

Respecting Ethical Business Practices



# **Leadership Message**

At EBOS Group, we are committed to striving for the highest standards of conduct and ethical behaviour in all our business activities. This is reflected and supported by our purpose of advancing opportunities to enrich lives – whether that be with respect to our own workforce, a commitment to mitigating or preventing modern slavery risks in our supply chains or supporting the communities we serve. Our goal is to engage with suppliers and service providers that are aligned with our broader corporate values.

Our Environmental, Social and Governance Program, initiated by the Board sets out the actions that the Group will take to ensure that we consistently and sustainably deliver on our responsibilities as a provider of essential products and services across our three major segments of Healthcare, Medical Technology and Animal Care. This includes a commitment to ethical sourcing as reflected in the Group's Ethical Sourcing Strategy. The roll-out of the strategy with EBOS' business units commenced during the year ended 30 June 2023 (FY2023) reporting period and is expected to continue into the year ending 30 June 2024 (FY2024) reporting period. Whilst significant steps have been taken to embed the strategy in each of our businesses, we recognise that there is more work to do.

We are keenly aware that addressing and mitigating modern slavery risks in supply chains is complex and requires a long-term focus and a commitment to continually reviewing and assessing the effectiveness of the measures put in place and we will continue to look for opportunities to improve.

This Modern Slavery Statement was approved by the Board of EBOS Group Limited on 22 August 2023.

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## How to read this statement

This is EBOS' third Modern Slavery Statement and has been prepared to address the seven mandatory reporting criteria set out in the *Australian Modern Slavery Act 2018* (Cth).

1. Identify the reporting entity.	Page 3 and Appendix A
2. Describe the reporting entity's structure, operations and supply chain.	Page 4-6
3. Describe the risks of modern slavery practices in the operations and supply chains of the reporting entity and any entities it owns or controls.	Page 12
<ol> <li>Describe the actions taken by the reporting entity and any entity it owns or controls to assess and address those risks, including due diligence and remediation processes.</li> </ol>	Page 13
5. Describe how the reporting entity addresses the effectiveness of those actions.	Page 16
<ol> <li>Describe the process of consultation with any entities that the reporting entity owns or controls (a joint statement must also describe the consultation with the entity giving the statement).</li> </ol>	Page 17
7. Include any other information that the reporting entity, or the entity giving the statement, considers relevant	Page 4-9, 18

## Introduction and Governance

EBOS Group is the largest and most diversified Australasian marketer, wholesaler and distributor of healthcare, medical and pharmaceutical products. It is also a leading marketer and distributor of recognised animal care brands.

Servicing the needs of thousands of customers across Australasia and South East Asia, EBOS Group is committed to building better communities through an unwavering commitment to the provision of high-quality healthcare and animal care products. We are committed to the highest standard of conduct in all of our business activities, and to promoting and supporting a culture of honest and ethical behaviour and corporate compliance, including throughout our supply chain. As a leading healthcare and animal care company, we recognise our responsibility to lead by example.

This is EBOS's Modern Slavery Statement for the reporting period FY2023. It outlines the steps that we have taken to identify, manage and mitigate the specific risks of modern slavery in our operations and supply chains. We are committed to continuous improvement and will build on the foundations set out in this statement to implement further initiatives to identify, manage and mitigate risks relating to modern slavery.

EBOS Group Limited (NZ Company Number 120844/ ARBN 166 840 973) is publicly listed on the New Zealand and Australian stock exchanges and is the parent company of a number of entities that it controls, and, on whose behalf, this joint Modern Slavery Statement is made (see Appendix A for a list of relevant Australian and New Zealand entities). A reference to EBOS in this Modern Slavery Statement includes those entities. Some of the entities within the Group are not reporting entities for the purposes of the Australian Modern Slavery Act 2018, however, we have adopted a "whole of business" approach and this Modern Slavery Statement applies to the operations of all entities within the Group. EBOS operates a number of diverse businesses across the Group under the stewardship of our two main segments: Healthcare and Animal Care. FY2023 saw the start of the rollout of the Group's formal Ethical Sourcing Strategy across our businesses. Whilst there are a number of diverse businesses or business divisions within each of our two segments, the Ethical Sourcing Strategy establishes the common processes in relation to ethical sourcing that each business is expected to embed in their operations. Across the Group, each of our business segments is accountable for managing its modern slavery risks.

While we started the roll-out of the Ethical Sourcing Strategy in FY2023, we expect the roll-out will continue well into in FY2024 as we work to methodically implement processes that are meaningful and appropriate for our various businesses.

The work done in FY2023 has highlighted that there are differences in the level of maturity of modern slavery risk management across the Group however, each of our businesses is committed to the Group's Ethical Sourcing Strategy and the broader purpose of addressing modern slavery risks in its supply chains.

EBOS reported in its FY2022 Modern Slavery Statement that it would engage in a process of assessing and integrating modern slavery measures of the newly acquired LifeHealthcare, Australian Biotechnologies and Transmedic businesses within the broader EBOS Group over the reporting period for FY2023. LifeHealthcare and Australian Biotechnologies have been included in the roll-out of the Ethical Sourcing Strategy in FY2023, with Transmedic to be included in the roll-out as it continues into FY2024.

# Our ESG Governance Structure and approach to ethical sourcing

Established governance frameworks guide our business towards impactful execution of EBOS' purpose, vision and sustainability framework.

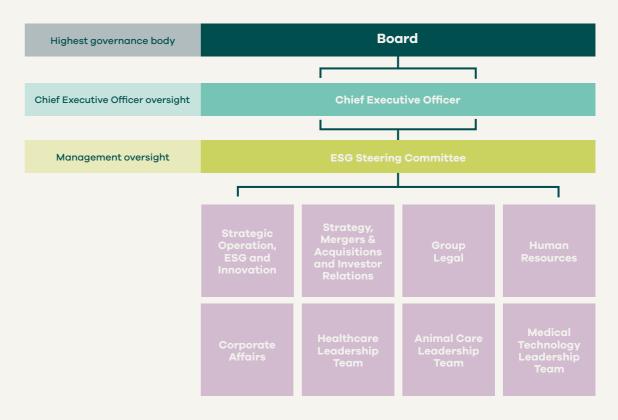
The Board of Directors is ultimately responsible for sustainability at EBOS and approves, oversees and monitors EBOS' sustainability framework and strategy, including the ESG Program and climate related risks and opportunities.

The Board monitors the Group's Environmental, Social and Governance (ESG) strategy and performance with a focus on five pillars, around which our ESG Program has been structured. The five pillars are:

- Health and Animal Care Partners;
- Consumers and Patients;
- Community and Environment;
- Our People; and
- Responsible Business.

The Consumers & Patients pillar includes measures related to ethical trading of goods and services, including managing risks regarding modern slavery. Ethical Sourcing is a sub-strategy of this pillar focused on enhancing our structured framework to assist business units with evaluating suppliers on ESG compliance and to deliver on our ESG Program. It is within this framework that our risks relating to modern slavery will be monitored as part of our broader ESG Program.

The Chief Executive Officer and his Executive Leadership Team are responsible for the delivery of the ESG Program. The Board has assigned responsibility for monitoring and overseeing our ESG Program to the ESG Steering Committee, comprising senior leaders from key functions across all divisions. The ESG Steering Committee is chaired by the Executive General Manager, Strategic Operations, ESG and Innovation. During FY2023, representatives from Healthcare, Animal Care and Medical Technology joined the ESG Steering Committee.



**EBOS Group Limited** 

In FY2023, we introduced our Ethical Souring Strategy with the aim of engaging with suppliers that are aligned to EBOS' corporate values and ESG Program and minimising the risk of modern slavery in our supply chains.

The Ethical Sourcing Strategy sets out the steps for our businesses to implement an effective and appropriate ethical sourcing program having regard to the nature and operation of those businesses. This includes risk assessments of certain suppliers, using online due diligence tools and standard operating procedures, reporting templates and contractual protections.

#### Focus areas of our Ethical Sourcing Strategy

Modern slavery
Child labour
Compliance with labour laws
Health and safety
Environmental standards
Compliance with other laws

Underpinning the Ethical Sourcing Strategy, EBOS implemented new policies and procedures in FY2023 which now apply to our engagement with suppliers:

- Supplier Code of Conduct: this code sets out EBOS' expectations of suppliers in relation to compliance with laws, ethical behaviour, people and safety, environment, quality, privacy and data protection.
- Ethical Sourcing Policy: this policy describes specific requirements regarding ethical sourcing – for example, in relation to no use of child labour, employee payments and anti-discrimination and harassment.

The Supplier Code of Conduct and the Ethical Sourcing Policy are available at: https://www.ebosgroup.com/who-we-are/corporate-governance. More information on the Group's broader approach to sustainability is available in our 2023 Sustainability Report. The policy documents referred to this Modern Slavery Statement and the Sustainability Report are available on the Corporate Governance section of EBOS' website – www.ebosgroup.com.

# Our business, operations and supply chains

EBOS provides wholesale and distribution services and is an intermediary between suppliers and business users including pharmacies, healthcare institutions, veterinarian clinics, retailers, medical clinics and other professional care providers. In doing so, we deal with many local and international suppliers whose finished products we distribute. We also source ingredients for products we manufacture and third- party manufacturers for some EBOS-owned brands. The Group's broad portfolio of businesses also includes businesses that provide support to the healthcare and animal care sectors in which it operates.

EBOS's core operations can broadly be categorised as falling into two segments:

- Healthcare: sale of healthcare products (including medicines, over the counter products, medical consumables and medical devices) in a range of sectors, own bands, retail healthcare, pharmacy services, wholesale activities and businesses that provide support to the healthcare sector such as data businesses;
- Animal Care: sale of animal care products in a range of sectors, own brands, pet food manufacturing, retail and wholesale activities.

The businesses that form part of each segment are set out on the following pages:

#### Healthcare

symbion 🕡

TerryWhite Chemmart

Pharmacy Loice

DoseAid Medication Management Solutions

red seal.



ProPharma

**...**intellipharm

**+**Faulding



Institutional Healthcare





#### **Animal Care**





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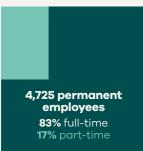
EBOS's head office is located in Christchurch, New Zealand. EBOS has over 5,000 employees, and our businesses and functions operate from 108 locations across Australia, New Zealand, and Southeast Asia.¹ Our reporting for the FY2023 Modern Slavery Statement includes LifeHealthcare, Transmedic and Australian Biotechnologies (acquired by the Group on 31 May 2022), which were not included in our FY22 Modern Slavery Statement.

Our employees are engaged either under contract or under awards or collective agreements. Across New Zealand and Australia, we have a number of collective agreements, and we engage proactively with unions.

5,198

total employee headcount participate in collective bargaining agreements







EBOS, by the nature of its business, sources significant quantities of goods from third party suppliers that it then distributes as a wholesaler or distributor. It also sources a wide range of finished products, ingredients and other materials from third party suppliers for its "own brand" manufacturing and retail businesses.

Our supply chains are extensive and sometimes complex, with a high proportion of our supply chain for our Healthcare segment comprising goods sourced from large global pharmaceutical companies and manufacturers based in regions including Europe, the United States and India and Asia. We also source from businesses located in Australia and New Zealand.

Our "own brand" businesses source goods produced locally (being New Zealand and Australia) as well as internationally, including geographic locations such as Europe, India and Asia. Our Animal Care segment sources products from China, Taiwan, Thailand and Brazil.

There are also a number of third party suppliers that provide services to EBOS to support its business operations, ranging from IT companies, construction, cleaners to freight carriers.

#### **Overview of our Supply Chain**

#### • Medicines and medical consumables

In addition to sourcing from local companies, we source medicines, over-the-counter products and medical consumables from local branches of global manufacturers, including large pharmaceutical companies.

#### Medical devices

We typically act as a distributor of overseas-based manufacturers of medical equipment and devices.

#### • Own-brand products

We have a strong preference to source ingredients and materials for EBOS-owned products from local manufacturers where relevant. We also source inputs and finished products from overseas suppliers.

# Risks of modern slavery in our operations and supply chains

#### **Our Operations**

EBOS Group has assessed the risk of modern slavery in its operations as low. The Group's operations are largely based in Australia and New Zealand which are understood to be low risk countries. Our employees are engaged either under contract or under awards or collective agreements. Across Australia and New Zealand, 32% of employees participate in collective bargaining agreements.

In order to align on core behaviours, integrity training through an online learning platform has been implemented to support our workforce to fully understand our Group policies and to uphold all legal and regulatory requirements relevant to their roles.

All corporate employees participate in training on Whistleblowing, Anti-bullying & Anti-harassment, Worker Health & Safety and the Group's Code of Ethics. Selected employees depending on their role, also complete additional training on Modern Slavery. For teams in Operations, Warehousing, Manufacturing and Merchandising short burst courses can be accessed via personal mobile devices covering Whistleblowing, Anti-bullying & Anti-harassment, Worker Health & Safety and Privacy.

Whilst the risk of modern slavery in the Group's operations is considered low, we are acutely aware that there may be modern slavery risks in the operations of the third party suppliers that provide services to EBOS to support its business operations including IT companies, construction, cleaners and freight carriers. For example, some of these industries may engage unskilled migrant workers and source personnel through labour hire agents. We have implemented controls where possible, including contractual obligations with respect to modern slavery requirements in our main supplier agreements. We will continue to seek opportunities to include controls where possible.

The Group recognises and continues to monitor potential exposure to modern slavery risk in the context of its own operations.

#### **Our Supply Chains**

The diversity within our Group necessarily means that our supply chains are sometimes complex, depending on the nature of the relevant business and the industry in which it operates. Our Healthcare segment generally comprises goods sourced from global pharmaceutical companies. Whilst in most instances, our contractual arrangements are with an Australian based entity, we are aware that these goods are often sourced from companies and manufacturers based in regions including Europe, the United States, India and Asia. Some of these are considered to be high risk geographies. In addition, the production of garments (PPE) and medical and surgical instruments and consumables has been linked to labour and human rights violations.

In our Medical Technology business, as a distributor of specialist medical devices, we engage with specialist suppliers from a number of countries including Germany, the United States, Turkey, Netherlands, the UK and Finland. Some of these countries have been identified as presenting a potentially elevated exposure to modern slavery risk. More broadly, we are conscious that a large proportion of key inputs required for end stage assembly of surgical and medical products are manufactured in high-risk countries such as Malaysia, Pakistan and Thailand. Whilst the focus of our Ethical Sourcing Strategy is on what we describe as 'Tier 1' suppliers, as the strategy evolves, we will look to understand more fully and mitigate the risks associated with suppliers down the tiers.

In general, risks of modern slavery in our supply chain are relatively low due to the highly regulated nature of the pharmaceutical and medical supplies industry. However, we have assessed that those goods and services that we procure from certain geographical regions may have an elevated risk of exposure. The goal of EBOS' strategy on ethical sourcing is to engage with suppliers that are aligned with our corporate values on protecting human rights.

# Our actions to assess and address our modern slavery risks

#### (including due diligence and remediation)

As referred to above, in FY2023 EBOS commenced the roll-out of its formal Ethical Sourcing Strategy as part of the broader ESG Program. The intention was that the initial roll-out would be in respect of our Animal Care segment. However, FY2023 saw this extended to cover many EBOS businesses in New Zealand and Australia. We expect that our businesses will continue to work through implementing and embedding these initiatives into their operations through FY2024.

The goal of the Ethical Sourcing Strategy is to engage with suppliers and service providers that are aligned with EBOS' broader corporate values, including a respect for worker's rights. Whilst the Ethical Sourcing Strategy has drawn on work done in previous years, the intention is to formalise these activities in a way that is measurable and can be accurately reported on. Importantly, EBOS will also seek to highlight areas where the Group can improve thereby enabling more structured governance, evaluation and disclosure as part of our approach to responsible corporate leadership. Adopting a continuous improvement approach, we will continue to review and adapt the Ethical Sourcing Strategy where appropriate based on learnings as our businesses move through to full implementation.

The Strategy recognises that EBOS' businesses are diverse by the nature of their operations and the products and services. However, there are key common processes in relation to ethical sourcing that each business is expected to embed in their operations. Each business is responsible for implementing the strategy tailored to address the modern slavery and ethical sourcing risks that are most appropriate to it.

The Ethical Sourcing Strategy includes the following initiatives that are being implemented:

#### Risk Assessment

Recognising that risk is influenced by various factors, including for example, inherent industry risk, geographic risk, whether or not the product is own-brand, each business will be required to determine its parameters and prioritisation of risk for its suppliers based on the most appropriate category of risk depending on the nature of its business and industry.

Each of our businesses have access to external resources to assist in considering risk such as Refinitiv World-Check Risk Intelligence and SEDEX.



### Examples of supply chain risk categories assessed by our businesses

Product/service quality risks

Industry risks

Geographic risks

Entity risks including reputation

Exposure related to supplier size

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#### • Due Diligence

Businesses are required to complete due diligence on entities that they engage with. Standard Operating Procedures are progressively being prepared by each of our businesses that reflect the business' approach to due diligence.

Some of our businesses have commenced using tools such as Refinitiv World Check Risk Intelligence, SEDEX and due diligence questionnaires to assess their engagement with existing suppliers (with those suppliers who have been categorised as higher risk taking priority) and in the on-boarding process (where relevant) for new suppliers.

Audits can also be part of the due diligence measures in circumstances primarily where the initial risk assessment or due diligence results indicate an unacceptable level of risk or in relation to businesses with own-brand products. For example, in our Animal Care segment, three site audits were completed as part of our quality assurance processes in FY2023 and a further three are planned for FY2024.

#### • Other Controls

These measures include businesses raising awareness within their supplier cohort of EBOS' requirements in relation to compliance with EBOS' Supplier Code of Conduct and Ethical Sourcing Policy and continuing to embed modern slavery requirements into all supplier contracts (where appropriate).

#### Reporting

Businesses are required to report bi-annually to the ESG Committee on factors such as any modern slavery initiatives, any instances of critical non conformance with suppliers and progress on implementation.

These reports will be incorporated as part of EBOS management's regular reporting to the Board.

Escalation mechanisms are incorporated into a business' Standard Operating Procedures where the results of a supplier's risk assessment or response to due diligence are of concern and immediate action is required.

#### Training

In FY2023, modern slavery training was included for all relevant employees as part of EBOS' formal Integrity Training program. Employees will be required to complete this training annually. The online training is designed to raise awareness of modern slavery and how to identify modern slavery risks.

To support our businesses in the roll-out and implementation of our Ethical Sourcing Strategy, a working group has been established across the Group for businesses to share their learnings on implementation of the strategy.

In addition to the ESG Program, EBOS' governance framework includes policies which are relevant to addressing modern slavery in its operations and supply chains:

- Code of Ethics: sets out a framework of expected behaviours that reflects the Group's values. It covers expectations in relation to the conduct of EBOS people, particularly in relation to acting honestly, with integrity and in accordance with law. The Code is supplemented by detailed policies and procedures addressing various policy areas of direct relevance to the Group's ESG Program. Any material breaches/matters of the Code are to be reported to the Audit and Risk Committee. The Code is provided to all our employees, officers and business partners upon commencement of their employment or appointment with us.
- Whistleblower Protection Policy: willingness to speak up when something is wrong is central to our corporate culture of honesty and integrity. This policy provides a mechanism for raising and appropriately addressing issues if they arise.

EBOS has a number of employment related policies which are relevant to addressing labour standards and clearly articulates its expectations in relation to those standards in its operations. These policies reflect EBOS' commitment to building an engaged, diverse and talented workforce and ensuring responsible and ethical behaviour in all areas of our business.

#### **Culture and Engagement**

EBOS People policies and practices underpin the Group's culture of caring and accountability. An engaged and aligned workforce helps drive performance, so we regularly ask our people for feedback through our confidential Engagement Survey. We have clearly articulated our Diversity & Inclusion policy and programs. Together with our framework of Workplace Policies supporting positive workplace behaviours, these help to deliver on our commitments for Gender Diversity and Reconciliation.

#### **Key People Policies**



• Outlines roles and responsibilities and a complaints procedure

## Grievance and Complaints Procedure

 Includes procedures for making and investigating a grievance or complaint according to the circumstances



- Outlines the principles and procedures for the attraction of talent and the recruitment and selection of employees
- Designed to ensure that the recruitment process is consistent and offers equal opportunity in all circumstances

### Flexible Working Policy

- Covers the requirements under the National Employment Standards in Australia and minimum obligations in New Zealand
- Structured approach to requesting, reviewing and approving flexible work arrangements, including safety requirements



- Promotes gender equality (including equal remuneration) and removal of barriers to full and equal participation of women in the workforce (including in relation to family and caring responsibilities)
- Fosters workplace consultation between employers and employees



- Reflects our vision to create an environment that is safe, inclusive and leverages the potential of our people irrespective of difference
- Diversity and inclusion in the workplace improves our ability to attract, retain, motivate and develop talent



- Includes Areas of Focus such as providing our 'Be Well from Anywhere' program, access to annual flu vaccinations and providing mental health awareness training for our leaders
- Committed to building a diverse and inclusive culture that is free from bullying and harassment



- Outlines standards of conduct and ethical behaviour, corporate compliance and good corporate governance
- Includes a framework of standards by which the directors, employees and contractors of EBOS and its related companies are expected to conduct their professional lives

If an instance of modern slavery has been identified in our supply chain, this will be escalated, and we will address the situation in a timely manner and in line with EBOS's values and standards. Each business will include in its respective Standard Operating Procedure, a process for escalation and remediation in the event that an instance of modern slavery is identified or where there is a critical risk identified as a result of the due diligence.

## Measuring our effectiveness

The Group's focus for FY2023 has been to start the rollout of the Ethical Sourcing Strategy across the Group and to ensure that all our businesses are on-boarded and provided with the necessary awareness and training to undertake meaningful risk assessments and due diligence of its suppliers to identify risks of modern slavery in their supply chains. We expect that work to embed these processes will continue into FY2024.

The initial implementation of our Strategy has provided some of our businesses with a framework within which to identify and prioritise the higher risk or important suppliers (referred to as 'Tier 1') and to engage with those suppliers in the first instance. Most of our businesses have now identified and completed their initial risks assessments of their suppliers and are working towards engaging with them (depending on the risk assessment) to complete further due diligence using the SEDEX online tool. For example, our Symbion business has completed screening of all Tier 1 suppliers using WorldCheck One and of those suppliers, identified three suppliers as requiring further follow up.

We will continue to engage with our suppliers and monitor the responses that are being received during FY2024. We expect that as our businesses continue to work through the implementation of the initiatives, our engagement with suppliers will become more meaningful and result in more measurable outcomes for the close of the FY2024 reporting period.

We will also continue to work with our businesses within each segment to review and assess the self assessment reporting requirements put in place as part of the initial roll-out to ensure that sufficient information is captured to be able to measure and report on effectiveness of initiatives for a particular business.

We expect that as our businesses continue to work through the implementation of the initiatives, our engagement with suppliers will become more meaningful and result in more measurable outcomes for the close of the FY2024 reporting period.

## Consultation and collaboration

EBOS operates a number of diversified businesses. We are continuing to engage with the business representatives to communicate expectations, raise awareness and understand how best to implement the measures in a manner that is meaningful and appropriate within the context of the relevant business. For example, for some businesses depending on the number of suppliers, it is more appropriate for all suppliers to complete due diligence measures, while for others, the focus will be on prioritising risk assessments and completing due diligence on those considered to be high risk in the first instance.

As part of the Group's Ethical Sourcing Strategy, all businesses are required to complete a report to support the initiatives set out in the Group's Modern Slavery Statement. The format of the report is standard across all EBOS businesses and includes details of each business' operations, location of Tier 1 suppliers, risk factors considered by the business, due diligence undertaken and any risks of modern slavery identified, together with any remediation steps where relevant.

A monthly cross-business Ethical Sourcing Working Group has been set up and is attended by all nominated business representatives responsible for the day -to- day management of the ethical sourcing program in that business. This forum provides a valuable opportunity to share learnings, new initiatives, approaches and resources.

We are exploring opportunities to participate more broadly in external forums and will look to actively do so in FY2024. We will also look to work with SEDEX to host a supplier information session to assist our suppliers in understanding how to use and navigate the platform. We anticipate that the ESG Program will provide further opportunities for consultation and collaboration, both internally and with external parties which we will look to embed as we enhance our structured approach.

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## Our next steps

EBOS will continue to build on the initiatives that it has implemented in FY2023 into FY2024. The overarching focus for FY22024 will be to embed the Ethical Sourcing Strategy into each of our businesses to ensure that across our operations and supply chains, processes are in place to identify, prevent, mitigate and manage the risk of modern slavery. In particular, we will seek to focus on:

- Supplier due diligence and on-boarding: actively engage with our suppliers to facilitate participation and completion of due diligence measures.
- External engagement: seek opportunities to actively engage in external forums to continue to build awareness and understanding of modern slavery risks and to share learnings on how these risks are being managed and mitigated.
- Measuring effectiveness: explore mechanisms to measure the effectiveness of initiatives that have been implemented.
- Controls: review our standard contractual clauses to ensure that they continue to reflect EBOS' values and approach to modern slavery.
- Onsite investigation: ensure that our businesses are actively seeking to consider and implement due diligence measures, such as audits, where appropriate and work towards looking beyond Tier 1 suppliers.

 Work towards implementing the United Nations Guiding Principles framework of "cause, contribute and directly linked" to better understand potential connections between our activities and operations and worker's rights.

We are committed to consistently working towards ensuring that there is transparency in our approach to addressing the risk of modern slavery in our operations and supply chains.

Signed on behalf of EBOS Group Limited and the subsidiaries listed in Appendix A by

Em Cutto

Elizabeth Coutts

22 August 2023

## **Appendix A**

#### **Entities within EBOS Group**

#### **New Zealand**

Name	New Zealand Company Number
Clinect NZ Pty Limited	5248181
EBOS Medical Devices NZ Limited	7688556
Endeavour Consumer Health Limited	2336947
Masterpet Corporation Limited	8582
PRNZ Limited	1715066
Pharmacy Retailing NZ Limited	49549

#### Australia

Name	Australian Company Number
A.C.N. 618 208 969 Pty Ltd	618 208 969
Alchemy Holdings Pty Ltd	604 670 493
Alchemy Sub-Holdings Pty Ltd	604 695 365
Beaphar Pty Ltd	145 508 729
BFCMC Pty Ltd	622 474 855
Blackhawk Premium Pet Care Pty Ltd	150 390 686
Botany Bay Imports Exports Pty Ltd	128 341 980
CC Pharmacy Investments Pty Ltd	128 459 030
CC Pharmacy Management Pty Ltd	128 459 049
CC Pharmacy Promotions Pty Ltd	154 871 753
Chemmart Holdings Pty Ltd	614 007 288
Chem Plus Pty Ltd	008 274 557
Cincotta Holding Company Pty Ltd	169 308 070
Clinect Pty Ltd	150 558 473
Collaboration Medical Clinics Investments Pty Ltd	603 715 000

#### Australia continued

Name	Australian Company Number
Collaboration Medical Clinics Pty Ltd	622 474 435
Developing People Pty Ltd	115 878 227
DoseAid Pty Ltd	129 958 934
EAHPL Pty Ltd *	164 521 617
EBOS Aesthetics Pty Ltd	645 058 840
EBOS Group Australia Pty Ltd *	125 401 247
EBOS Health & Science Pty Ltd	003 274 502
EBOS Medical Devices Australia Pty Ltd *	635 893 720
EBOS PH Pty Ltd *	613 974 253
Endeavour CH Pty Ltd	003 631 669
Fibertech Medical Australia Pty Ltd	157 788 362
Healthcare Supply Partners Pty Ltd *	631 884 609
Hospharm Pty Ltd	136 875 922
HPS Brands Pty Ltd	167 204 962
HPS Corrections Pty Ltd	159 945 936
HPS Finance Pty Ltd	169 377 986
HPS Holdings Group (AUST) Pty Ltd	158 830 641
HPS Hospitals Pty Ltd	158 418 038
HPS IVF Pty Ltd	156 303 561
HPS Services Pty Ltd	160 438 559
Intellipharm Pty Ltd	001 235 374
Klinic Solutions Pty Ltd	130 793 261
LifeHealthcare Distribution Pty Ltd *	117 449 911
LifeHealthcare Finance Pty Limited *	166 526 941
LifeHealthcare Group Pty Limited *	166 525 186
LifeHealthcare Pty Limited *	130 225 599
Lite Living Pty Ltd	166 526 370
LMT Surgical Pty Ltd	092 902 111
Lyppard Australia Pty Ltd *	007 008 906

#### Australia continued

Name	<b>Australian Company Number</b>
Masterpet Australia Pty Limited *	000 333 353
Masterpet Logistics Pty Ltd	146 338 418
MD Solutions Australasia Pty Ltd	099 040 874
MD Scopes Pty Ltd	113 630 381
Mega Save Management Pty Ltd	128 266 437
National Surgical Pty Ltd	078 902 217
Nexus Australasia Pty Limited	115 828 941
Pacific Health Supplies Bidco Pty Limited *	624 033 889
Pacific Health Supplies Holdco Pty Limited *	624 033 450
Pacific Health Supplies Mezzco Pty Limited *	624 032 908
Pacific Health Supplies TopCo Pty Limited *	624 032 051
Pacific Health Supplies TopCo1 Pty Limited *	624 030 897
PBA Finance No. 1 Pty Ltd	624 432 471
PBA Finance No. 2 Pty Ltd	168 983 597
PBA Wholesale Pty Ltd	157 770 244
Pet Care Distributors Pty Ltd *	125 265 769
Pet Care Holdings Australia Pty Ltd *	000 060 364
Pet Care Wholesalers Pty Ltd	637 762 077
Pets International Pty Ltd	002 960 330
Pharmacy Brands Australia Pty Ltd	109 700 263
Qpharma Pty Ltd (previously Aristopet)	145 418 882
Richard Thomson Pty Limited	115 059 179
Sentry Medical Pty Ltd	003 634 991
Symbion Pty Ltd *	000 875 034
Surgical and Medical Supplies	007 707 128
Terry White Group Pty Ltd *	136 808 243
Tony Ferguson Weight Management Pty Ltd	166 526 665
TW&CM Pty Ltd *	136 833 620
TWC IP Pty Ltd	136 833 611

#### Australia continued

Name	Australian Company Number
Ventura Health Pty Ltd	169 307 975
VIM Health Pty Ltd	166 525 659
VIM Health IP Pty Ltd	166 527 555
Vitapet Corporation Pty Limited	079 725 143
W & W Management Services Pty Ltd	606 748 047
Warner And Webster Pty Limited	004 518 156
You Save Management Pty Ltd	125 763 680
ZAP Services Pty Ltd *	132 014 174
ZHHA Pty Ltd *	131 957 269

<sup>\*</sup>Reporting entities as at 30 June 2023

