), which makes clear that Michael Page Australia will not tolerate, engage in, or support the use of forced labour.

Third parties, consultants and contractors who provide goods and services to or on behalf of the Michael Page Australia are subject to our Supplier Code of Conduct (**Supplier Code**). The Supplier Code promotes our standards within the supply chain and reflects our commitment to acting ethically and with integrity in business dealings and relationships. We expect our suppliers to have processes in place to support meeting the standards set out in the Supplier Code and to provide supporting evidence if requested.

Michael Page Australia encourages staff to speak up, is receptive to feedback from staff and customers, and is committed to continuous improvement. Michael Page's Speak Up (Whistleblowing) Policy assists in preventing modern slavery and human trafficking by providing our people with a mechanism to speak freely about our practices and raise any concerns. In the 2025 reporting period, Michael Page Australia did not receive any complaints relating to modern slavery in Australia and within PageGroup globally.

In this reporting period, Michael Page Australia reviewed its Modern Slavery Awareness Training presentation to ensure it remains legally compliant, up-to-date and relevant.



Due diligence

Within our own business

Michael Page Australia prohibits the use of forced labour and human trafficking. Michael Page Australia has in place several procedures to proactively manage risk, including robust recruitment processes in line with Australian employment laws. Michael Page Australia also provides an external confidential whistleblowing helpline which employees are encouraged to use to report any concerns.

A primary focus of Michael Page Australia remains strengthening due diligence within our own business. Michael Page Australia understands the importance of continuing to update and monitor due diligence activities and in 2025, we have undertaken various key activities which include but are not limited to:

- (a) retained copies of all relevant policies and procedures on our intranet for existing employees, and ensuring that all new employees familiarised themselves with the Modern Slavery Procedure;
- (b) a review and update of all relevant procedures such as our Modern Slavery Procedure and Modern Slavery Risk Questionnaire;
- (c) provided training to key personnel engaging new suppliers covering our Modern Slavery Policy and Procedural requirements;
- (d) continued to promote the avenues for customers and workers to report incidents and make whistleblowing complaints, including via Michael Page's Speak Up (Whistleblowing) Policy, Speak Up service (external provider for anonymous reporting) and complaints policy (website);
- (e) followed our risk management procedure to ensure we are regularly reviewing modern slavery risks within our operations and supply chain and undertaking further evaluation based on risk and;
- (f) conducted localised audits to verify implementation of our Supplier Program and ensure corrective actions were implemented to ensure ongoing compliance;
- (g) consulted with our PageGroup global procurement team to understand the due diligence applied to global procurement that impacts PageGroup Australia.

Due diligence

Michael Page Australia is committed to its purpose of changing lives by creating opportunities for individuals to achieve their potential. It is not just about what we do, it is about how we do it. To this end, Michael Page Australia consistently takes measures to ensure all employees receive their rightful employment benefits as per relevant industrial agreements and to maintain safe working conditions that adhere to our work health and safety commitments. This process includes assessing all sites for the safety, health and wellbeing of our workers.

In recognition of the risks associated with temporary workers, we continue to implement an additional system of checks and procedures which help to ensure temporary workers are protected from the risks of modern slavery. These checks and procedures include:

- (a) verifying temporary workers have a right to work in Australia for the duration of their assignment, by asking the individual to produce relevant identity documentation. A delay in providing proof of identity and/or associated right to work documentation might indicate a modern slavery issue and is escalated within the business as required;
- (b) conducting detailed reference checks to ensure individuals are hired in a role they are qualified to undertake;
- (c) reviewing contracts to ensure they comply with all legal requirements regarding workers' rights;
- (d) ensuring temporary workers have a bank account in their own name into which their remuneration is paid; and
- (e) undertake compliance reviews to ensure temporary workers are assigned the appropriate modern awards and industrial instruments, supporting accurate payment of wages and entitlements. A specialised HR team and dedicated payroll team audit new engagements and communicate relevant employment conditions, entitlements and payment information to candidates and clients

Within our supply chain

We are committed to partnering with suppliers that share our view and stance on modern slavery.

As part of our local initiative, we have undertaken the following due diligence procedures with respect to our suppliers:

- (a) utilised the continuous review process in our Modern Slavery Procedure to evaluate modern slavery risks for new and considered whether any existing suppliers should be identified as 'higher risk' in our initial review process;
- (b) considered and documented the general risk profile of the procurement or supplier relating to modern slavery compliance before engaging or renewing an existing contract for a supplier to ensure that we have aligned expectations and commitments to modern slavery and documented these reviews;
- (c) committed to providing all new and existing suppliers identified as 'higher risk' with our Supplier Code of Conduct and obtain relevant supplier documents;
- (d) requested confirmation from new and existing suppliers that they will adhere to our standards via our Supplier Code of Conduct;

Our approach facilitates the identification and assessment of potential risk areas in our supply chain in relation to modern slavery and human trafficking. We act to mitigate these risks through the implementation of effective actions, controls and risk mitigation strategies. We understand that identifying and mitigating existing risks in our operations and supply chain are ongoing activities and we continue to monitor and regularly review the effectiveness of our actions, controls and risk mitigation strategies to ensure that any emerging risks are identified.



Audit and Compliance

Michael Page Australia continues to evaluate the nature and extent of its exposure to the risk of modern slavery occurring in its business and supply chain. Specifically, on an ongoing basis, Michael Page Australia:

- (a) has incorporated Modern Slavery in the Internal Audit tool and monitoring program; and
- (b) conducted localised audits to verify the implementation of our Supplier Program and ensure corrective actions were implemented to ensure ongoing compliance;
- (c) consults with leaders and local procurement teams to ensure the organisation has robust and effective processes regarding modern slavery risk and compliance.

In this reporting period, Michael Page Australia commenced auditing its modern slavery performance and the implementation of its procedural requirements and factored this into localised audits. These audits were completed during the 2025 reporting period and are scheduled to be conducted annually moving forward. Through this process, Michael Page Australia will continue to strengthen the effectiveness of its audits

Our core business is focused on the provision of recruitment services in respect of professionals, office and administrative workers, rather than the agriculture, retail or manufacturing sectors, which are sectors we perceive to present a higher risk of labour exploitation and modern slavery.



Further steps

We intend to take the following steps in relation to modern slavery and human trafficking during the course of the 2026 reporting period:

- (a) continue to utilise the audit tool which will track Michael Page Australia's modern slavery performance during the reporting period and factoring this into localised audits where relevant;
- (b) engage an independent third party to review our Modern Slavery program, identify potential gaps, and recommend improvements to strengthen our risk management approach.
- (c) consult with our global business and continue to improve modern slavery awareness training to ensure it remains legally compliant, up-to-date and relevant;
- (d) ensure senior management personnel in each jurisdiction acknowledge the current Modern Slavery Policy and Procedures and monitor implementation within their jurisdiction
- (e) consult and review responses provided by global entities to understand due diligence for Global procurement impacting Michael Page Australia for any ongoing improvements and alignment;
- (f) review and update Field Handbooks to include information regarding the impacts of modern slavery, so that our temporary employees have awareness of our key policies and processes; and
- (g) require any suppliers identified as 'high risk' to re-complete the Modern Slavery Questionnaire as per procedural requirements.



Assessing the effectiveness of our actions

To assess the effectiveness of our actions we:

- (a) where suppliers are identified as high risk, we will conduct further audit or review to ensure compliance with the Supplier Code, identify any modern slavery risks and assess the effectiveness of the actions implemented to mitigate the risks of modern slavery;
- (b) conduct internal audits across our business to ensure our actions are implemented and effective;
- (c) identify changes to modern slavery risks and take steps to determine how risks are best addressed;
- (d) keep a record of the actions taken by Michael Page Australia and suppliers in relation to modern slavery; and
- (e) maintain records for completed modern awareness training.

This statement is made pursuant to section 16 of the *Modern Slavery Act 2018* (Cth) and has been reviewed and approved by the Board of Michael Page Australia on 26 June 2026

MICHAEL PAGE INTERNATIONAL (AUSTRALIA) PTY LTD

David George
Senior Managing Director
26 June 2026