



Modern Slavery Statement 2025 calendar year



Section	Page
Contents	1
1.0 Introduction & Australian Reporting Entity	2
2.0 Our Organisational Structure, Operations and Supply Chain	2
2.1 Our Global Organisational Structure	2
2.2 gategourmet Supply Chain & Operations	5
2.3 Our Business and Our Operations	6
2.4 Our Supply Chain	7
2.5 Our Customers	7
2.6 Our Suppliers	7
3.0 Modern Slavery Risk Profile	8
4.0 Managing Modern Slavery Risks	10
4.1 Risks of Modern Slavery Practices	10
4.2 Supply Chain Controls	11
4.3 Due Diligence	11
4.4 gategourmet Commitment	12
4.4.1 gategroup Policies	12
4.4.2 gategroup Training	12
4.5 Continuous Improvement and Next Steps	13
4.6 Remediation Process	14
5.0 Effectiveness of Controls	14
6.0 Consultation	14
7.0 Board Endorsement	15

1.0 Introduction & Australian Reporting Entity

This Modern Slavery Statement reports against the previous commitments made to address modern slavery risks outlined in previous annual Statements submitted by Gate Gourmet (Holdings) Pty Ltd ("gategourmet") in accordance with the Modern Slavery Act 2018 (Cth) (the "Act").

This Modern Slavery Statement is made by gategourmet on behalf of the entities it controls and owns in Australia. This statement covers the period of 1 January 2025 to 31 December 2025. The reporting entity, gategourmet, is a foreign owned private company, fully owned by gategourmet Switzerland GmbH headquartered in Zurich, Switzerland and is part of the gategroup of entities with the ultimate parent company being gategroup Holding AG.

gategourmet derives its revenue from the provision of catering, retail services and support logistics to both aviation and non-aviation customers in Australia and New Zealand.

gategourmet has published this Modern Slavery Statement, endorsed by the Board of Directors, on the Modern Slavery Statements Register in accordance with Act. gategroup has also lodged a statement to comply with the requirements of section 54 of the United Kingdom Modern Slavery Act 2015.

2.0 Our Organisational Structure, Operations and Supply Chain

2.1 Our Global Organisational Structure

gategroup is a global leader in airline and non-airline catering, retail-on-board and hospitality products and services. gategroup provides its' customer with superior culinary and retail experiences, leveraging innovation and advanced technology solutions. Headquartered in Zurich, Switzerland, gategroup delivers operational excellence through the most extensive catering network in the aviation industry, serving more than 680 million passengers annually from over 300 operating units in 68 countries/territories across all continents.

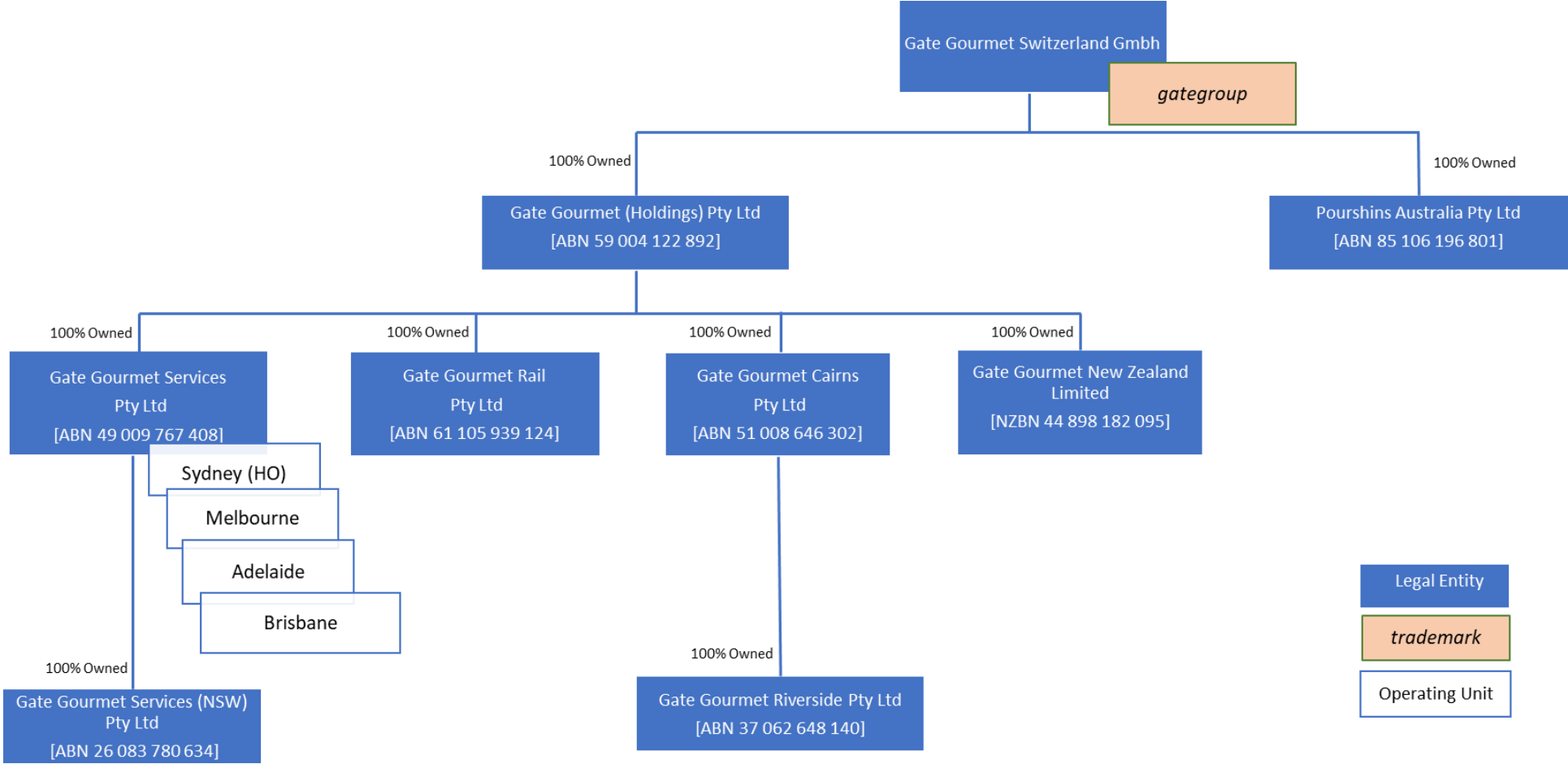


gategroup operates under six key brands across multiple industries:

- gategourmet the leading global provider of airline catering solutions and provisioning services for airlines, both in-across 135 units as well as at airport lounges. From menu design through execution and delivery, our passion is giving our airline customers and their passengers an exceptional experience.
- gateretail is a leading airline retailer with extensive knowledge and experience in food and beverage and travel retail. With a global customer portfolio covering four continents, we serve more than 20 airline customers on over 1000 aircraft to more than 300 million passengers a year. We innovate and deliver profitable retail programs that meet the needs of our airline partners and exceed passengers' expectations.
- gatesolutions leverages deep aviation catering expertise to deliver customized catering and packaged meal solutions globally. Serving the food service and retail industries, QSR, healthcare and educational institutions, railway, ferries and cruise ships.
- servair provides inflight services including catering as well as airport and complementary services with the ambition to turn the quality of its service and innovation into performance levers for airlines. Serving more than 120 airlines, operating at 28 airports and 21 countries, Servair is a major player in the airline catering and food services in France and Africa.

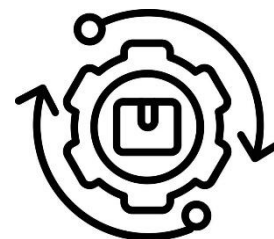
- deSter is the market leader in designing and manufacturing sustainable food packaging and serviceware concepts for the aviation, hospitality, and food service industries. Prioritising environmental goals and incorporating lightweight, eco-friendly materials into product development, each design is unique and always aims toward contributing to a circular economy. deSter excels at transforming distinct product concepts into tangible solutions that meet the highest quality standards.
- uqonic has its origins in airport lounges, serving over 16 million guests annually in over 80 lounges around the world. Creating memorable guest experiences is what sets up apart. Through unique gastronomic delights and iconic dining experiences, our services include a wide variety of high-end catering for corporate and sporting events.

Diagram 1. gategourmet Organisational Structure



2.2 gategourmet Supply Chain & Operations

The reporting entity gategourmet is made up of several legal entities, as shown the organisation structure *Diagram 1: gategourmet Organisational Structure* above. The revenue from each of the legal entities is consolidated into gategourmet for reporting of the consolidated annual financial results in accordance with AASB10.



While New Zealand is not included within the scope of this Modern Slavery Statement, the policies and procedures apply equally to New Zealand.

gategourmet's supply chain remains broadly the same as previous reporting periods with our core suppliers remaining largely unchanged. Our supply chain continues to be complex and diverse due to the nature of the aviation business and the range of customers and industries we supply.

Entity	Operating Unit	Services
Gate Gourmet Services Pty Ltd, ABN 49 009 767 408	Sydney Melbourne Adelaide Brisbane	- Food production for airline & non-airline customers - Packing, delivery and loading (logistics) - Retail services including packing and selling - Post-service removal of equipment, equipment washing and sterilization; waste disposal - Management, administration and corporate support
Gate Gourmet Rail Pty Ltd, ABN 61 105 939 124	Sydney	- Production and packaging of food for NSW Trains - Pre-departure cart packing, delivery and loading (logistics) - Management, administration and corporate support <i>Note, as of 01 July 2025 no operations conducted at this entity.</i>
Gate Gourmet Cairns Pty Ltd ABN 51 008 646 302	Cairns	No operations

Gate Gourmet Services (NSW) Pty Ltd ABN 26 083 780 634	Sydney	No operations
Gate Gourmet Riverside Pty Ltd ABN 37 062 648 140	Sydney	No operations

2.3 Our Business and Our Operations

We are a global leader in our markets and in the products and services we provide. To this end, we must master logistical complexities, time sensitivity, safety, and security considerations as well as a large and diversified work force every day.



We do this through three basic interlinked principles, each with its own set of well-defined processes, practices, and initiatives.

- **People Development**

gategourmet puts emphasis and effort on training to build up people's capabilities. Our training initiatives offer courses, from lean principles to coaching and mentoring. Our training also includes methods of sharing information across all levels of the operation and blended learning containing an element of 'on the job' training. Included in our compulsory training program is our gategroup employee conduct which includes ethical employee conduct.

- **Operational Deployment**

We aim to identify and mitigate potential issues before they occur and to constantly enhance our policies and procedures which ensure that standards are maintained across the globe. Technology is a true enabler in this area as it allows us to gather data directly at work through tablets and smart phones. gategourmet also encourages employee feedback and suggestions for improvement during shift briefings.

- **Infrastructure Management**

gategourmet equips its employees with the technology to increase the safety, quality and speed of product delivery, enhance customer and supplier interaction, and improve communication. With our Mobile Data Collector product delivery and top-off data is captured electronically, increasing speed of reconciliation and invoicing and payment, and driving efficiencies.

In Oceania, our primary business is food production and associated logistics. Our main customer base in the past has been the airline industry, however in recent times we have been able to diversify our operations to include other non-airline customers. Irrespective of our customer base our five key functional areas remain the same.

- **Food Production and Packaging**

From menu and recipe design to food production and packaging gategourmet has full production kitchens. We also purchase ready-made meals and meal components that are assembled in our kitchens and prepared for packaging and delivery.

- **Food Packaging, and Delivery (Logistics)**

We orchestrate the assembly of meals according to specifications of our customers, pack the meals in the prescribed manner, stage the items for delivery and loading in controlled coolers, and execute delivery in vehicles that are appropriate for the purpose.

- **Post-Service Equipment Removal, Washing and Sterilization, Waste Management**

Where requested by the customer we remove equipment from the customers facilities and take them to the kitchen for unloading cleaning, and sanitising. At locations set up for recycling, refuse is sorted appropriately. For international operations, we separate food waste from the general waste stream according to regulations and arrange for biosecurity disposal. Re-usable items such as crockery and cutlery are sent through the dishwashing lines. All equipment is thoroughly washed and sterilized, according to specifications, and then complete equipment safety inspections to check for functionality and integrity.

- **Inventory Management, Including Bonded Warehouses**

We maintain separate and controlled equipment storage areas for each customer. Our employees collect the data for inventory management either through the customers' system or via gategroup's proprietary software, providing confidence that optimal supplies of any service item are always available, inventory is tightly controlled, and waste is minimised.

- **Management and Administration**

Our management and administration functions include Executive Management and Strategy Development, Commercial, Culinary, Human Resources, Operational, Finance, Procurement, Compliance and Facilities Management. We rely on a diverse portfolio of suppliers to support us in delivery of our services.

2.4 Our Supply Chain

gategourmet is responsible for ensuring an average of 10,000 individual items are procured from an average of 630 suppliers, produced and/or packed to our customer requirements and transported to their selected locations.

2.5 Our Customers

gategourmet provides food production and catering services to:

- Domestic and international airline carriers in Australia and New Zealand
- Non-aviation businesses including retail and catering/ food service providers, and state organisations.



2.6 Our Suppliers

gategourmet sources various goods and services that contribute to the services we provide. Most of our supplies, by volume, are food items which are predominantly sourced through large distributors based in Australia. We are also requested to source niche products by our customers.

gategourmet purchases ancillary services such as logistics and transportation (including vehicles and hi-lift trucks, cleaning, packaging, electronics, stationery, office furniture, uniforms and capital equipment) used in large scale production kitchens, as well as real

estate and banking services.

gategourmet also uses external casual labour in its operations and outsources its security services.

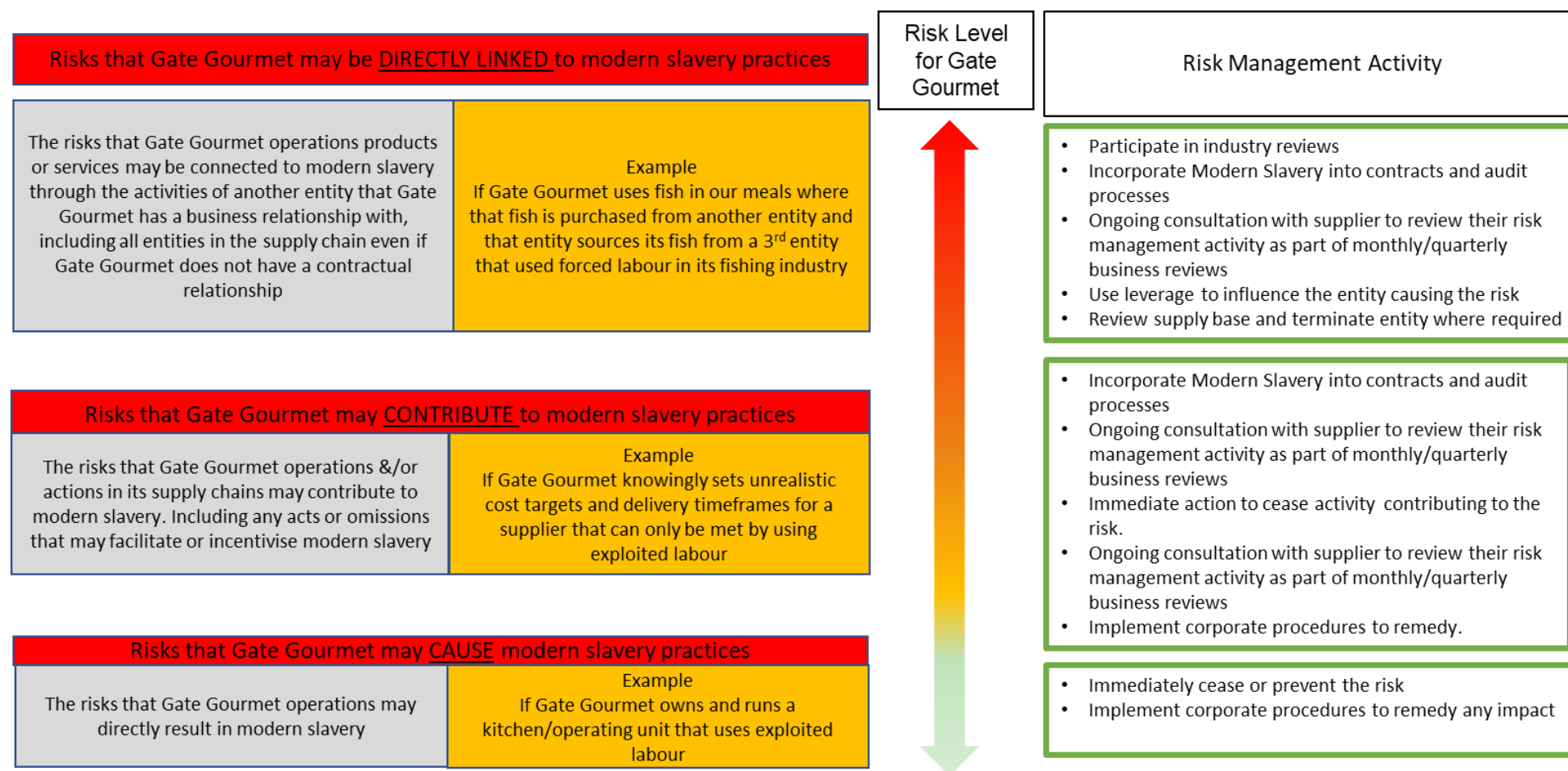
3.0 Modern Slavery Risk Profile

gategourmet and all its subsidiaries understand the potential modern slavery risks related to its business and continue to put in place steps to ensure that there is no slavery or human trafficking in the business and minimise any risk in its supply chains.

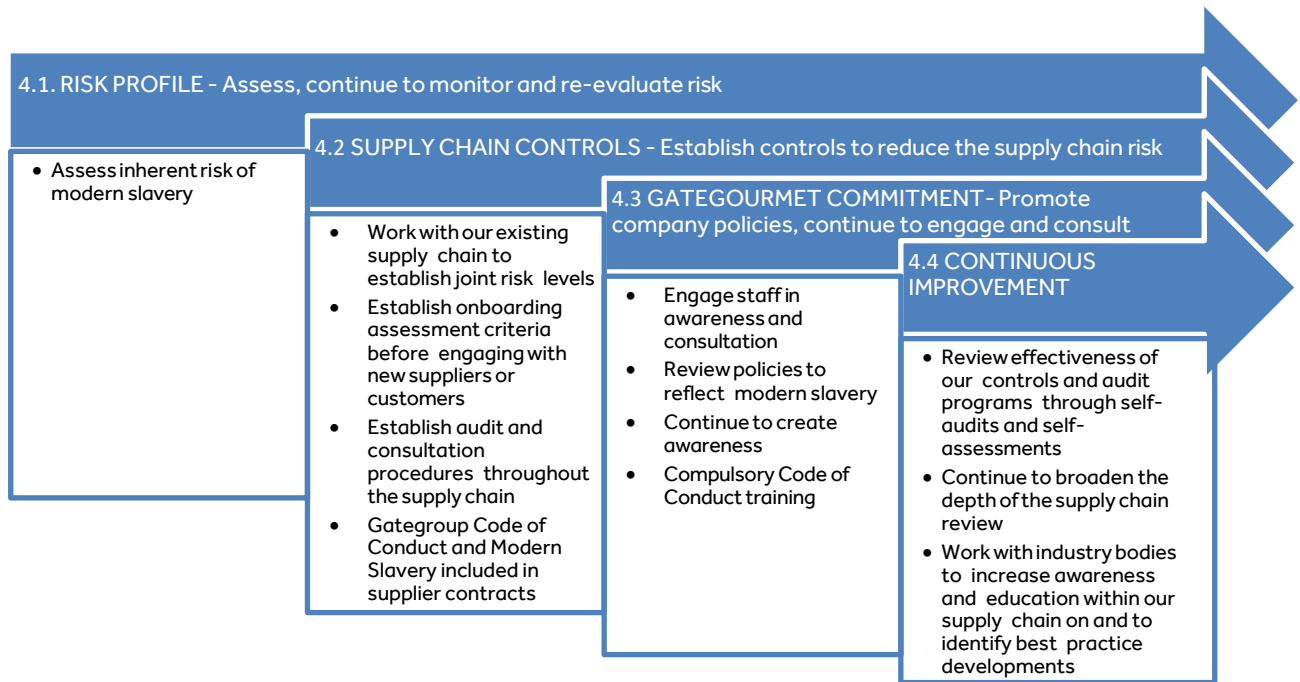
While we remain vigilant, adherence to our corporate policies and procedures support in managing risk of modern slavery in our 1st tier supply chains to a low-level risk. In Oceania we purchase products that meet all relevant Australian and New Zealand Standards and product that are readily available in the market.

Using the criteria of risk defined in the Act, we have assessed our risk under each criterion. These are explained further below.

gategourmet Risk Profile



4.0 Managing Modern Slavery Risks



4.1 Risks of Modern Slavery Practices

- Risk that gategourmet may CAUSE modern slavery practices.** This type of risk is very low. gategourmet has a diligent recruitment process that must comply with our group ethics policy. Notwithstanding our assessment, we remain vigilant and work closely with our external labour hire companies to ensure a thorough due diligence process is undertaken. Within the business we have identified the operational area, as an area for specific staff development and ongoing monitoring.
- Risk that gategourmet may CONTRIBUTE to modern slavery practices.** This type of risk has been assessed as low, although we do recognise that some risk may exist. While we work closely with our suppliers to ensure that we can deliver best pricing to our customer base, gategourmet does however ensure that we comply with trading that complies with all ethical fair - trading requirements of the Regulations and Act. We conduct regular reviews with our suppliers to ensure that our suppliers are aware that gategourmet will not conduct business with companies engaging in any form of exploited labour.
- Risk that gategourmet may be DIRECTLY LINKED to modern slavery practices.** This type of risk has been assessed as moderate to high. Considering the products used and our supply base we have identified the following industries used in our business as potentially moderate to high-risk industries based on information from the www.globalslaveryindex.org – prevalence for importing risk (accessed in 2025).
 - Electronic products/components
 - Garments - uniforms and Personal Protective Equipment
 - Fish
 - Solar panels
 - Casual labour providers
 - Coffee/tea/cocoa
 - Fruit and vegetable
 - Packaging

4.2 Supply Chain Controls

We understand that our suppliers and customers often have their own complex supply chains, which makes it difficult for us to directly monitor or control the working conditions of each individual entity within a multi-step supply chain. To assist in the visibility throughout our supply chain;

- We are committed to reducing supply chain complexity so that any vulnerabilities can be more easily identified and addressed.
- We have centralised our Procurement, Purchasing, Commercial, Human Resources and Compliance processes to ensure that any onboarding of new suppliers or customers or employees is completed centrally and in accordance with our policies and procedures.
- All contracts are reviewed centrally by group legal prior to execution by the Company Directors.
- We are committed to working with our customers and suppliers to ensure awareness and processes are in place to manage the risk of unethical sourcing of labour within their business and supply chains. Where feasible, endeavor to replace sourcing from high-risk countries with local and Australian made products with higher transparency on labor hire and employment conditions.
- In May 2023, gategourmet sent out a supplier Code of Conduct acknowledgment, endorsed by our directors, to all our suppliers, requesting Suppliers to acknowledge the Code of Conduct.
- Integral in all supplier contracts is the Notification of the Supplier Code of Conduct that includes a link to the gategroup ESG pages. This assists in ensuring that our Suppliers are aware of the gategroup ethical sourcing expectations before entering into the supply agreement. Should there be a higher level of risk assessed, a supplier will be sent an Acknowledgement of the Supplier Code of Conduct, that specifically requires the Suppliers acknowledgement and signature.
- gategourmet continue to receive gategroup endorsement to ensure that there is a focus and managing the risk of modern slavery on a global level.
- In May 2026, a review of the Approved Supplier List was conducted; whereby a proportion of suppliers were deactivated where there had been no transactions for 1 (one) year. Additionally, a review of activated suppliers was also conducted in ensuring system accuracy and reporting.

4.3 Due Diligence

Our suppliers are subject to an on-boarding procedure through our supplier management system that incorporates a risk-based assessment of their policies and practices that includes specific modern slavery risk assessment criteria and risk assessment.

We implemented in the last quarter of 2023 an independent cloud-based risk assessment and compliance platform which includes specific modern slavery risk assessments for each current supplier, and all new suppliers. The platform is used to classify modern slavery risk and support remediation where risk has been established.

This supports the Procurement and Compliance teams in identifying and mitigating any potential risks identified.

The modern slavery risk assessment takes the form of a 53-question survey to establish to what extent the supplier can manage modern slavery risk in the following areas:

- **Modern slavery and similar workplace risks within the in the organisation** covering corporate compliance management, audits, employment conditions, child labour and grievance and redress mechanisms – 37 questions
- **Supply chain management** – 15 questions
- **Supplier training and awareness** – 1 question

Suppliers are required to include evidence of compliance in support of the answers generated. Modern slavery risk is classified as low, medium or high, based on scores generated from the suppliers' responses.

This process ensures compliance with all legal requirements and forms a crucial part of our contracts and business relationships. Where a supplier does not meet the quality and compliance requirements, contracts are not permitted to be issued, or supply is terminated. Any supplier breaches that are discovered after contracting are fully investigated and, where possible, we work with the supplier to remediate the issue flagged. If the breach cannot be remedied, and any leverage available to gategroup has been exhausted, the breach may lead to termination of the supplier.

4.4 gategourmet Commitment

gategourmet must comply with the overall gategroup policies and procedures.

Gategroup is a global leader in airline catering and hospitality goods and we provide passengers with a superior and responsibly sourced culinary experience. As part of this commitment, the organisation recognises that it has a duty of care to its employees, both current and future, to take a robust and proactive approach in identifying and abolishing any form of modern slavery in our supply chain and our industry.

We are committed to continually monitoring our status as an equal, ethical and diverse employer and have plans set to maintain this philosophy. As an organisation we will listen to our employees and suppliers and ensure that all concerns raised by any means are thoroughly investigated and we expect our suppliers to operate in the same manner.

To support in the delivery of the gategourmet commitment:

4.4.1 gategroup Policies

gategroup operates several key policies which describe its approach to the identification of and prevention of unethical practices. The organisation has a comprehensive *Code of Conduct* which sets out that the company expects its employees to act honestly, ethically and lawfully.

Specifically, the Code of Conduct sets out guidelines for;

- Making ethical decisions
- Be willing to speak out
- Live by the company values
- Comply with the law
- Treat each other fairly
- Respect company property and information
- Deal fairly with our business partners
- Act responsibly as a global company.

The gategroup Code of Conduct, Supplier Code of Conduct and Human and Labor Rights policies can be found here: <https://gategroup.com/sustainability/esg-policies/>.

4.4.2 gategroup Training

• Code of Conduct

All gategourmet employees have access to the gategroup Code of Conduct upon joining the business. In addition, all employees must undergo corporate training to ensure that they are aware

and understand the contents of the Corporate Policies. The training includes, but is not limited to, the following elements:

- **Procurement and Supply Chain Management** – logistics, procurement, and supply chain management are among gategroup’s core strengths. We source items responsibly and want to manage our supply chain risks responsibly.
- **Workplace behavior and diversity, equity and inclusion** - our global community includes people of all races, ethnicities, ages, genders, nationalities, marital status, sexual orientation, gender identity, religions, disabilities and cultures.
- **Respecting human rights**- We require our suppliers to comply with, or exceed, international labour standards via our Supplier Code of Conduct and procurement processes. We respect the most fundamental of human rights including no child labour, no forced labour, and the freedom of association.
- **Fair competition** – we believe that free and open competition ensures high quality and innovative products and services.
- **Compliance with Law** - we comply with all applicable laws and regulations, including modern slavery laws.
- **Anti-harassment and discrimination** - we have a zero-tolerance policy against discrimination and harassment in all its forms.
- **Anti-bribery** – gategroup is committed to conducting business in accordance with the highest ethical standards and strictly prohibits all forms of bribery and corruption.
- **Corporate Social Responsibility** - we are committed to operating in an ethical manner, treating our employees and suppliers fairly and with a mutual respect.
- **Whistleblower “Integrity Line”**- gategroup maintains an alert-line which provides an outlet for all employees and for other stakeholders to raise concerns about the conduct of others in the business or the way in which the business is run.

Every employee is required to read and understand the Code of Conduct and to provide written acknowledgement confirming this.

- **Modern slavery awareness**

- Briefing sessions have been developed for staff
- Discussion regarding modern slavery and what each business is doing to manage risk is included on the agenda for supplier and customer meetings.

4.5 Continuous Improvement and Next Steps

Supply Chain Awareness and Consultation

- gategroup works closely with suppliers to improve supply chain standards and is an active member of Suppliers Ethical Data Exchange (SEDEX). As part of gategroup, gategourmet will work within the guidelines of SEDEX to self-audit our process.
- .
- gategourmet will work consultatively with the industry bodies to identify and manage the risk of modern slavery in these industries and to identify and communicate best practice opportunities
- Over the course of 2025, we will have established a comprehensive modern slavery risk and mitigation process in relation to all new and existing suppliers.
- Through our contract and business review process, gategourmet continues to update existing and new suppliers of Australian and global modern slavery regulations.
- We continue to work with our suppliers and customers to manage the awareness and implement controls to reduce the risks of modern slavery in our supply chain for 2nd and 3rd tier suppliers.

4.6 Remediation Process

gategroup will take immediate action in the event of evidence of any identified modern slavery or human trafficking activities.

- Where there is suspicion of any risk of modern slavery, we will hold a confidential investigation
- We will share concerns with our suppliers on a confidential basis and request completion of an internal review
- We will monitor any action and responses to eliminate the risk identified
- We will use any leverage that we have with the supplier or the industry
- Where we are unable to influence the supplier, we will source an alternate supplier, and
- Where appropriate report to the Australian Border Force authorities.

5.0 Effectiveness of Controls

gategourmet has established supplier modern slavery assessment reporting and a modern slavery control and a review committee specifically to monitor how effective our controls have been. This will include reporting on:

- Compliance to training
- Compliance to onboarding procedures
- Responses to modern slavery assessments
- Risk profile for all suppliers
- Review of our consultation processes including our supplier business reviews
- Selected industry/category review in detail
- Review of effectiveness of specific and relevant key performance indicators.

6.0 Consultation

In developing gategourmet processes and controls, a thorough consultation process with stakeholders was completed. Our consultation process included stakeholders from Procurement, Human Resources, Legal, Finance, Corporate Affairs, Compliance, Executive Management in Australia and our Singapore Regional headquarters.

While this statement is designed to address specific legislation, gategourmet recognises that modern slavery is a global issue, therefore gategourmet has consulted with all its reporting entities regarding modern slavery. This consultation process will enable us to build a Group wide response to modern slavery as part of our continuous improvement process.

gategourmet developed this statement in consultation with, and on behalf of the reporting entities identified in section 2.2 of this Statement. Each entity has agreed to be represented in the modern slavery control and review committee, whose responsibility will be to identify risk, assess the effectiveness of control and raise awareness of modern slavery.

We have consulted with all the entities that this statement is provided for. All entities follow the group guidelines and have agreed to endorse this statement.

While this statement does not include upline reporting entities within the group structure, as a global entity, we have consulted with gategourmet management team to ensure that group policies address modern slavery.

7.0 Board Endorsement

This statement has been formally approved and signed by members of the Executive Team on behalf of:

- Gate Gourmet Services Pty Ltd
- Gate Gourmet Services (NSW) Pty Ltd
- Gate Gourmet Rail Pty Ltd
- Gate Gourmet Cairns Pty Ltd
- Gate Gourmet Riverside

This Modern Slavery Statement has been endorsed by the gategourmet Board.



Todd Steele
Managing Director, gategourmet, Oceania



Tania Trifunoski
Financial Director, gategourmet, Oceania

25 June 2026