MODERN SLAVERY STATEMENT 2020/2021

1 Introduction

- 1.1 This Modern Slavery Statement (**Statement**) is made pursuant to the *Modern Slavery Act 2018* (Cth) (**Act**) by the following companies:
 - Kajima Australia Pty Ltd (KA) (ACN 604 351 966); and
 - Kajima Construction Australia Pty Ltd (**KCA**) (ACN 604 354 798) (together, the Reporting Entities, **KA Group**, we, us and our).

This Statement describes the operations and supply chains of the Reporting Entities, the modern slavery risks therein and describes the steps taken by the Reporting Entities to assess and address those risks during the year ending 31 December 2021 (**Reporting Period**).

2 Our structure, operations and supply chains

2.1 Structure

Kajima Australia Pty Ltd is a proprietary company registered in Australia. Its principal place of business is 110 Cubitt Street Cremorne VIC 3121.

The ultimate parent company of the Reporting Entities is Kajima Corporation which is a Japanese publicly listed construction company headquartered in Tokyo. Where this Statement refers to "Kajima" it is a reference to Kajima Corporation and its direct and indirect subsidiaries.

Kajima is made up of a number of legal entities that provide construction, real estate development and other services to third parties.

KA is the highest entity owned by Kajima operating in Australia. It is Kajima's Oceania holding company.

KCA is a construction holding company wholly owned by KA.

Kajima Icon Holdings Pty Ltd ("**KIH**")¹ (ACN 617 584 175) and Kajima Cockram International Pty Ltd (**KCI**) (ACN 617 741 018) are wholly owned subsidiaries of KCA.

KCI no longer meets the financial threshold to report under the Modern Slavery Act. It is KA's Asia/America holding company and has majority ownership of the following foreign subsidiaries in China, USA, India, Hong Kong, Macau and Thailand:

Entity name	Location	Operations
Cockram Projects (Shanghai)	China	Construction management services
Construction & Engineering Co		-
Ltd		
Cockram Construction Inc.	USA	Construction and secondment services
Cockram Project India Pvt Ltd	India	Suspended. The company is in the
		process of voluntary liquidation which is
		to be complete in mid-2022.
Scenario Cockram Limited (SCL)	Hong Kong	Rockwork & showset production in
		Hong Kong, Macau, USA, Thailand and
		China. ²

SCL wholly owns Scenario Cockram (China) Limited, Scenario Cockram (Thailand) Limited and Scenario Macau Limited. SCL also wholly owns Scenario Cockram USA Inc.

¹ KIH has submitted its own separate modern slavery statement. Refer to that statement in relation to the risks and actions taken by KIH and its owned or controlled entities.

² SCL has the plants to make the products, but the process and supply chain of the production is similar to those of construction services.

Kajima Development Australia Pty Ltd (**KDA**) is wholly owned by KA but it did not meet the consolidated revenue requirements of the Act to submit a modern slavery statement. KDA invests in land developments primarily in Victoria but also in other states of Australia and New Zealand.

Icon Developments Australia Pty Ltd (**IDA**) is a majority owned subsidiary of KDA and did not meet the revenue requirements of the Act.

2.2 **Operations**

During the Reporting Period, KA employed 6 people and KCI employed 5 people. KCA did not have any employees. All 11 roles were based in Victoria.

Approximately, 500 people were employed by the foreign subsidiaries of KCI, located across the various jurisdictions in which those subsidiaries are domiciled. The majority of these employees are located in China or the United States of America. Roles performed by employees include: construction managers, project managers, production managers, designers, secondees to clients, office staff and factory staff.

2.3 Supply chain

As the Reporting Entities are holding companies, our supply chain is limited to that of professional services such as accountants and lawyers, office leases, utilities, facilities maintenance, catering, telecommunications and IT hardware. Our suppliers are predominantly located within Australia although some suppliers may procure material items from overseas locations.

The supply chain of KCI's subsidiaries (which are not reporting entities) are diversified by virtue of their operations in the construction sector in overseas locations. Procurement categories of KCI's subsidiaries includes construction (production) materials, plant and equipment, various tradespeople and labourers, in addition to the categories described for the Reporting Entities.

3 Modern slavery risks

3.1 Modern slavery risks in the operations and supply chain of the Reporting Entities

The operations of the Reporting Entities are based in Victoria and the 11 people employed by the Reporting Entities perform highly-skilled office-based roles. Having regard to the worker profile and Australia's robust industrial relations laws, we consider that the overall risk of modern slavery in our operations to be very low. Likewise, the risk of modern slavery in the first tier of our supply chain is considered low as we procure goods and services predominately from Australian based businesses. Nevertheless, there are inherent risks in the later tiers of our supply chain in goods such as IT and telecommunications equipment and services such as facilities maintenance.

3.2 Modern slavery risks in the operations and supply chain of KCl's foreign subsidiaries

Based on information published by the Global Slavery Index, there are increased risks of modern slavery in countries such as China, India, Macau, the Philippines and Thailand. The employment of workers in KCl's foreign subsidiaries in those higher risk locations may present some risks. However, the Reporting Entities consider that the risks are mitigated by virtue of the proportion of skilled workers in the countries associated with increased risks and KCl's compliance with all industrial relations laws and regulations in the countries in which it operates.

An area of increased exposure to modern slavery risk is in the supply chain of KCI's foreign subsidiaries operating in the construction sector and subcontractors involved in showset/rockwork production.

Labour hire, materials and construction services are the main areas of exposure to modern slavery risk in respect of the supply chain of KCI's subsidiaries.

Potential modern slavery risks in the construction sector may emerge from:

- outsourcing
- contract terms with competitive margins and pressure on delivery times
- some reliance on a migrant workforce with limited English competency and temporary visa arrangements
- visibility over supply chains and sub-contracting arrangements
- use of labour hire providers
- materials, uniforms and personal protective equipment that are sourced from countries with higher inherent modern slavery risk
- dangerous or substandard working conditions outside direct control, including:
 - workers who are not paid fairly or withheld entitlements
 - o workers who may be required to work excessive hours
 - workplace safety concerns

3.3 Modern slavery risks in the operations and supply chain of IDA

IDA's operations are limited to residential and commercial property development in Australia. We consider that the risk of modern slavery in the operations of IDA is low for the following reasons:

- IDA's 8 employees are all located in Australia;
- IDA complies with all industrial relations laws and regulations; and
- IDA employees are paid above award wages.

Labour hire, materials and construction services are the main areas of exposure to modern slavery risks in respect of IDA's supply chain.

3.4 **KIH**

The risk of modern slavery in the operations and supply chains of KIH and its owned or controlled entities is described in its separate statement and is broadly consistent with the risk in construction outlined above.

4 Actions taken to assess and address modern slavery risks

Our group again sought to prioritise our efforts in assessing and addressing the risks of modern slavery in operations and supply chains of KIH which generates most of revenue of within KA's corporate structure. KIH's statement describes its actions in more detail. The actions undertaken by KIH during their reporting period were comprehensive and responsive to its risk. The other members of the KA Group will seek to adopt actions in response to the specific risks in their operations and supply chains, including due diligence measures, over the coming years.

During the Reporting Period, no incidences or practices of modern slavery were identified in the operations and supply chain of the Reporting Entities. In the event that our business is found to have caused or contributed to an actual instance of modern slavery, our immediate priority would be the safety and wellbeing of the victim and then to work with the supplier(s) in question to facilitate change of practices to minimise the risk of future recurrence. Specific remediation activities would be determined on a case-by-case basis to ensure the most appropriate and effective actions are undertaken.

5 Assessing the effectiveness of our actions

Our modern slavery reporting is overseen by the board of Kajima Australia Pty Ltd. This includes reviewing the actions taken by KIH and whether it has achieved its goals, which has been the focus of our group's modern slavery program.

Over the next few reporting periods, the Reporting Entities will seek to continue to review our internal processes to assess and address modern slavery risk.

6 Consultation and approval

In preparation of this Statement, the board representatives of the Reporting Entities and their owned or controlled entities received a modern slavery briefing in relation to the group-wide modern slavery program, including that of KIH and reviewed this statement. Accordingly, this statement was developed in consultation with the Reporting Entities and their owned or controlled entities.

This Statement was approved by the board of Kajima Australia Pty Ltd on 23 June 2022 for and on behalf of the Reporting Entities.

Tatsuru Isano

Managing Director

Kajima Australia Pty Ltd

Signature

Date 24 June 2022