

# Modern Slavery Statement

2024-2025

# MODERN SLAVERY STATEMENT 2024-25

## Acknowledgement of Country

Tennis Australia acknowledges the historical significance and deep spiritual connection our First Nations people have to land and waters. We recognise that this always was and always will be Aboriginal and Torres Strait Islander land. We pay our respects to Elders, and to all Australian First Nations people who are part of the world's longest continuous culture.



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## INTRODUCTION AND IDENTITY OF REPORTING ENTITY

This is the sixth Modern Slavery Statement **(Statement)** issued by Tennis Australia Limited (ABN 61 006 281 125) **(Tennis Australia)**, as a reporting entity pursuant to the *Modern Slavery Act 2018* (Cth) **(the Act)**.

Tennis Australia's purpose is to grow, manage, promote, and showcase the game of tennis domestically and represent Australia's tennis interests internationally. The Australian Open is owned and organised by Tennis Australia each year at Melbourne Park, Victoria. Tennis Australia's members comprise six state and two territory tennis associations, also known as Member Associations.

The purpose of this Statement is to assess, address and demonstrate Tennis Australia's responsibility under the Act and more importantly, to assist in the promotion and preservation of human rights. Whilst confident its business operations and supply chain do not pose a high risk of exposure or opportunities for human rights abuses; Tennis Australia recognises its responsibility within these supply chains and is constantly seeking to enhance its corporate contribution.

## Our Foundations and Values

Tennis Australia prides itself on making a genuine and positive impact on communities and lives across Australia and globally. We recognise the impact that sport can have on people's lives, and we want to ensure that we continue to make a positive difference to the lives of all that we come into contact with.

The Tennis Australia values are Excellence, Humility, Collaboration, and Imagination. We believe that these values naturally extend to respecting and upholding the human rights of our people and the people we work with. At Tennis Australia, our community is guided by our core values and our approach to human rights is guided by international frameworks and standards. We've modelled our internal policies upon best practice in our industry and ensure that they apply to our members and third-party stakeholders, including our Code of Conduct, Member Protection Policy and Third Party Code of Conduct.

## Tennis Australia Code of Conduct

Our Code describes the standards of conduct expected of our people. It provides a clear framework of guiding principles to ensure that our people are aware of the manner and spirit in which they are expected to behave and conduct themselves. The Code is an essential bridge between the Tennis Australia values, our policies and our legal obligations. Whether we are working with our colleagues or others, the Code holds us accountable to our values and ethical responsibilities and it is the responsibility of all Tennis Australia team members to read and familiarise themselves with the Code.

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## Tennis Australia Third Party Code of Conduct (TPCOC)

We also have expectations of the people who work with us. Our TPCOC, expressly forbids our suppliers from being involved in modern slavery: Third parties must *“not engage in or support human trafficking or modern slavery, including forced, bonded or involuntary labour, nor demand work or service from an individual under threat or coercion”*.

It also requires third parties and suppliers to maintain working conditions that meet internationally declared human rights and standards, including the *International Bill of Human Rights and the International Labour Organization’s Declaration on Fundamental Principles and Rights at Work*.

## Tennis Australia Member Protection Policy (MPP)

Tennis Australia’s MPP seeks to protect the most vulnerable individuals associated with our sport and community. Whilst it does not specifically incorporate modern slavery practices, it seeks to provide transparency, and ensure protection of members of the tennis community whose voice may be diminished by circumstance or their personal situation.



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## ORGANISATIONAL STRUCTURE, OPERATIONS AND TENNIS AUSTRALIA SUPPLY CHAIN

### Organisational Structure

Tennis Australia is a not-for-profit company limited by guarantee and registered in Australia. It has subsidiaries as follows:

- (a) The Australian Tennis Foundation Limited (ABN 98 138 906 797), a charitable organisation registered with the Australian Charities and Not-for-Profits Commission.
- (b) Tennis Nxt Limited, a company incorporated and domiciled in Hong Kong. Tennis Nxt is currently dormant.
- (c) Wildcard Ventures 1 Pty Ltd (ACN 650152202) and Wildcard Ventures 1 Trusco Pty Ltd (ACN 650151812), a venture capital investment company incorporated in Australia. There are also three trusts (Wildcard Ventures 1 Trust, Wildcard Ventures TA Trust and AO Ventures 2024) associated with these entities.
- (d) Padel Australia Limited (ACN 664 582 218), a not-for-profit company incorporated and domiciled in Australia.

None of the subsidiaries named above are assessed as reporting entities under the Act.

### About us

As well as promoting tennis and participation, Tennis Australia facilitates player development, stages local and international events and invests in tennis facilities around Australia.

Our purpose is that we believe playing makes life better, and our vision is to create a playful world through tennis for everyone.

Our culture is grounded in a set of values that support and celebrate doing the right thing. Our values are part of our day-to-day conversations and the heartbeat of our business. They guide our decisions and determine our success. Our values are at the core of how we live, work and play. They are Imagination, Collaboration, Humility and Excellence.

### TENNIS AUSTRALIA'S VALUES



#### Imagination

Dare to be different



#### Collaboration

Build trust through mutual respect



#### Humility

Put others ahead of yourself



#### Excellence

Never stop striving to be the benchmark

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## Our customers

A customer is a person or organisation who interacts with Tennis through:

- ⦿ Playing Tennis at a venue, club or school
- ⦿ Purchasing event tickets, hospitality, or retail merchandise
- ⦿ Watching tennis on-site or off-site via digital channels
- ⦿ Supporting the game through partnerships, sponsorships and volunteer work.

Diversity statement: Tennis Australia is committed to embracing diversity by making our sport and events welcoming, safe and inclusive for everyone. We believe that inclusion is reflecting the diversity of our local communities.

Our customer experience principles are easy, personal and memorable.

Our customer experience vision is to create memorable customer-centric experiences catering for segment needs.

We adopt human centred design principles to build the right thing and build things right.

## Tennis Australia Operations and Supply Chain

Tennis Australia is a national sporting organisation (**NSO**). Our head office is located at Melbourne Park, Melbourne, Victoria, with the majority of our workforce located within Victoria and a number of team members situated across Australia.

Tennis Australia's operations are primarily based in Australia, with a significant proportion of the company's revenue and expenses directly attributable to the Australian Open Grand Slam event held in Melbourne each year. A majority of suppliers are domiciled within Australia with a focus on local sourcing. While local suppliers are known to obtain their goods from third party, offshore suppliers, Tennis Australia believes that this local engagement and oversight continues to mitigate the risks commonly associated with modern slavery.

Front of house and back of house operations at Melbourne Park, the venue at which the Australian Open is held, are conducted by Melbourne and Olympic Parks Trust under an operational agreement.

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## Goods and services we buy

In FY25, we sourced goods and services from more than 2,500 tier-one suppliers; 89% of these suppliers operate in Australia (local suppliers 2,279) and 11% operate internationally (international suppliers 285). We engage international suppliers mainly in the United States and Asia; these entities provide outsourced technology, broadcast and production equipment, branded merchandise and other professional services.

## What we buy



Marketing and Events



Office Services and Products



Professional Services



Merchandise



Travel



Catering

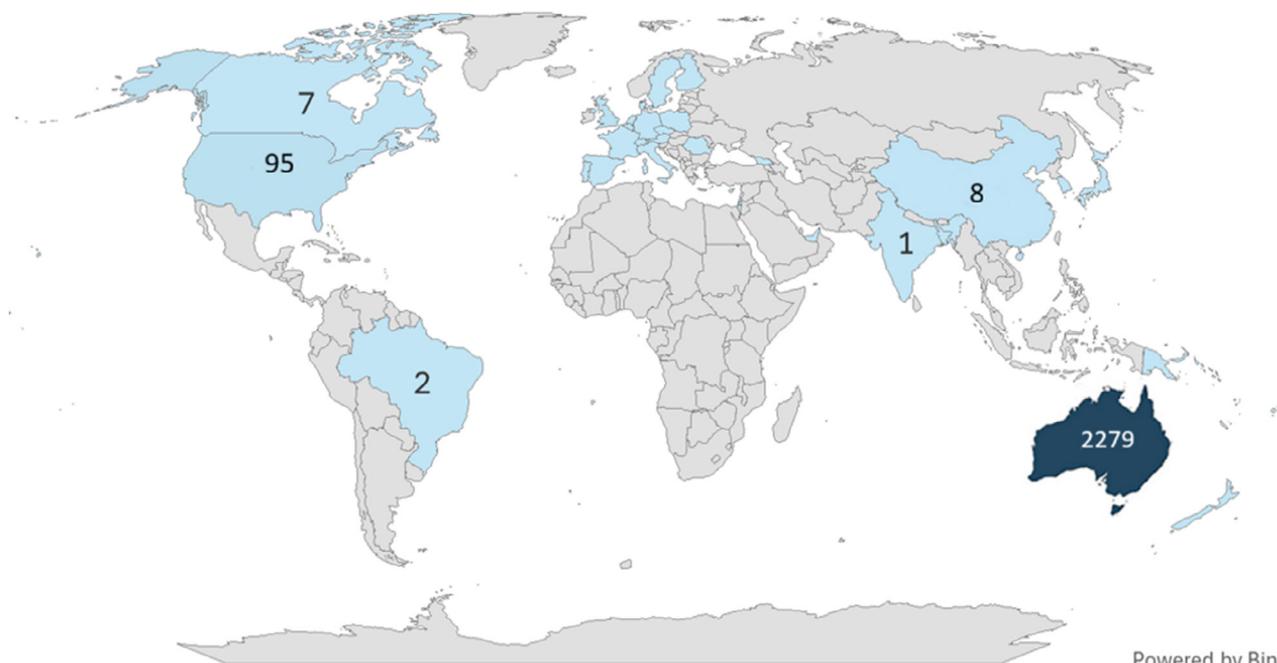


Building and Infrastructure



Technology Services and Products

## Supplier Spread 2024–2025



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## RISKS OF MODERN SLAVERY PRACTICES WITHIN TENNIS AUSTRALIA'S OPERATIONS AND SUPPLY CHAINS

For this statement, our assessment of modern slavery risks in our operations and supply chain considered four categories of risk: industry risks, supply risks, geographic risks and entity risks.



1. INDUSTRY RISKS	2. SUPPLY RISKS	3. GEOGRAPHIC RISKS	4. ENTITY RISKS
<ul style="list-style-type: none"> <li>• Reliance on migrant, seasonal, base skilled or unskilled workers</li> <li>• Reported occurrences of modern slavery or other unlawful labour practices</li> <li>• Reliance on offshore labour agencies</li> </ul>	<ul style="list-style-type: none"> <li>• Systemic excessive discounted pricing or shortened delivery times</li> <li>• Known or reported association of labour exploitation with production/supply of goods/services</li> </ul>	<ul style="list-style-type: none"> <li>• High prevalence of human rights violations or occurrences of modern slavery</li> <li>• Reported weak rule of law, systemic corruption</li> <li>• Inadequate worker protections or high prevalence of law enforcement hostility towards workers</li> </ul>	<ul style="list-style-type: none"> <li>• Reported non-compliance or convictions in connection with human rights or modern slavery laws</li> <li>• Poor or inadequate policies, procedures, including candidate funded recruitment practices</li> <li>• Poor reporting mechanisms or opaque and complex supply chains</li> </ul>

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## RESULTS OF OUR RISK IDENTIFICATION

### SUPPLY CHAIN RISKS

Facilities cleaning and simple maintenance services



Tennis Australia engages service providers who supply facilities maintenance and cleaning services across our offices.

Workers in the cleaning and maintenance industry may come from vulnerable communities within and outside of Australia.

This risk is heightened when workers perform base skilled tasks or work outside of business hours, and we have limited visibility of their management.

Stationery and branded merchandise products



We buy stationery and branded merchandise and equipment for use by our people and in relation to marketing and participation campaigns or related initiatives. Tennis Australia buys these products from a limited number of suppliers.

A modern slavery risk exists when we use suppliers who rely on offshore supply chains as we have limited visibility of their operations and supply chains. This risk is heightened when goods are made by base skilled workers on a demand basis.

A modern slavery risk also exists when we engage our licensees to develop our branded merchandise clothing and accessories who rely on offshore supply chains.

IT hardware and peripherals



We use various technology hardware as part of our day-to-day work, including laptops, monitors, headsets, keyboards and other IT peripherals. We source laptops through a distributor.

We purchase all other IT peripheral products from a limited number of suppliers based in Australia with onshore and offshore supply chains.

There is a potential risk of being directly linked to modern slavery when we use suppliers that rely on offshore and/or complex supply chains over which we have limited visibility. This risk is heightened when goods are made by base-skilled workers on a demand basis.

Offshore suppliers



In FY25, we engaged 285 offshore suppliers, based in countries with a higher prevalence of modern slavery risks. While we assess the risk of modern slavery occurring as low, we acknowledge that there is always a potential risk. We note that these entities are subject to heightened levels of risks, which increase where there is overlap with other risk factors.

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## RESULTS OF OUR RISK IDENTIFICATION (CONT.)

### SUPPLY CHAIN RISKS

#### Hotels and accommodation suppliers



We use various hotels across Australia and around the world for business-related travel. Primarily, Tennis Australia engages with our major accommodation sponsor, The Marriott Group, to provide our hotel requirements domestically, however Tennis Australia will also engage approximately 300+ hotels domestically and 30+ internationally to accommodate our corporate, player and contractor travellers.

Tennis Australia engages with a preferred cohort of approx. 30 hotels to facilitate our lodging needs during the Australia Open held each summer. This cohort is engaged with by a dedicated team within Tennis Australia and is reviewed with the Tennis Australia Procurement team every three years. Tennis also engages this category through our Third-party travel partner Reed & Mackay; where we take further provision to mitigate risks in this space by conducting a regular review of their modern slavery practices. In most cases, the hotels we use are franchised under global hotel groups that do not own or control those individual hotels.

There is a potential risk of being directly linked to exploitation within the hotel accommodation industry due to its increased use of vulnerable workers, limited oversight from global hotel groups as franchisors, and limited view of guest activities within the booked accommodation.

Tennis Australia considers the risk of its operations directly resulting in modern slavery practices to be low. It also considers the risk of its supply chain contributing to any such practices to be small. However, Tennis Australia recognises that ongoing assessment of business operations is required to ensure the company is aware of its place within the supply chain and continues to reassess existing relationships

Tennis Australia evaluates its appointment and consideration of third-party suppliers, through:

- (a) Embedding use of the company's online Strategic Sourcing portal.

- (b) Utilising the company's Supply Chain Questionnaire
- (c) Application of the Victorian government's Local Jobs First Policy under the Local Jobs First Act 2003 (VIC) to award major contracts within Victoria.
- (d) Application of updated guidance from the Australian Modern Slavery Register for how to best deal with any modern slavery breaches uncovered by Tennis Australia in its supplier network.

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## DUE DILIGENCE

Tennis Australia continues to embed due diligence activities and protocols in our day-to-day operations to tackle modern slavery risks. This includes the utilisation of external organisations; Control Risks, Diligence, Creditorwatch and Credit Source to support our due diligence process through the provision of independent assessments of third parties who may be at risk of a modern slavery breach generally or are located in a high-risk jurisdiction that does not meet a score of 65 on the Corruption Perceptions Index.

## Tennis Australia's Third-Party Code of Conduct (TPCOC)

Tennis Australia's Procurement and Integrity teams conducted a review of requirements to be included in a TPCOC for any third-party supplier engaged by the company. The TPCOC is distributed to existing and new suppliers, to ensure universal standards of engagement are maintained, and is a tool utilised for onboarding of suppliers. Furthermore, consultation with the business unit during the Strategic Sourcing process takes place to ensure risks are thoroughly considered and addressed.

## Enhancing supplier contractual terms and practices

Tennis Australia incorporates modern slavery terms in our supplier contracts to contractually obligate our suppliers to respect and promote human rights throughout their business activities, to integrate applicable International Labour Organization conventions within our contracts, and to require suppliers to

implement controls to ensure compliance with modern slavery laws. If there is any actual or perceived breach of the TPCOC or a modern slavery incident, our terms allow us to suspend services or terminate the agreement if the breach or incident is not remedied within a reasonable time frame.

We take a risk-based approach for incumbent contracts, focusing on suppliers in modern slavery risk hotspots. We also incorporate modern slavery responsible supply terms and conditions in our standard Purchase Order terms, which we use for a broad cross section of our tier-one suppliers.

## Training

Our approach to modern slavery presents an opportunity to educate and contribute to real change in the lives of the people impacted. We are striving to reach a point where our people are asking how we can better support their understanding of modern slavery and broader human rights risks.

We continue to focus on raising awareness and upskilling our workforce in modern slavery concepts. We aim to ensure our people understand their shared role and responsibility for managing and addressing modern slavery risks. In this reporting period, awareness training was conducted jointly by Tennis Australia's Procurement and Legal teams outlining the current modern slavery landscape, the Act and our obligations, future considerations and risks, the purpose and content of the Supply Chain Questionnaire, our processes and effective use of our tools for reducing risk.

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## Embedding of modern slavery compliance of merchandise licensees

Tennis Australia considers one of its highest risks of modern slavery breach lies within the sourcing of merchandise, particularly where goods are sourced from offshore.

Using guidance provided by the Australian Modern Slavery Register, Tennis Australia has a robust supply chain questionnaire to assist in ensuring compliance and transparency from its merchandise licensees. The Supply Chain Questionnaire is issued to all merchandise licensees for completion as part of the strategic sourcing and supplier onboarding process.

Whilst Tennis Australia does not engage directly with any third party housed in a high-risk jurisdiction as set out in the Global Slavery Index, there is awareness and consideration that our direct supplier may have further engagements. Tennis Australia engages in meaningful discussions with our merchandise licensees in relation to their sourcing methodology and practices they engage with down into the second and third tier supply chains.

## Further consideration of Tennis Australia's obligation in uncovering a modern slavery breach in its supply chain

Tennis Australia recognises that where a business has not caused or contributed to the harm caused by a modern slavery breach, but is directly linked to it (i.e. through a supplier or business relationship), then the business should consider the guidance from the Australian Modern Slavery Register in ensuring the breach is appropriately dealt with by the responsible and appropriately equipped authorities.

In order to discharge this responsibility, Tennis Australia conducted a review of the Procurement Policy to more clearly define

higher risk strategic sourcing initiatives and outlined processes to review and address any risks inherent in securing suppliers for this activity or supply

## Actions to assess and address Tennis Australia's modern slavery risks

Tennis Australia believes it appropriately identifies the primary risks in its operations and supply chain in relation to modern slavery practices, as set out above. The Tennis Australia Procurement team will continue to examine business streams and operations and remains committed to ensuring there is a consistent approach across the business.

Tennis Australia is committed to maintaining its focus and oversight of third-party engagements through strong collaboration with all stakeholders within the business, to ensure ethical responsibility is understood and managed across the business by all team members.

## Grievance and Remediation

Tennis Australia is committed to providing for, or cooperating in, remediation where we identify we have caused or contributed to human rights harm such as modern slavery, and we recognise that we may also choose to play a role in remediation where we identify we are directly linked to the harm.

## Supply chain

Tennis Australia is committed to building a strong and sustainable supply chain by collaborating with our suppliers and sharing our knowledge and experience. We know that effectively engaging with suppliers promotes greater transparency and will allow us to assess our supply chain and reach beyond tier-one suppliers. It also helps us to mitigate risk and remediate any identified modern slavery incidents.

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## ASSESSING THE EFFECTIVENESS OF TENNIS AUSTRALIA'S ACTIONS

Assessing the effectiveness of our actions is critical for ensuring we understand the impacts of our business on modern slavery and broader human rights, and continually improve our approach.

We will use a range of measures to monitor and assess the effectiveness of our actions, including:

- ④ Operational tracking of policies, processes and training initiatives.
- ④ Tracking proactive engagement and communication with suppliers.
- ④ Reports made through our grievance mechanisms involving modern slavery, and how these reports are handled.
- ④ Benchmarking our progress against industry peers and other statements identified as best practice.
- ④ Collaboration with internal and external stakeholders to provide review and feedback.

We will continue to adapt and strengthen these, and other measures, over future reporting periods to allow us to continually improve the effectiveness of our approach to addressing modern slavery and will consider other qualitative aspects going forward.

This Statement is made pursuant to the *Modern Slavery Act 2018* (Cth) and has been approved by the Board of Tennis Australia Limited.

Signed



**Jayne Hrdlicka**  
Chair  
Tennis Australia Limited

Monday 24 November 2025