



WARMOLL FOODS PTY LTD
PO BOX 316, TAMWORTH
NSW 2340, AUSTRALIA

Ph: +61 (0)2 5712 9800
Fax: +61 (0)2 6766 6481

Export Licence 742

www.jackscreek.com.au

ABN 49 152 503 092

Warmoll Enterprise

Modern Slavery Statement

For the period July 2024 – June 2025

This Modern Slavery Statement describes the steps taken by the Warmoll Enterprise and our associated entities during the Australian financial year ending June 2025 to address modern slavery risks in our business and supply chains. It is provided in compliance with our obligations under the Australian Modern Slavery Act 2018 and the UK's Modern Slavery Act 2015.

1. The Warmoll Enterprise includes multiple entities:

- Warmoll Group Pty Ltd – ACN 638 094 185
- Warmoll Farming Pty Ltd – ACN 638 116 917
- Warmoll Cattle Co Pty Ltd – ACN 638 116 926
- PJ Warmoll Holdings Pty Ltd – ABN 71 658 902 339
- Warmoll Foods Pty Ltd (trading as Jack's Creek) – ACN 152 503 092
- Jack's Creek International Pty Ltd – ACN 634 301 830
- Jack's Creek Americas Inc – TFIN 84-2286075
- Jack's Creek UK Limited – CN 14214971
- Warmoll & Warmoll Pty Ltd – ACN 601 433 809
- Australian Certified Wagyu Beef Pty Ltd ("ACWB") – ACN 091 403 039
- Breeza Seeds Pty Ltd – ACN 127 306 003
- Warmoll Pty Ltd – ACN 001 401 109
- Warmoll Property Pty Ltd – ACN 653 771 898

For the purposes of this document, "Warmoll Enterprise" will encompass the broader group of entities listed in Section 1, unless otherwise indicated.

2. Our structure, operations and supply chains

The Warmoll Enterprise is wholly owned by members of the Warmoll family.

1. Warmoll Group Pty Ltd owns Warmoll Farming Pty Ltd and Warmoll Cattle Co Pty Ltd.
2. PJ Warmoll Holdings Pty Ltd leases land, which is subleased to Warmoll Farming Pty Ltd.
3. Warmoll Farming Pty Ltd operates land and water assets to undertake broadacre farming, livestock breeding and backgrounding, and logistics for the farming operations.
4. Warmoll Cattle Co Pty Ltd owns cattle that are lot-fed under toll arrangements with various feedlots in NSW and Queensland.

5. Warmoll Foods Pty Ltd purchases cattle over-the-hooks from Warmoll Cattle Co Pty Ltd and other vendors. The cattle are toll processed at Australian Country Choice in Brisbane, Queensland, or Casino Food Company in Casino, NSW (formerly known as Northern Co-Operative Meat Company). Boxed beef is sold by Warmoll Foods Pty Ltd to domestic and international customers.
6. Jack's Creek International Pty Ltd is a holding company and owner of Jack's Creek Americas.
7. Jack's Creek Americas Inc. is a US-registered C-Corp, which purchases boxed beef directly from Warmoll Foods Pty Ltd for import and distribution in North America.
8. Jack's Creek UK is a UK-registered limited liability company, which purchases boxed beef directly from Warmoll Foods Pty Ltd for import and distribution in the UK.
9. Warmoll & Warmoll Pty Ltd conducts a small amount of third-party meat trading as required by some customers, backgrounds cattle, and sells small volumes of wholesale and retail beef.
10. ACWB is a toll lot feeding company
11. Breeza Seeds Pty Ltd is a seed cleaning and sales company
12. Warmoll Pty Ltd owns land
13. Warmoll Property Pty Ltd owns and leases land and water assets

Warmoll Enterprise entities are for the most part based in and around Tamworth, NSW, but include offices in other locations including Casino, NSW; Gold Coast, Queensland; Irvine, California; and London, England.

The companies together are an integrated soft commodity, cattle and beef business. Operations of these companies include:

- Mixed farming
- Grain trading
- Beef cattle breeding
- Beef cattle backgrounding
- Beef cattle lot feeding
- Beef cattle trading
- Beef processing, marketing and distribution

Warmoll Farming Pty Ltd employs most of its staff directly, with a small number of international staff recruited through third parties. Warmoll Farming employed 60 staff at various times throughout the 2024-25 financial year, including members of the Warmoll family, 14 in permanent positions and 46 casual. Warmoll Farming has been in discussions with a labour hire company (more details below, in section 4), but did not employ any staff through this company during 2024-25.

Warmoll Foods Pty Ltd is the main employer of full-time staff within the Warmoll Enterprise. All staff are employed directly by Warmoll Foods – no intermediary. During the 2024-25 financial year, Warmoll Foods Pty Ltd employed 55 people, Jack's Creek Americas Inc employed 4 people, and Jack's Creek UK employed 2 people.

Consistent with previous years, based on our understanding of the definition of modern slavery, we are confident that we have had no instances that would be deemed to be modern slavery, or anything resembling such.

Our largest creditors, which are the key focus for us with regard to modern slavery risks, are abattoirs, cattle vendors, shipping lines and shipping agents, and livestock feed suppliers.

3. Modern slavery risks within our operations and supply chains

The Warmoll Enterprise is confident that within the companies under its direct control, as listed in Section 1, there are no instances in which any person is subject to modern slavery.

Our relatively small number of staff, and the close working relationship between the owners/directors of our companies and our employees, gives our key decision-makers direct line of sight as to our compliance with internal policies, including: Modern Slavery; Anti-Discrimination and Equal Opportunity; Discrimination and Harassment; Employee Privacy; Grievance Resolution; Work Health and Safety; and Workplace Bullying.

Based on our understanding of the industries that are among those most at-risk of modern slavery in Australia, our supply chain directly relating to livestock procurement, feeding and processing is the area that is likely to require the greatest care or scrutiny in ensuring we are able to meet our objectives in contributing to the eradication of modern slavery. This in no way implies we suspect that this is the case with any of our suppliers, but simply relates to the common use of seasonal or temporary labour in agriculture, and foreign, temporary or unskilled labour in meat processing.

4. Actions to assess and address modern slavery risks

Our Modern Slavery Policy affirms our commitment to ending all forms of modern slavery and outlines our approach to reducing the risk of modern slavery within our operations and supply chains.

Our Whistleblower Policy is separate to, but supports, our Modern Slavery Policy. This identifies the paths a staff member can follow in the event they feel reporting is necessary as a result of a certain event or events.

Our Supplier Code of Conduct has been provided to our largest suppliers (per our expenditure with suppliers), with no concerns raised as to their ability to comply with the terms. We are now in a position to distribute further along our supplier list (again, by value).

Our formal identification of all creditors/suppliers will allow us to group all of these entities by sector and grade by level of risk.

Warmoll Foods is a member of Sedex Consulting, a global member-based organisation that collates data regarding modern slavery risks and will assist us in more accurately determining where our risks lie. We have linked with Australian Country Choice and the Northern Co-Operative Meat Company (our two processor suppliers) – giving us much clearer visibility into their staff management practices. Over time, we will continue to work with other suppliers and encourage them to use this platform. This will give more visibility to us, as well as potentially any other customers of our suppliers, helping to broaden the knowledge of modern slavery risks across our industry.

Advice received from Sedex is that it is likely to be difficult to encourage all suppliers to join Sedex, or to have complex documentation demonstrating certain actions that might be undertaken to avoid the risk of modern slavery – particularly among sole traders and family businesses, of which a number of our suppliers are, as family-run agricultural enterprises. We have found this to be the case, with little uptake of the Sedex platform among our livestock suppliers. However, we intend to continue using our Supplier Code of Conduct to push suppliers towards a greater awareness of modern slavery.

During 2024-25, we progressed to the contract stage with a labour hire company, but as at the end of 2024-25 financial year, had not employed any people through the labour hire supplier. We expect first staff through this process to commence work in the 2025-26 financial year. This labour hire company has taken the following steps to address modern slavery risks in their business:

- **Modern Slavery Risk Assessments:** Regular reviews of our operations and supply chains to identify any areas where modern slavery risks may exist. This includes both direct and indirect suppliers.
- **Due Diligence Procedures:** Established processes for vetting suppliers, contractors, and partners to ensure they adhere to ethical labour practices and do not engage in exploitative behaviour.

- **SMETA/SEDEX Audits:** Participation in both internal and external ethical audits to independently verify that our practices and those of our suppliers align with recognised standards in labour rights and working conditions.
- **Training and Awareness:** Ongoing education for staff and key partners to help them recognise indicators of modern slavery and understand their role in preventing it.
- **Reporting and Escalation Channels:** Clear procedures for reporting concerns related to unethical or illegal labour practices, with protection for whistleblowers and pathways for investigation and resolution.

5. Assessing the effectiveness of actions taken so far

As noted above, we are confident that all entities within our direct control are compliant with regard to modern slavery requirements.

Similarly, those major suppliers we work with on a regular basis, and accounting for a significant portion of our expenditure, are reputable companies with oversight from various government agencies and independent auditing bodies, including the Commonwealth Department of Agriculture, Fisheries and Forestry (DAFF), and AUS-MEAT. Large multinational entities, such as shipping lines, have public documents explaining their positions in relation to modern slavery, and demonstrate a great awareness of the risks of this in their operations.

Livestock vendors account for our greatest expenditure and, as noted in section 4 above, have historically had relatively little awareness of the risks of modern slavery in Australia. Their feedback and willingness to accept our Supplier Code of Conduct indicates to us an openness and high degree of comfort with their operations. Given the largely family-operated nature of most of these businesses, this is an understandable position.

A small number of customers have noted their requirements in relation to their own compliance with the Modern Slavery Act, and we expect that this will increase over time. To date, no customers have expressed any concerns relating to our performance in this area. We expect there will be more detailed questions to follow in future as awareness grows in relation to Modern Slavery. We are confident that our current position is strong, and customers will not have further concerns, however we are willing to undertake discussions with customers should they raise any concerns about us or our supply chain.

6. Consultation with entities the reporting entity owns or controls

The entities described in Section 1 of this document have common owners and directors, with policies applicable to one entity applicable across the Warmoll Enterprise.

These Directors, who have oversight of each entity listed in Section 1, have approved all internal Policies, and have overarching responsibility for the implementation of each policy.

Policies relevant to Modern Slavery include:

- Modern Slavery
- Whistleblower
- WHS (and associated Incident Form)
- Disputes, Grievances and Misconduct
- Employee Privacy
- Equal Opportunity, Anti-Discrimination; and Bullying and Harassment

These policies detail the expectations we have for all individuals employed across the various entities to ensure that any activities and behaviour do not escalate to a point whereby there might be a risk of modern

slavery occurring, staff operate in an unsafe workplace, or staff feel uncomfortable working with co-workers or supervisors. The policies relating to whistleblowing and grievances also provide a process for individuals to confidentially report to and consult with supervisors and managers with any concerns they might have in these areas.

7. Training

It is important to us that our employees are aware of the issues surrounding modern slavery and support our values. To that end we intend to implement training on modern slavery for all staff responsible for recruitment and sourcing within the Warmoll Enterprise to reinforce our policies and the steps to be taken in the event of any concerns.

Warmoll Foods Pty Ltd's Business Manager completed a training course (Salt by GRC Solutions: Modern Slavery) during the 2023-24 financial year, and recommended that other senior managers within the various Warmoll entities undertake the same or similar training in 2024-25. The senior staff responsible for hiring at Warmoll Farming completed the training during the 2024-25 financial year, and others across the businesses have committed to completing it early in the 2025-26 financial year.

8. Other relevant information

Next steps to minimise the risk of modern slavery in our supply chains.

- Continuing distribution of Supplier Code of Conduct
- Finalisation of Modern Slavery training for senior staff within the Warmoll Enterprise
- Formal register with HR to ensure all staff are aware of their rights and obligations (acknowledgement and understanding of the Modern Slavery Policy)

This Modern Slavery Statement has been endorsed and approved out of session by the Board of Directors of Warmoll Group Pty Ltd on 3 December 2025.



Patrick Warmoll
Managing Director
Warmoll Foods Pty Ltd