Modern Slavery Statement

Lendlease (Melbourne Quarter R1) Pty Ltd

Financial Year 2020





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Introduction

Lendlease (Melbourne Quarter R1) Pty Ltd ("LLMQR1") is developer of the first residential building at the mixed use urban regeneration precinct opposite Southern Cross Station known as Melbourne Quarter.

This first residential tower comprising 719 apartments across 40 levels completed construction in July 2020.

LLMQR1 does not have any direct employees and utilises the development management and construction services of the subsidiaries of the Lendlease Group.

This means the systems and processes of the Lendlease Group's operations and supply chains are accessed and utilised by the LLMQR1 entity for its operations.

This includes all Lendlease Group enterprise level measures, training and engagement relating to the management of supply chain risks including modern slavery risks. This Statement therefore cross references the <u>Lendlease Modern</u>
<u>Slavery Statement FY2020</u> in respect of responses by the LLMQR1 to:

- The impact of COVID-19
- Actions taken to mitigate modern slavery risk
- Assessing the effectiveness of those risk mitigation measures
- Consultation and engagement on modern slavery risk
- Other relevant information and looking forward





These included:

COVID-safe procedures and guidelines on site including social distancing, personal screening, response protocols for confirmed cases, hygiene measures as well as shutdown, hibernation and re-start protocols.

- Onsite COVID-19 awareness training for employees.
- COVID-19 health information posters displayed in common areas.
- Screening/testing processes for COVID-safe measures for suppliers / contractors coming onto site.

Impact of COVID-19

Specific controls and measures were diligently implemented across our development operation to protect workers on site and customers.

Otherwise, our corporate response to the impacts of COVID-19 were the same as those of the Lendlease Group.

Please refer to the <u>Lendlease Modern</u>
Slavery Statement FY2020. Other specific commentary is provided within the various sections of this Statement.

Identifying the Entity

This Modern Slavery Statement (**Statement**) is made by Lendlease (Melbourne Quarter R1) Pty Ltd ABN 72 609 191 817 ("**LLMQR1**").

LLMQR1 is a 50/50 Joint Venture and extensively uses the services of subsidiaries of Lendlease Corporation Limited ABN 32 000 226 228 (hereafter referred to as the 'Lendlease Group').

LLMQR1 is the reporting entity for purposes of the Modern Slavery Act 2018 (Cth).

The registered office of LLMQR1 is:

Level 14, Tower Three, International Towers Sydney Exchange Place 300 Barangaroo Avenue Barangaroo NSW 2000

This Statement is for the financial year ending 30 June 2020.



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Structure and Operations

Structure

LLMQR1 is 50% owned by Lendlease Group subsidiaries and 50% by Mitsubishi Estate Group subsidiaries, a leading Japanese developer and investor.

LLMQR1 is a joint venture of the Lendlease Group, and is accounted for as an equity accounted investment. Refer to the Lendlease Annual Report 2020¹.

The Structure and its relationship to the Lendlease Group is shown below with orange circles indicating wholly owned subsidiaries of Lendlease Group.

Governance

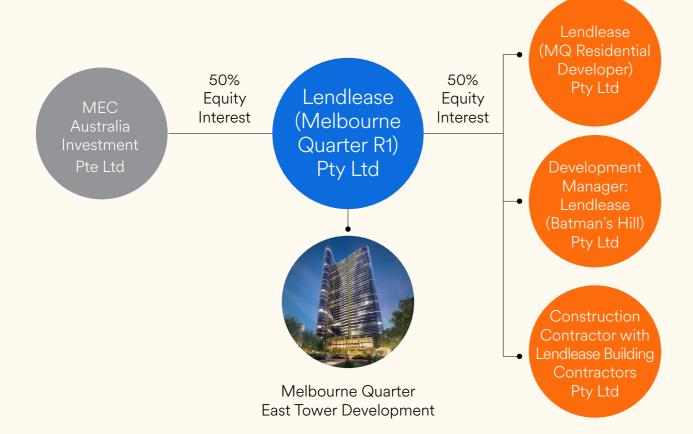
LLMQR1 is committed to robust corporate governance policies and practices that are fundamental to the prosperity of the project. LLMQR1 observes the corporate governance practices of the Lendlease Group, as set out in the Lendlease Group Corporate Governance Statement 2020.

Operations

LLMQR1 is the developer of the first residential building at the mixed-use urban regeneration precinct opposite Southern Cross station known as Melbourne Quarter.

Development management services for East Tower were provided by Lendlease (Batman's Hill) Pty Ltd and construction services provided by Lendlease Building Contractors Pty Ltd, both of which are wholly owned by Lendlease Group.

The systems and processes of Lendlease Group's operations and supply chains are accessed and utilised by Lendlease (Batman's Hill) Pty Ltd for LLMQR1's operations.



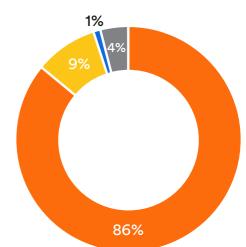
Supply Chains

LLMQR1 had approximately 100 direct suppliers from whom invoices were received during the reporting period. Over 80% of spend was on design and construction services through Lendlease Building Contractors Pty Ltd, who utilise Lendlease Group's supply chain processes and systems.

The following graph shows annual spend breakdown by key categories.

LLMQR1 Top Spend Categories FY20

- Design & Construction Services
- Sales Related
 Experience
- Professional Fees
- Development Expenses



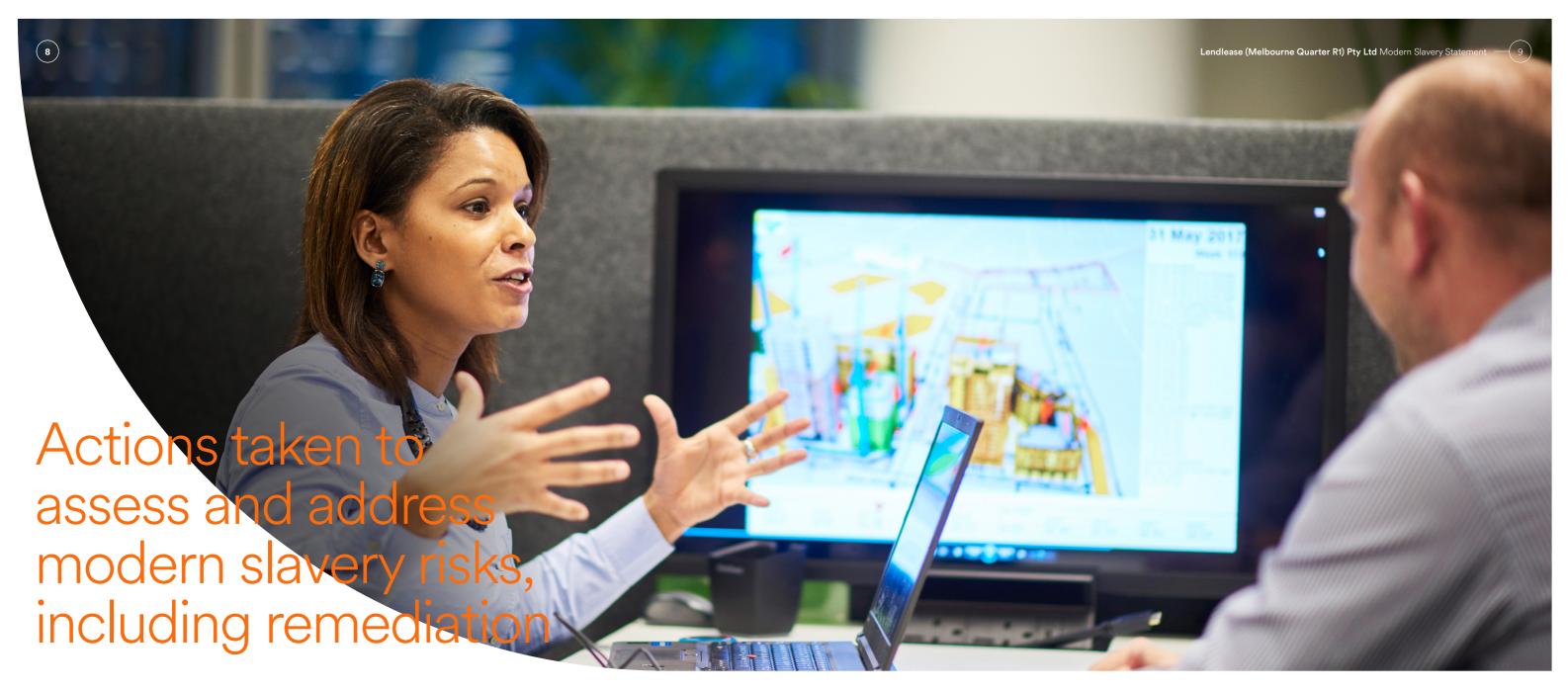


invoices raised



suppliers

Modern slavery risks in operations, supply chains and controlled subsidiaries Contracted labour and construction In the course of its operations, LLMQR1 materials presented the most relevant shares the business systems and areas of risk from modern slavery in the delivery of the LLMQR1 project during the reporting period. Refer to section processes of the Lendlease Group. Its key supplier, Lendlease Building Contractors Pty Ltd, also leverages 3 of the Lendlease Group Modern these same systems and processes. Slavery Statement for further details Accordingly, LLMQR1 had the benefit of the Group's initial desktop risk analysis undertaken to assess 'macrolevel' exposure of Lendlease Group's operations to modern slavery risk.



LLMQR1 utilises the supplier risk screening and due diligence processes of the Lendlease Group, as part of the tendering processes, including communicating the expectation that contractors and suppliers act consistently with the Lendlease Supplier Code of Conduct.

LLMRQ1's key supplier, Lendlease Building Contractors Pty Ltd is also a reporting entity for the purposes of the of the Modern Slavery Act 2018 (Cth). It is joined to the Lendlease Group Modern Slavery Statement².

Policies, Systems and Processes

LLMQR1 has access to Lendlease Group policies which ensure we act ethically and observe fundamental aspects of human rights in all our business relationships. These include Employee Code of Conduct (including associated policies), Health and Safety, and Diversity and Inclusion policies. Further details may be found on the Lendlease website.

The following summarises the utilisation of Lendlease Group modern slavery risk mitigation initiatives by LLMQR1. Lendlease Global Minimum Requirements

LLMQR1 also utilises Lendlease's Global Minimum Requirements (GMRs) across all its operations as a contractual requirement with contractors and suppliers.

Supplier Code of Conduct

During the reporting period, LLMQR1 business was in the early stages of adopting Lendlease's <u>Supplier</u> Code of Conduct.

Lendlease Risk Appetite Framework

LLMQR1 adopted this to apply to its investment decision making across its operations.

Group Conduct Breach Reporting (Whistleblower)

Lendlease Group integrated modern slavery risk considerations into this Policy, by referencing the Supplier Code of Conduct. The LLMQR1 business also observes this policy.

Legal Training in Modern Slavery

The LLMQR1 legal team received specific practitioner-level training on modern slavery risks and incident management, contextualised within crisis management and whistle-blower procedures.

Supplier Portal

The new Supplier Portal acts as a gateway to working with Lendlease, providing a single point of entry for Lendlease's entire supply chain. It also acts as a pre-requisite to Australian-based supplier engagement process.

Both LLMQR1 and Lendlease Building Contractors Pty Ltd will have access to this supplier screening platform which was in the process of implementation during the reporting period.

Standard Contracts and Template clauses

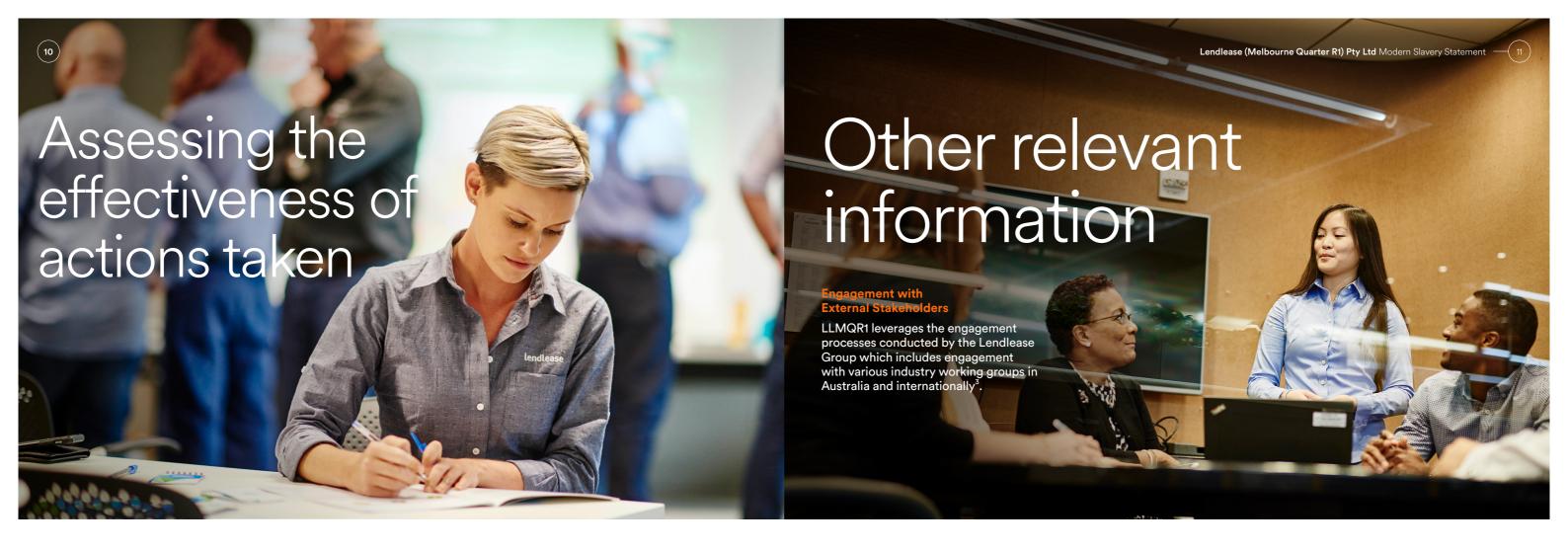
Implementation of template clauses into LLMQR1 national contracts and key template contracts commenced during the reporting period.

Audit

LLMQR1 suppliers are considered in the selection for Lendlease Group's new enterprise-wide supply chain audit program. Progress for site-based audits however has been interrupted due to access restrictions resulting from social distancing and international travel restrictions from COVID-19.

Modern Slavery Guide

This is an employee guide on modern slavery and how to identify it, as part of employee awareness raising and capacity building. Whilst LLMQR1 does not currently have any direct employees Lendlease, employees offering services to LLMQR1 can access this Guide.



In FY21 we expect to continue to leverage the extensive work being progressed by Lendlease Group on their modern slavery risk mitigation.

With LLMQR1's sole development reaching practical completion in July 2020, the modern slavery risks associated with delivery of this development are expected to substantially reduce.

Responsiveness

During the reporting period, no reports were logged regarding modern slavery or labour rights concerns through Ethics Point for LLMQR1.

Our consultation process in preparing this Modern Slavery Statement

As LLMQR1 observes the governance processes and practices of the Lendlease Group, it also has access to the Group's internal engagement processes in the information exchanges and responses toward mitigating modern slavery risks, through the Group's Modern Slavery Community of Practice for Australian operations.

Refer to the <u>Lendlease Group Modern</u> Slavery Statement FY20 for details.

Looking ahead

For the remainder of the the project term, LLMQR1 will progress its focus in the following areas during FY21 by leveraging Lendlease Group Supply Chain risk management policies and processes:



COVID-Safe

Operate responsibly - safeguard our customers and mindful of supply chain impacts of COVID-19 on our suppliers.



Data Analytics

Progress targeted business-specific data analysis of key suppliers to better understand of our risks.



Embedding

d Progress
c embedding
Lendlease Group
modern slavery
d risk due dilligence
and mitigation
processes.



Assessing

Targeted screening and assessment of key suppliers and supply chain categories.



Engaging

Supplier & stakeholder collaboration and awareness engagement to jointly tackle modern slavery risks.

This Statement is made pursuant to section 13 of the Modern Slavery Act 2018 (Cth) and constitutes the Modern Slavery Policy Statement of LLMQR1, and its development has been considered by the Board of the LLMQR1.

The Statement has been approved by the Board of Directors of Lendlease (Melbourne Quarter R1) Pty Ltd, who will review and update it as necessary.

Lendlease (Melbourne Quarter R1) Pty Ltd

Signed:

Director name: Matthew Alay Mears

Date: 30 March 2021

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