



Fluence Modern Slavery Statement

Reporting Entity

This Modern Slavery Statement (this “Statement”) covers the activities of Fluence Corporation Limited (A.C.N 127 734 196) (the “Company” or “Fluence”) for the Company’s Financial Year 2025 (ending 31 December 2025). Fluence is a reporting entity under the Modern Slavery Act 2018 (Cth) (the “Act”).

Fluence is committed to limiting the risk of modern slavery occurring within its own business, infiltrating its supply chains or through any other business relationship.

Company Structure, Operations and Supply Chains

Fluence’s mission is to make the world a better place by delivering sustainable water treatment solutions that produce high quality water, while saving energy and improving resilience. This involves the design and construction of water and wastewater facilities as well as the design, manufacture, supply and installation of water and wastewater treatment products and solutions. Where requested, we also provide operation and maintenance services for our installed water treatment solutions.

Fluence has a strong global presence with operating entities in the USA, Israel, Italy, China, Egypt, Dubai, Argentina and Brazil that provide our water and wastewater treatment solutions to both municipal and industrial customers worldwide. With our corporate head office in the USA, we have simplified our organization structure into six (6) Business Units (each a “BU”) including:

- Industrial Water and Reuse;
- Industrial Wastewater and Biogas;
- Municipal Water and Wastewater;
- Southeast Asia & China;
- Research Development & Engineering; and
- Global Water Services

Fluence employs approximately 260 professionals worldwide across all disciplines, with the majority in the operations and manufacturing fields. We have manufacturing and assembly operations in the United States, Italy, Argentina and China.

Fluence’s supply chains are both local and global, with a total annual spend of between \$50.0 – 65.0 million for goods and services from more than 100 suppliers. These supply chains include the manufacture and transportation of raw materials or products used in assembling our solutions such as sheet metal, membranes, tanks, pumps, valves, pipes, instrumentation and controls, as well as products or specialist sub-contractors used in the installation and construction of our plants. Our supply chains also include support services that contribute to our operations, such as the cleaning and security companies used at our offices and building sites.

Areas of Risk of Modern Slavery

The Company has identified the following key areas where modern slavery risks may occur in the operations and supply chains of Fluence, the reporting entity, and the entities that Fluence owns or controls:

- Manufacturing: Our manufacturing and assembly operations across the globe are fully controlled by us and our HR policies are strictly in compliance with local labor regulations.
- Supply Chain: The market for water treatment products is very competitive and price sensitive and so our operations and procurement teams are focused on obtaining the best prices and delivery timeframes as possible from our supply chain. This presents a risk that a supplier may try to obtain a competitive edge by using exploited labor.

Actions Taken to Assess and Address the Risks

The Company has implemented and established the following measures to assess and address the risks:

- Our EH&S department at each operating entity conducts monthly safety checks and ensures all employees are in compliance with our EH&S practices and in line with the respective local labor safety practices. This effectively controls the risk of modern slavery practices in these operations.
- The majority of products and services procured through our supply chain come from large well-known suppliers within the water industry that have well documented anti-slavery policies and compliance procedures. However, diligence is required when dealing with less well known, smaller or local suppliers. To address this, we have provided anti-slavery training to the entire corporate executive management team as well as the General Managers and Procurement Managers across the Company. This ensures that management is conscious and aware of the risk of modern slavery in our supply chain, knows how to spot the signs and has the confidence to speak up about any concerns.
- We also have formal policies in place that are intended to promote ethical and legally compliant business conduct. These policies, including mechanics to foster whistleblowing, contribute to our commitment to prevent violations of human rights such as modern forms of slavery in our business.
- Our procurement teams in each BU have a number of risk mitigation and robust procurement processes in place including supplier engagement principles and supplier on-boarding requirements. These procedural controls will be reviewed and improved where necessary to ensure that we have strong processes in place to minimize the risk of modern slavery in our operations and supply chain.

Assessment Effectiveness and the Process of Consultation

Fluence's executive management team assesses the effectiveness of the actions taken to combat modern slavery through, among other things, the following process:

- Our measures were developed through a Company-wide consultation process, including the reporting entities covered by the Statement, as well as non-reporting entities and operating

business units owned and controlled entities across the Company. This consultation process involved the key teams that work together to mitigate and manage potential modern slavery risk in our operations and supply chains, including our Procurement, Operations, Legal, Finance, Risk and Corporate Governance functions. These functions provided input to the development of this Statement.

- We utilized this additional consultation to inform our understanding of each Business Unit's operations, supply chain and modern slavery risk profile, including any changes since last year, and to confirm their endorsement of our measures. This process also afforded us an opportunity to raise awareness of the actions that are undertaken by the Company to identify, assess and manage potential modern slavery risks and the role the individual business units play in supporting these actions.
- The Statement was reviewed and endorsed by the Company Chief Legal Officer, Chief Commercial Officer, the Chief Financial Officer and Chief Executive Officer, before being reviewed and approved by the Board. This cross-functional consultation helped to ensure the Statement reflects our Company-wide approach to modern slavery and facilitates ongoing engagement from key internal stakeholders on our response to modern slavery.
- All entities across the Company work closely on an ongoing basis to implement and monitor our modern slavery risk management approach, including through our supply chain activity.
- The issue of modern slavery is routinely discussed in our monthly business review meetings attended by the Company's executive management team and the General Managers for all BUs. This is then discussed more fully during monthly meetings attended by the executive management team and the General Managers and Finance Directors of each individual BU.
- Given the size and geographical spread of the Company, our supply chain is managed locally by each BU rather than through a central global procurement organization. This means that supplier engagement is handled directly at BU level, and this is where the effectiveness of our actions is most likely to be observed from onboarding of a particular supplier, to negotiating a purchase agreement for delivery of the product at the specified location. Our teams also conduct Factory Acceptance Tests at the facility where the products we purchase are manufactured, and this provides an opportunity to ensure that suppliers share our commitment to anti-slavery practices.
- At each of our construction sites, we appoint a Project Manager to oversee and manage our scope of works. This Project Manager is responsible for reporting any concerns he or she may have regarding modern slavery on site. Periodic site visits by the executive management team or senior BU management provide an opportunity for supplier engagement and assessing the effectiveness of our Modern Slavery policy.

Assessment of the Effectiveness of our Actions

The Company regularly evaluates the effectiveness of the measures implemented to identify, prevent and address modern slavery risks across its operations and supply chain relationships.

As part of this process, the Company considers information obtained through a range of monitoring and engagement activities, including:

- engagement with suppliers and, where appropriate, workers within the supply chain to better understand labour conditions, awareness of available reporting channels and the outcomes of any remediation initiatives;
- review and analysis of issues, concerns and reports raised through reporting mechanisms;
- assessment of information and responses provided by suppliers as part of the Company's modern slavery due diligence processes; and
- ongoing review of supplier compliance with the Company's policies, standards and contractual expectations relating to responsible business conduct.

Where concerns or indicators of potential modern slavery risks are identified, the Company is committed to investigating the matter and works with relevant suppliers and stakeholders to determine and implement appropriate responses.

To support its assessment of program effectiveness, the Company maintains the ability to track a range of metrics, including participation/completion rates for modern slavery awareness and training programs, the incorporation of modern slavery provisions in supplier agreements, reports received through reporting channels and the number of potential modern slavery matters handled.

The Company periodically reviews these measures and continues to refine its approach to evaluating the effectiveness of its modern slavery risk management framework, including through regular reporting to the Board.

Ongoing Plan and Commitment

The Board of Directors of the Company (the “Board”) is committed to ensure that Fluence complies with all relevant legal and ethical obligations to fight against modern slavery activities. Fluence’s Chief Executive Officer (the “CEO”) is actively monitoring Fluence’s activities to ensure the appropriate processes and the control systems are implemented at all times so that Fluence group’s anti-slavery measures can operate effectively. The General Managers for each BU will ensure that relevant colleagues receive adequate training on Fluence’s anti-slavery policy and any supporting processes applicable to their roles.

This Statement has been approved by the Board, the principal governing body of Fluence Corporation Limited, on 29 June 2026.



Ben Fash
Managing Director and CEO
Fluence Corporation Limited