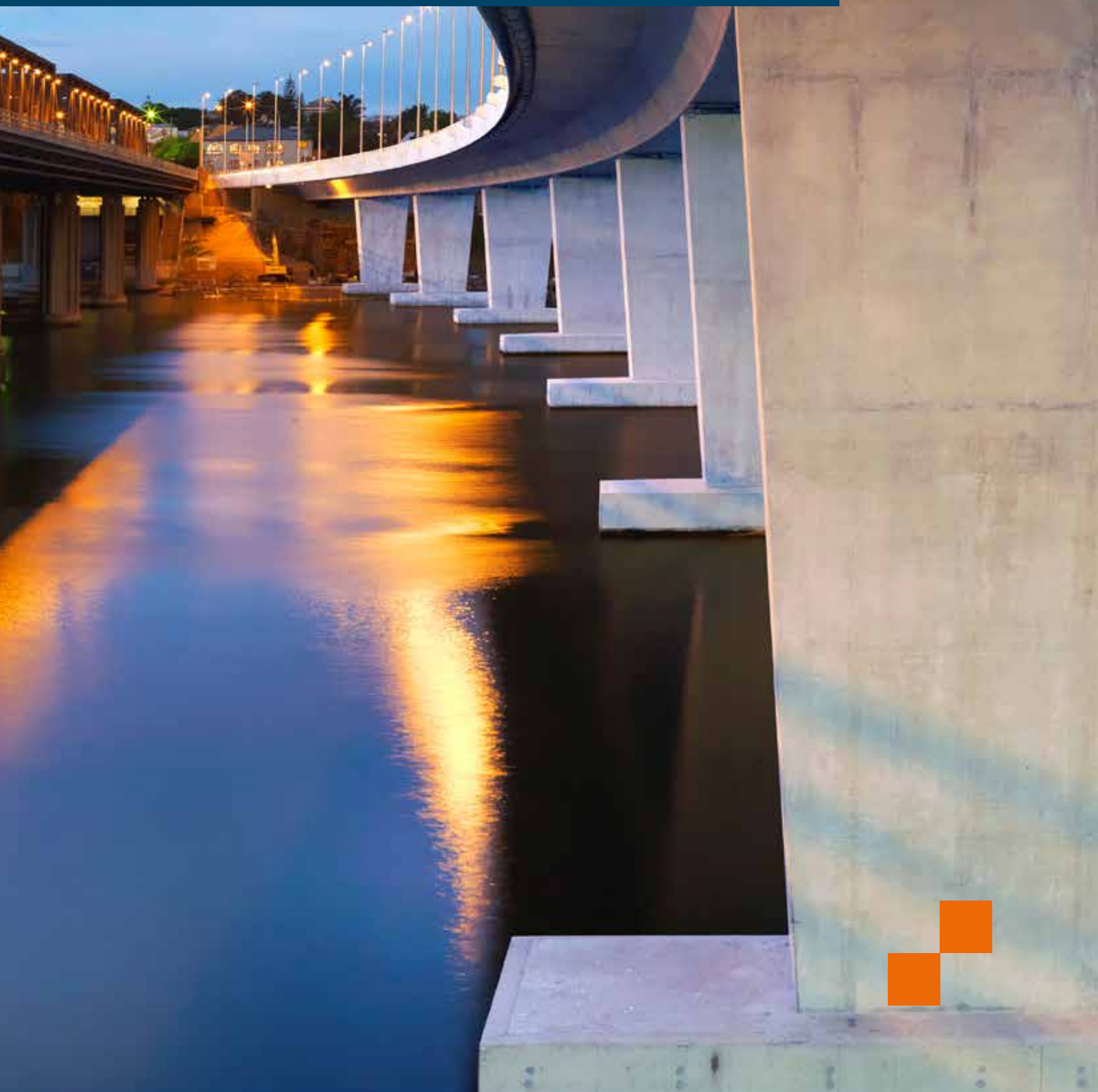


HANSON MODERN SLAVERY STATEMENT 2020



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1. REPORTING ENTITIES

This Modern Slavery Statement (Statement) is a joint statement made by Hanson Australia (Holdings) Pty Ltd (HAH) and Hanson Holdings Australia Pty Ltd (HHA) and their wholly owned subsidiaries (Hanson) for the financial year ended 31 December 2020. Hanson operates the Hanson, Hymix, Alex Fraser, Suncoast Asphalt and Pioneer North Queensland brands as part of the Hanson group of companies in Australia.

2. STRUCTURE, OPERATIONS AND SUPPLY CHAIN

Hanson is a leader in building and construction materials with an extensive production and logistics network across Australia. Hanson uses world-class technologies and service platforms to supply a comprehensive range of high-quality concrete, aggregates and sand. It also produces road base, asphalt and sustainable and recycled construction materials for civil construction and infrastructure projects. Hanson has approximately 3500 employees in Australia.

Hanson is part of the HeidelbergCement Group, which employs over 59,000 people across five continents. HeidelbergCement is a global leader in aggregates and has leading positions in cement, concrete and heavy building products.

3. RISK OF MODERN SLAVERY IN THE OPERATIONS AND SUPPLY CHAIN

The vast majority of Hanson's suppliers (and supply chain) are Australian based. As such, products and materials are largely sourced only from Australia. Hanson's supply chain also draws on certain supplies via the wider HeidelbergCement group. Owing to the global nature of some of HeidelbergCement's suppliers, Hanson recognises that some suppliers in the global supply chain may present an increased risk of modern slavery.

As a result of any risks faced by supplies sourced from Australia, as well as in the context of the risks arising from other countries, Hanson has in place various policies, procedures and processes to address modern slavery risks in its supply chain and operations. These are described in this statement.

In its supply chain, Hanson has conducted a review of any suppliers which operate in countries which have a higher risk of modern slavery. It has also reviewed the Modern Slavery Statements of these suppliers to understand if any modern slavery risks have been identified.

In its operations, Hanson has strong human resources controls in place for employees and sub-contractors. The employee induction process includes awareness of the principles of modern slavery and modern employee rights and responsibilities. In addition, checks are made to ensure all new employees have valid residency status.

4. ACTIONS TAKEN

Hanson operates under a HeidelbergCement group compliance framework which commits the companies to the eight core labour standards of the International Labour Association (ILO), the OECD guidelines for multinational enterprises, the UN's Universal Declaration of Human Rights and the UN Guiding Principles for Business and Human Rights. These principles have also been incorporated into HeidelbergCement's Leadership Principles and Human Rights Position.

Hanson follows a Code of Business Conduct which can be found at www.heidelbergcement.com (Code of Conduct). This commits Hanson to conducting business strictly in accordance with all applicable laws and regulations. Hanson is committed to fair employment practices and to following all applicable labour and employment laws.

Hanson's standard contractual terms of purchase require suppliers and relevant third parties to comply with a specific Supplier Code of Conduct, a copy of which can be found at www.heidelbergcement.com (Supplier Code of Conduct). The Supplier Code of Conduct requires vendor compliance with the international social accountability standard SA 8000 and principles of the ILO.

Hanson has conducted a risk assessment of all large suppliers and those suppliers with links to countries with an elevated risk and has re-issued the Supplier Code of Conduct to those entities,

Key requirements from the Supplier Code of Conduct in respect of modern slavery are as follows:

- Suppliers must not use child labour in any stage of manufacturing. Suppliers are requested to operate in accordance with the ILO convention recommendation of minimum age for admission to employment.
- Compensation and benefits must comply with fundamental principles relating to minimum wages, overtime hours and legally mandated benefits.
- No form of forced or compulsory labour may be used and employees shall be free to leave employment on reasonable notice.
- Suppliers are expected to adhere to the right of employees to freedom of association and recognition of employees' rights to collective bargaining, in accordance with local law.
- Workers must have safe and healthy working conditions that meet or exceed applicable standards for occupational health and safety.
- Suppliers must require their own direct suppliers to adhere to the principles of the Supplier Code of Conduct and exercise diligence in verifying that these principles are being adhered to in their supply chains.

Hanson has also developed a Sustainability Policy which confirms Hanson's objective to adhere to human rights and labour standards and co-operate proactively in an open and transparent manner with all its stakeholders. It also confirms that Hanson does not engage in modern slavery of any form and will not engage with organisations that do.

Hanson also supports the United Nations Sustainable Development Goals which includes Development Goal 8 which aims to "promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all". HeidelbergCement is a signatory to the United Nations Global Compact on human rights, labour, environment and anti-corruption which supports the elimination of all forms of forced and compulsory labour and the effective abolition of child labour. Additionally, Hanson is a member of Social Traders which support and develops a social procurement marketplace to address disadvantage in the Australian community.



5. ASSESSING EFFECTIVENESS

The HeidelbergCement group has been running a risk assessment survey in respect of child labour and human rights violations since 2013. Hanson has completed its own human rights risk assessment which is updated on a regular basis.

Hanson suppliers are assessed against wide ranging criteria during tender and appraisal processes. This includes assessment against the Code of Conduct and the Supplier Code of Conduct. Specific diligence is required by the standard appraisal procedure in respect of modern slavery, health and safety and corporate social responsibility, including diligence in respect of working conditions, employee pay, employee age restrictions and independent employee grievance procedures. The Master Data team at Hanson's Shared Services Centre carries out many wide-ranging background checks in conducting such diligence in order to make a risk assessment as to whether new suppliers meet such criteria and existing suppliers continue to uphold these standards.

The HeidelbergCement group has a global pre-qualification program for its suppliers and contractors to assess suppliers' ability to fulfil HeidelbergCement's requirements with regard to sustainability and corporate social responsibility. Questions are asked and documentation requested in areas relevant to modern slavery including voluntary employment, child labour, freedom of association and human rights and welfare.

Hanson and the HeidelbergCement group also have in place a compliance hotline (SpeakUp) for reporting any incidents of non-compliance with the Supplier Code of Conduct. Since 2013, this has also included criteria for violations of various human rights and of core labour standards such as discrimination and child labour. It enables both internal and external whistle-blowers to provide information about possible human rights violations and infringements of labour standards, as well as in relation to infringements of other laws. Every report is investigated. In addition, Hanson provides for online stakeholder (internal and external) feedback and an emergency phone support for employees to report any issues or non-compliance. There were no instances of child labour or forced labour reported or alleged within Hanson's business or supply chains in 2020.

Hanson has made available specific anti-slavery training as a further enhancement to its protocols. This is in addition to general compliance training that Hanson has in place.

The procedures of Hanson are regularly assessed against best practice. Part of this assessment is a review of the extent to which modern slavery can be identified and eliminated from its business and supply chain.

6. CONSULTATION WITH OTHER ENTITIES

Hanson has consulted with the entities covered by this statement by:

- engaging with the directors of the subsidiaries and providing them opportunity to review this statement - there is commonality of directors across all wholly owned companies;
- ensuring that the statement is reviewed and approved by the modern slavery working group who has oversight over the operations and supply chain of the subsidiaries and obtaining feedback from stakeholders across the subsidiaries.

This statement does not include the modern slavery risks of joint ventures not managed or operated by Hanson. A full list of wholly owned entities which Hanson manages and operates is set out in the HAH 2020 Annual Report and the HHA 2020 Annual Report submitted to ASIC.



7. LOOKING AHEAD

Hanson is committed to combatting all forms of modern slavery. It will continue to:

- improve the way Hanson identifies and addresses modern slavery risk in its operations and supply chain;
- monitor compliance by suppliers of the Code of Conduct and Supplier Code of Conduct;
- review policies to ensure best practice;
- ensure the risk assessment is evolving to identify modern slavery risks during tenders;
- review and revise training opportunities across the business; and
- update induction and onboarding practices.

This statement was approved by the board of directors of Hanson Australia (Holdings) Pty Ltd and the board of directors of Hanson Holdings Australia Pty Ltd on 29 June 2021.



Phil Schacht
Chief Executive
Hanson Australia (Holdings) Pty Ltd
Hanson Holdings Australia Pty Ltd





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