## ACCELERATE

THE TRANSFORMATION



**Modern Slavery** Statement 2024



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### Overview

This is a joint Statement made on behalf of Epiroc South Pacific Holdings (ACN 107 374 550) (ESPH) and its wholly owned reporting entities, Epiroc Australia Pty Ltd (ACN 000 086 706) (Epiroc Australia) Remote Control Technologies Pty Ltd (ACN 009 343 195) (RCT), Radlink Holdings Pty Ltd (ACN 137 270 421) (Radlink), and CR Australia (Holding) Pty Ltd (together the 'ESPH Reporting Entities), in compliance with section 13 of the Modern Slavery Act 2018 (Cth) (the Act). ESPH is in a position to directly influence or control each of the ESPH Reporting Entities.

This is Epiroc Australia's fifth Modern Slavery Statement (the "Statement") and covers all activities undertaken during the year 1 January 2024 to 31 December 2024 (the "Reporting Period").

The Statement sets out the requirements of the Act including important information regarding our structure, operations, and supply chain. It also details the potential risks of modern slavery practices in our operations and supply chains, so that we may evaluate and respond to those risks accordingly.

The Statement further expands on some of ESPH's key policies and actions taken to assess and address modern slavery risks, including the Epiroc Code of Conduct and the Epiroc Business Partner Code of Conduct which focuses on ensuring that our business partners are held to the highest ethical, social, safety, health and environmental standards.

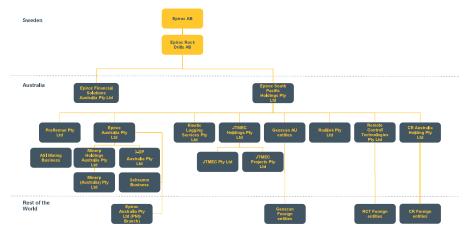


## Our structure, operations and supply chain

#### Structure and Governance

This Statement has been prepared by the ESPH Reporting Entities for the purposes of satisfying the requirements of the Act. The Act requires steps to be taken to identify and mitigate modern slavery practices in supply chains and requires businesses to publicly identify the steps taken.

For the purposes of this Statement, we have provided below the structure and operations of the wider Epiroc Group operating in Australia

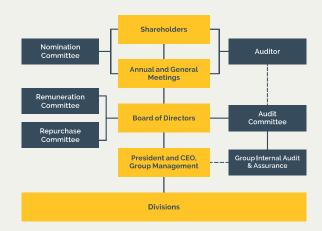


ESPH is a non-operating, holding entity of the Australian group of Epiroc companies, whose ultimate parent entity is Epiroc AB located in Stockholm, Sweden.

Epiroc AB is governed by both external and internal control requirements, with the below providing an overview of Epiroc's global corporate governance structure.



#### **Corporate Governance structure**



#### Examples of relevant control documents

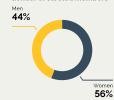
#### External

- · Swedish Companies Act
- Swedish Annual Accounts Act
- Securities Market Act
- Nasdaq Stockholm's regulations for issuers
- Swedish Corporate Governance Code
- · UN Global Compact

#### Internal

- · Articles of Association
- Rules of procedure for the Board
- Board committees charters
   Instructions for the President and CEO
- · Instruction regarding financial reporting
- Code of Conduct
- Business Partner Code of Conduct
- Group tax policy
- Policies and other guidelines and instructions contained in the Epiroc Way, incl. Al policy

#### Gender of elected members



#### Nationality of elected members



#### Independent elected members



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Entity	Operations
Epiroc South Pacific Holdings Pty Ltd (ACN 107 374 550)	Non-operating holding company for the Australian group of Epiroc companies.
Epiroc Financial Solutions Australia Pty Ltd (ACN 120 897 538)	A NSW-based company that acquires equipment from Epiroc Australia Pty Ltd to sell under a leasing arrangement to customers of Epiroc Australia Pty Ltd.
CR Australia Holding Pty Ltd (ACN 627 005 609)	A Queensland-based group of companies that provides advanced engineering solutions to unlock productivity, enhance safety, and reduce maintenance requirements for global mining partners.
MineRP Holdings (Australia) Pty Ltd (ACN 159 920 573)	The holding company for MineRP (Australia) Pty Ltd, as described further below.
MineRP (Australia) Pty Ltd (ACN 101 951 017)	This company was acquired in 2021. The Company supports mines in strengthening and optimising their operational efficiency by providing a leading software platform solution that integrates all technical mining data and other information such as machine data and ERP systems,
Epiroc Australia Pty Ltd (ACN 000 086 706)	This is the main operating entity in Australia, and the sole shareholder of 3D-P Australia Pty Ltd and MineRP Holdings (Australia) Pty Ltd. This entity also encompasses the Schramm business, which was acquired in June 2023. Epiroc Australia is considered a reporting entity under the Act.
ProReman Pty Ltd (ACN 621 802 104)	A company acquired in 2018 which operates as a customer center for Epiroc AB (located in Sweden),
Kinetic Logging Services Pty Ltd (ACN 133 949 630)	This company was acquired in 2021 and provides mining companies with geophysical logging services.
3D-P Australia Pty Ltd (ACN 146 924 236)	This company was acquired in 2021 and provides wireless connectivity solutions for surface mining.
JTMEC Holdings Pty Ltd (ACN 114 937 245)	This company was acquired in 2022 and is an electrical manufacturer and contractor that provides mining and industrial power solutions to customers. The acquisition supports the transition to battery electrification. There are also 2 subsidiary companies owned by JTMEC Holdings Pty Ltd, JTMEC Pty Ltd and JTMEC Projects Pty Ltd.
Geoscan Pty Ltd (ACN 093 531 616)	This company was acquired in 2022 and provides digital core and geological imaging solutions for mining companies. There are also 13 subsidiary companies owned by Geoscan Pty Ltd.
Remote Control Technologies Pty Ltd (ACN 009 343 195)	This company was acquired in 2022 and provides interoperable machine solutions to revolutionise the mining and industrial sectors by providing automation and remote-control solutions for mining customers. This entity is considered a reporting entity under the Act.
Radlink Holdings Pty Ltd (ACN 137 270 421)	ESPH acquired a 53% ownership interest in 2022 and increased this interest to 100% in 2025. This entity is a communications integrations company that provides solutions to mining and other industries and is considered a reporting entity under the Act.

This Statement is a joint statement, and covers aspects of each of the ESPH Reporting Entities noted above.



## Leading productivity and sustainability partner With ground-breaking technology, Epiroc develops and provides innovative and safe equipment, such as drill rigs, rock excavation and construction equipment as well as tools for surface and underground hard-rock applications. We also offer world-class service and other aftermarket support as well as solutions for automation, digitalization and electrification. Our role is to ensure that our customers within mining and infrastructure can work in the safest, most environmentally friendly, and efficient way possible. Global presence Employees\* and revenues 8 Modern Slavery Statement 2024

#### Equipment

Our equipment is mainly used when customers need to break, excavate and work with hard materials, such as rock and concrete. It is often business critical for our customers. We provide a wide range of battery-electric equipment and electrification solutions, as well as hardware and software for automation and digitalization. Underground and surface applications represent roughly half of equipment revenues each.

Mining of orders received 2024



#### Surface mining

A significant portion of the world's deposits of copper, gold and iron ore is found above ground in what is normally referred to as "open pits". For surface mining, we provide a complete range of rigs for blasthole drilling. Our largest drill rigs, the Pit Vipers, can drill holes 20 meters clean hole single pass capability.



#### **Underground mining**

Underground mining is becoming increasingly common. For underground applications, we provide a complete range of rigs for face- and production drilling and rock reinforcement, loaders, trucks, utility vehicles, and ventilation systems, We have the widest offering of battery-electric up to 40 cm in diameter with up to machines in the market as well as electric infrastructure solutions and Batteries as a Service.



#### Exploration

Exploration is performed to ensure a continuous supply of minerals and metals, both in the search for new deposits and in the expansion of existing ore bodies. We provide a wide range of exploration drill rigs, tools and digital solutions to analyze ore.





#### Surface infrastructure

Construction work above ground often involves removing rock at urban construction sites or producing aggregates (in quarries) for roads and buildings. It could also involve drilling for water or geothermal energy. We provide drill rigs for blasthole drilling for both construction work and quarries. We also supply well-drilling equipment.



#### Underground infrastructure

Underground construction work is carried out, among other things, for road and railway tunnels and for hydropower plants. We offer rigs for face drilling and rock reinforcement, grouting systems, loaders and trucks, utility vehicles, as well as ventilation systems.

Equipment of orders received 2024

#### **Aftermarket**

midlife services, diesel-to-battery conversions and remanufacturing of components. The type of service our customers want varies. Our service offering is therefore tailor made, ranging from supplying spare parts to having service technicians on site 24/7, performing all



#### Service

Thanks to our global network of workshops and service technicians. we can support our customers anytime and anywhere. We focus on availability through strategically located distribution centers and an efficient supply chain.

#### Examples of services and solutions:

- · Replacement parts and kits.
- Service agreements and audits.
- · Circular services, incl. midlife services and remanufacturing solutions for
- · Other service solutions, incl. customengineered solutions.
- Live Work Elimination, and training.
- · Digital solutions open and OEMagnostic capabilities, incl. connectivity. collision prevention systems and automation solutions



We offer a wide range of efficient drilling tools that provide our customers with the best possible drilling quality, the most drilled meters per hour and the lowest production

#### Examples of tools:

- · Rock drilling tools.
- Tools for rock reinforcement
- · Exploration drilling tools (reported in

#### Attachments

We offer a wide range of high-quality attachments for use in, for example, rock excavation in construction and mining, for deconstruction, and for recycling. We also offer advanced ground engaging tools (GET) installed on mining buckets and loaders as well as related digital solutions, mainly for the mining industry.

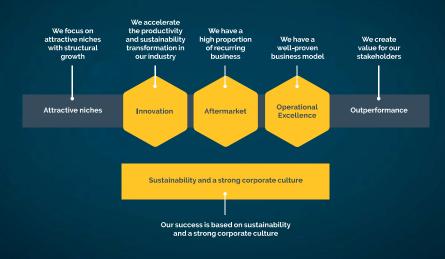
#### Examples of attachments and GETs:

- Hydraulic breakers.
- Shears and pulverizers.
- · Concrete cutters and busters.
- · Quick couplers and thumbs.
- · Drum cutters.
- · Excavator grapples.
- · Excavator magnets.
- · Crusher and screening buckets.
- · Digital solutions for monitoring, optimization, loss detection and analytics
- Ground engaging tools, such as teeth, lip shrouds, and protective shrouds.

Aftermarket of orders received 2024

## Value-creating strategy

By being in attractive niches and prioritizing innovation, aftermarket and operational excellence, we strive to outperform. Our success is reinforced by our strong company culture and our integrated approach to sustainability. This is how we accelerate the transformation.



Our roots go back to 1873 as part of Atlas Copco, and Epiroc became an independent, listed company in 2018. Our unique strengths and strategy focus on attractive niches, aiming to outperform.

We see ourselves as a 150+ year-old startup, enabling quick decision-making and rapid innovation. We combine the agility of a young company with the reliability of long-standing customer relationships.

Dare to think new

We accelerate the productivity and sustainability transformation in our industry

Innovation, Commitment and Collaboration

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## Value for our stakeholders

We create value for our stakeholders by conducting responsible business while striving to achieve sustainable profitable growth. This is fundamental in our customer offering and helps us attract and retain motivated employees. Financially, we strive to provide superior value creation through a combination of strong operating performance, efficient use of capital, and stable and rising dividends to our shareholders. This will be achieved through our agile adaption to more cyclical capital equipment demand. combined with a resilient and growing aftermarket business.

Total A share return since listing

Including reinvested dividend, corresponding to a total yearly return of 14.1%.

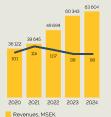
#### Financial goals

#### Growth

Annual revenue growth of 8% over a business cycle

- 9% CAGR since 2015
- · 5% revenue growth in 2024.

#### Revenues



- Book-to-bill, %

#### Profitability (EBIT)

Industry-best operating margin, with strong resilience over the cycle.

 Average EBIT margin of 20.3% since 2015 · EBIT margin of 19.5% in 2024.

#### Operating profit and margin



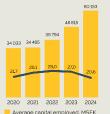
 Operating margin, % Adjusted operating margin, %

#### Capital efficiency (ROCE)

Improve capital efficiency and resilience. Investments and acquisitions shall create value

- · Average ROCE of 25.0% since 2015
- ROCE in 2024 20.6%
- · Acquisitions diluted the margin in 2024 with -1.0 percentage points.

#### Return on capital employed (ROCF)



- Return on capital employed, %

#### Capital structure

#### Net debt/EBITDA

Have an efficient capital structure and have the flexibility to make selective acquisitions, The goal is to maintain an investment

2020 2021 2022 2023 2024

#### Dividend

Provide long-term stable and rising dividends to our shareholders.

The dividend should correspond to 50% of net profit over the cycle.

- Average 50% payout since 2018.
- · SEK 3.80 dividend proposed, corresponding to 53% of net profit (payout).
- Extra distribution (redemption) per share, SER Dividend per share, SEK Payout ratio %
- Proposal by the Board.

#### Dividend and pay-out



#### 2030 goals for people

#### Safety

#### No work-related injuries.

- TRIFR 4.3, an improvement from 6.0 in base year due to relentless focus on safety and safety awareness training.
- · The sick leave increased somewhat to 2.2% from 2.1% in base year.

#### Total recordable injury frequency rate and sick leave

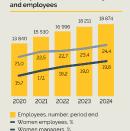


#### Inclusion and diversity

Balanced workforce and double the number of women in operational roles.

- · 24.4% women managers, up from
- Women in operational roles 14.5%, up from 11.2% in base year.

#### Employees, and women managers



#### Compliance

#### Walk the talk.

· Have all employees and business partners comply with our Code of Conduct and Responsible Sales Assessment Process implemented.

#### Highlights in 2024

- 100% managers confirmed compliance to the Code of Conduct,
- · 99% of employees confirmed
- 100% significant suppliers confirmed compliance to the Business Partner Code of Conduct
- Continued implementation of the Responsible Sales Assessment. launched in 2019.

#### 2030 goals for planet

#### Operational CO2e reduction

Halve CO2e emissions in operations. · Reduction by 47% since base year.

90% renewable energy in own

operation. • 59% vs. 39% in base vear

Halve transport CO2e emission.

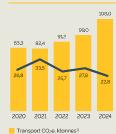
· Reduction by 24% since base year.

Require 50% reduction of CO2e

emissions from relevant suppliers. · Increase by 11% since base year.

CO2e emissions<sup>1)</sup> from own

operations (on-site) and transport (Scope 3)



 CO₂e operations, ktonnes¹) <sup>3)</sup> Comparable units, excluding new reporting units in 2024

#### Offerings CO2e reduction

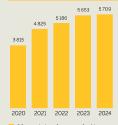
Halve CO2e emissions from machines sold

· Reduction by 9% since base year.

Offer a full range of emissions-free products.

· 42% of fleet available in emissions-free option vs. 35% in base year.

#### CO2e emissions from use of sold products (Scope 3)



CO2e emissions from use of sold

on Epiroc's



# Our success is based on sustainability and a strong corporate culture

#### Accelerate the sustainability transformation

Access to metals and minerals is a prerequisite for modern society to function. The decarbonization of our industry is material and we facilitate the transition for our customers.

Our customers are crucial for providing society with what is needed for a transition to a low-carbon economy. It is, however, evident that operations must be sustainable. Our products and services, focused on electrification, safety, circularity, and technological development—are critical to customers' success and for accelerating the sustainability transformation.

To maintain our innovation leadership, we collaborate with customers, suppliers, and industry leaders to develop more sustainable, safe and low-carbon mining and infrastructure operations. Through innovation, particularly within automation, digitalization, and electrification, we are achieving measurable safety and environmental gains. We have a wide range of solutions and services that help our customers improve their safety performance and lower their environmental and climate impact. Automation solutions, electrification, diesel-to-battery conversions, remanufacturing of products and parts for a second life and services are a few examples of this.

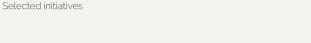
#### Integrating sustainability

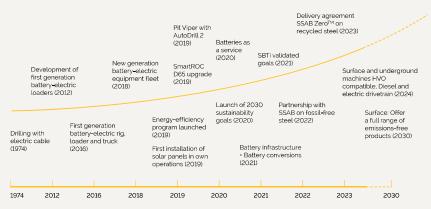
We are committed to integrating sustainability into our strategy and operations. It is our employees that will make this happen. In 2020, we set ambitious sustainability goals for People and Planet for 2030, aligning with the UN Sustainable Development Goals (SDGs) and the Paris Agreement. To reach our goals, several sustainability targets, strategies, plans, internal guidance tools and activities are in place.

Sustainability is integrated in our strategic framework, ensuring that environmental, social, and governance (ESG) considerations are embedded in the decision-making processes. A double materiality assessment has been carried out. This includes employing a risk-based approach to identify and manage the environmental and social impacts of our operations and our value chain, which in turn helps us manage and mitigate risks, and identify opportunities. Our governance structure supports the oversight and management of sustainability, ensuring that sustainability is monitored and addressed at the highest levels of the organization.

We measure our progress through short-term (1-year) targets and long-term (2030) goals. The results are reported quarterly to the Board of Directors and Group Management.

#### Epiroc's decarbonization journey up to today





Underground: Offer a full range of emissions-free

products (2025)

Since 2021, sustainability targets have been part of the variable compensation plans for all members of Group Management, including our President and CEO. The outcome for each member is conditional on the tangible progress made towards fulfilling our 2030 sustainability targets, including, for example, environment, gender diversity and safety.

#### Environment

The responsible use of resources is an important aspect of our strategy. This involves optimizing energy consumption, circularity, reducing waste, and enhancing the efficiency of products and operations. We have implemented various measures to minimize environmental impact, such as utilizing renewable energy sources, improving the energy efficiency of, and electrifying our equipment. By leveraging innovative technologies, Epiroc contributes to reduced environmental footbrint for our customers.

About two-thirds of our revenues derive from aftermarket services and solutions, which contribute to prolonging the life of our equipment. With midlife services, retrofit and use of secondary raw materials, we also need fewer virgin materials, which in turn leads to more sustainable use of resources.

Midlife services typically include the latest technology, such as automation or electrification features and leading to measurable sustainability gains and use of resources. Our automation-equipped surface drill rigs enable more energy-efficient operations for our customers, with reduced CO2e emissions. Our attachments tools, often used for deconstruction and recycling, are also important in enabling more efficient use of resources.

Epiroc plays an important role in enabling the transition to a low-carbon society, and we are committed to addressing climate change through actionable targets and strategies. In 2021, we assessed our value-chain carbon footprint for our base year 2019, which concluded that more than 80% of our total CO2e emissions come from the use of our sold

products. Therefore, we have set ambitious goals to reduce greenhouse gas (GHG) emissions, validated by the Science Based Targets initiative (SBTi) in November 2021. These targets reflect our commitment to mitigating climate-related risks and enhancing the resilience of our business model against future climate challenges.

In the end of 2024, we introduced an internal carbon price which will align with the objectives of our transition plan. It will guide our decisions and investments towards lower carbon alternatives going forward.

We will offer a full range of emissions-free' products by 2025 for underground and by 2030 for surface operations. Other solutions will also be needed to reach our climate goals, and some examples are illustrated in Epiroc contribution to our customers' decarbonization journey on page 41.

Our approach and our 2030 climate targets validated by the SBTi enable a long-term ambition of net-zero CO<sub>2</sub>e emissions by 2050 and go hand in hand with EU's goal of a climate-neutral economy in 2050.



#### Social The saf

The safety and health of customers and employees are at the forefront of Epiroc's strategic and operational priorities. We have a 2030 goal of no work-related injuries. Comprehensive safety protocols and continuous training programs designed to foster a culture of safety across all operations have been implemented. Moreover, we support occupational health through wellness programs and support systems.

Our equipment is designed with advanced safety features to protect operators, service technicians and reduce accidents. Epiroc's deployment of battery-electric equipment has contributed to better working conditions by lowering emissions in the mining and construction sectors.

Epiroc recognizes that our success is driven by passionate and skilled employees within our decentralized organization. We invest in their professional growth through extensive training, leadership development programs, and an inclusive work culture. We are committed to fostering strong leadership within the organization, We invest in leadership development programs that aim to cultivate a culture of continuous improvement and innovation. These programs are designed to equip leaders with the skills necessary to drive the company's strategic goals and sustainability initiatives.

Epiroc places a high value on diversity and inclusion, recognizing it as important for driving innovation and reflecting the global market we serve. We have set a 2030 goal for a more balanced workforce, implemented policies and practices to promote a diverse and inclusive workplace.

This includes initiatives aimed at increasing gender diversity and ensuring equal opportunities for all employees, Epiroc has introduced a global parental leave policy to support work-life balance and family well-being. It ensures that all employees, regardless of their location, have access to parental leave, promoting gender equality and supporting new parents during a critical time in their lives.

Epiroc aims to create a work environment that promotes growth, innovation, and sustainability.

#### Governance

Epiroc's customers are located in around 150 countries. In every market where we operate, we act in accordance with applicable laws and regulations. We conduct our business with integrity and uphold high ethical standards. The geographical locations of our sites, suppliers and customers play a central role in identifying risks. Some markets are complex and challenging, and environmental, social and governance related laws and regulations can vary considerably, We have 2030 goals in place. Different programs and processes help us better understand where we may have risks of non-compliance in our whole value chain, also when risks are beyond our direct control.

Epiroc is a signatory to the UN Global Compact, and we incorporate its ten principles on human and labor rights, environment and anti-corruption into our policies and way of operating. In our Code of Conduct (CoC), we have committed to conduct business responsibly in accordance with several international standards for example the UN

#### **Epiroc 2030 goals for People and Planet**



#### Safe, healthy, ethical

#### Safety and health

No work-related injuries

#### Balanced workforce Double the number of women in operational roles

#### Walk the talk

- Have all employees and business partners comply with our Code of Conduct
- Responsible Sales Assessment Process implemented

#### Halve COse emissions

#### Operations

- Halve CO₂e emissions in operations\*
- ullet 90% renewable energy in own operations

#### Transport

Halve CO<sub>2</sub>e emissions from transport

#### **Products**

- Offer a full range of emissions-free" products
- Halve CO₂e emissions from machines sold\*

#### Suppliers

Require 50% reduction of CO<sub>2</sub>e
 emissions from relevant suppliers



- 'Validated by the Science Based Targets initiative (SBTi). Baseline year is 2019.
- \*\* Emissions-free products do not emit exhaust gas or other pollution from the onboard source of power, also referred to as zero trilipine emissions.

#### Performance summary (Long-term goals)

2030 goal	Base year <sup>1)</sup>	Result 2024	Sustainability Development Goals (SDGs) <sup>2)</sup>
Offer a full range of emissions-free products, Goal: 100%	2021: 35%	42%	91
Halve CO $_{\!2}\!e$ emissions (ktonnes) from machines (SBTi validated). Goal: $3152$	2019: 6 304	5 709	9 to 1 to
Halve CO2e emissions (ktonnes) in operations (SBTi validated). $^{31}$ Goal: 46	2019: 92	49	
90% renewable energy in operations, <sup>4)</sup> Goal: 90%	2019: 39%	59%	7 CONT. 12 SET. 13 SET.
Halve $CO_{2}e$ emissions (ktonnes) from transport. $^{5)}$ Goal: $80$	2019: 160	121	13 AV (80)
Require 50% reduction of CO2e emissions from relevant suppliers, $^{69}$ Goal: 347	2019: 694	770	7
No work-related injuries. <sup>7)</sup> Goal: TRIFR-0	2019: 6.0	4.3	8 m
Double the number of women in operational roles, $^{\prime\prime}$ Goal: 22% in 2030	2019: 11,2%	14.5%	5 mg
Have all managers comply with our Code of Conduct. $^{\!$	2019: 95%	100%	16 Marie Marie Marie
Have all significant business partners comply with our Business Partner Code of Conduct. ^9 Goal: 100%	2019: 99%	100%	16 martin
Responsible Sales Assessment Process [mplemented.9] Goal: $100\%$	2022: 40%	100%	8 **** **** 16 ***** **** **** **** ****

- <sup>11</sup> Base year (2019) is restated to ensure meaningful comparisons of CO<sub>2</sub>e emissions data over time. More information about our recalculation policy and reporting scope, section Metrics and targets in ESBS E1.
- 2) For more information about how we work with SDGs, see ESRS E1.
- 31 Scope 1 and scope 2 CO₂e emissions.
  41 Share of renewable sources include renewable of mix in total energy consumption. This P(I is limited to on-site energy consumption.

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Guiding Principles on Business and Human Rights, All Epiroc employees must adhere to our CoC, and our business partners must comply with the Epiroc Business Partner Code of Conduct. We have zero tolerance for corruption, Breaches of the CoC, laws, regulations, or Group policies can be reported in our Speak Up-system.

Epiroc strongly believes in respect for human rights across our business operations. We identify and manage these issues through responsible sales assessments and a responsible sourcing process, and we work closely with customers and suppliers to ensure they meet the same ethical standards.

The company's robust compliance programs include risk identification, policies, trainings, and digital tools, to manage compliance risks in all countries where we conduct business.

Through our holistic approach to sustainability, innovative technologies, and ethical practices, we demonstrate a robust commitment to accelerating the transformation towards a sustainable and resilient future, aligning our operations with global sustainability standards and contributing to more sustainable mining and infrastructure sectors.

#### Transitioning from GRI Standards to the ESRS framework

We have integrated sustainability in our strategy and also measured performance and externally reported progress for many years. During 2024, we prepared for the EU Corporate Sustainability Reporting Directive (CSRD), applicable in Sweden from the financial year 2025. The CSRD and its European Sustainability Reporting Standards (ESRS) have guided the content and structure of this report. The preparation for the CSRD reporting has also meant another deep dive into the sustainability strategy for the company.

We report in accordance with the legal requirement in the Swedish Annual Accounts Act, chapter 6, paragraph 11, the EU taxonomy regulation as well as voluntary standards such as Global Reporting Initiative (GRI) standards and the UN Global Compact.

Other sustainability information, including non-material topics, can be found on the company website as well as information about our main community engagement initiative. Water for All. www.water4all.org.

#### Epiroc's contribution to our customers' decarbonization journey

This illustration exemplifies how our offerings today have the potential to reduce our customers' CC0<sub>2</sub>e emissions, by using electrification but also in many other ways. Besides our long-term commitment to offer a full range of emissions-free products, improving the energy performance in product development and verified compatibility with HVO renewable diesel are also important. We have ambitious 2030 sustainability goals to halve our own Scope 1 and 2 emissions, from transportation and as well from significant suppliers. This will contribute to lower the upstream CQ<sub>2</sub>e emissions for our customers.



#### Digitalization

Measurement of real-time energy consumption enables reduced energy consumption and optimization in operations.



#### Automation

Energy efficiency through advanced automation solutions enables reduced energy consumption.



#### Electrification

An electrified fleet enables zero tailpipe CO₂e emissions and energy savings due to reduced need for ventilation.



#### Operations

Energy efficiency actions and shift to sea freight transportation enable reduced CO<sub>2</sub>e emissions in customers upstream emissions and lower embodied emissions in products.



#### Aftermarket Service

Service

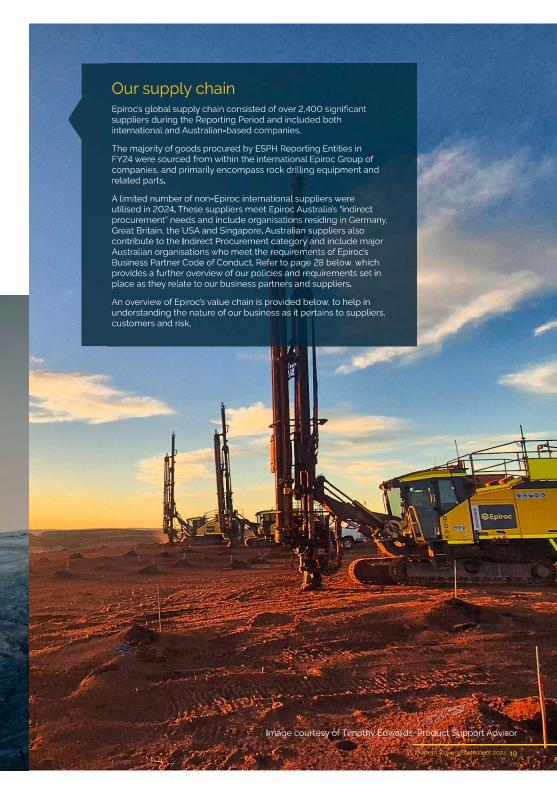
Circular business models (Batteries as a service, midlife services, reman solutions, recycling of consumables) enable circulation of products and materials, and save energy from production of new products.



#### Aftermarket

Tools & Attachments

Tools & Att. enable deconstruction and recycling of metals, such as steel and copper, Powerbit X enables energy savings and resource efficiency. Ground Engaging Tools reduce fuel for mining excavators.



## Well-proven business model

We have a focused and decentralized business that can be adapted quickly in times of changing demand. Our strength is based on a high proportion of direct sales, a strong and resilient aftermarket and a flexible manufacturing philosophy. In addition, we relentlessly strive for operational excellence.

#### Epiroc value chain



# Potential modern slavery risk in our operations and supply chain

With respect of understanding modern slavery risks within our operations and our supply chain, the ESPH Reporting Entities have adopted the definition of modern slavery as described in the Act. This definition encompasses trafficking in persons; slavery; servitude; forced marriage, forced labour; debt bondage; deceptive recruiting for labour or services; and the worst forms of child labour.

#### Risk in Operations

Risks pertaining to Modern Slavery and Human Rights are aggregated within the Group "Supply Chain" risk, details of which can be found below together with a broader risk profile for the Epiroc Group.

At an Australian level. Epiroc has assessed the risk of modern slavery in its operations for the Reporting Period as low. This is because ESPH Group's workforce comprises mostly of directly employed permanent. Australian-based employees that are engaged in accordance with Australian workplace laws, applicable awards and enterprise agreements (as applicable).

Australia is considered a low-risk environment for modern slavery practices according to the Global Slavery Index. During the Reporting Period. the ESPH Reporting Entities did not engage the services of any international migrant workers or other workers that would typically be considered vulnerable to exploitation. However, we acknowledge that modern slavery is often challenging to uncover and as such, we will continue to educate ourselves and our employees on the issue and how to identify it.

The ESPH Group has developed appropriate policies and processes to ensure that all employees are treated equally and that all conduct falls within

our expectations around ethical practices and lawful behavior. Page 28 of this Statement outlines the policies and process adopted by the ESPH Group to assess and address potential modern slavery risks in our workforce,

#### Risk in Supply Chain

During the 2024 reporting period, ESPH Reporting Entities undertook counterparty risk assessments of its direct suppliers based on geographic location (country-related) and by type of goods or services provided (industry-related).

The analysis utilised a tool that ranks countryrelated risks based on several factors. The analysis considered the geographic location and governance of the suppliers, and type of industry against the following risk categories:

Geographic Location: The analysis recognised that some geographic locations have a greater prevalence of modern slavery risk, due to factors such as governance issues, or a lack of basic needs and inequality.

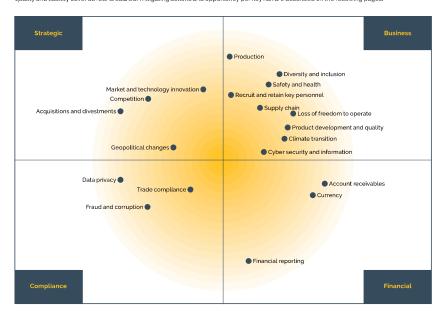
Industry Specifics: In assessing the goods and services provided via various industries, the tool considered the likelihood of minimum requirements for labour rights, health and safety, human rights, and community infrastructure.

Modern Slavery Statement 2024

Modern Slavery Statement 2024

#### Key risk overview

In the model below our key risks, as identified in Enterprise Risk Management assessment process, are presented. These have the greatest risk factor, by negative inpact, and the closer to the middle they are, the more probable. Other risks, such as insurance, reputation as well as product quality and liability cover all four areas. Our mitigating actions and opportunity per key risk are described on the following pages.





The Code of Conduct describes who we are as a company and what we stand for. It outlines the appropriate business conduct and expected behaviors we all must follow to live up to the high ethical standards and integrify we hold ourselves to, Financial results are important and a measurement of success, but just as important is how we achieve these results.



For Epiroc. conducting business in a responsible manner is of great importance. Epiroc chooses to work with business partners who stand behind the quality of the goods and services they provide and act in accordance with high ethical standards and integrity.

#### Geographic Location

The results of the assessment highlighted that of our direct international suppliers, the countries with a higher risk profile for modern slavery in our supply chain include Papua New Guinea, Singapore, South Africa, China, India, Japan and Philippines.

In addressing the risks of modern slavery in our operations, we note that the following suppliers are considered low risk due to the nature of the supply being provided – which is largely professional services in nature.

Epiroc's suppliers in South Africa, China, India, Japan, and the Philippines are part of the global Epiroc network of operations, and as such are subject to the standards of procurement of Epiroc AB and its subsidiaries. The modern slavery risk with goods sourced from Epiroc AB owned companies is assessed as being low due to these strict controls.

#### **Industry Specific**

A portion of the ESPH Group's suppliers also operate in industries that are deemed to be at a higher risk of modern slavery, including:

- Travel (including hotels & resorts);
- · Office services & supplies:
- · Support services (including cleaning services);
- · Human resource & employment services;
- · Real estate services; and
- · Technology hardware.

We acknowledge that although the majority of our direct suppliers in these industries are based in countries which are considered lower risk, their suppliers may operate in higher risk regions or industries, As part of our intention to better understand our deeper supply chain, we aim to gain a better appreciation of the associated underlying modern slavery risk, in order to enhance our approach to identifying and managing it.

#### Conflict Minerals

The ESPH Reporting Entities recognize that the nature of mining and the materials that we use in our goods and equipment, particularly with its focus on electrification of products, can pose human rights and environmental risks to workers and local communities, particularly where minerals have a higher likelihood of being conflict minerals such as cobalt.

In relation to cobalt used in batteries, Epiroc AB ensures that the batteries sourced globally are procured in a transparent manner. We also acknowledge the importance of responsible sourcing of the minerals included in our products.

As an entity under Epiroc AB, suppliers of products containing tin, tungsten, tantalum or gold (3TG) are required to identify and declare the origin of such minerals present in the products and components sold to Epiroc AB. This ensures that the minerals do not directly or indirectly finance or benefit armed groups in the Democratic Republic of the Congo, and that the products are conflict free.

Epiroc AB has a dedicated conflict minerals program for several years, focusing on the origin of tin, tungsten, tantalum, gold (3TG) and cobalt in our products to ensure responsible sourcing within our supply chain. The program and tools developed are built on the OECD Due Diligence Guidance for Responsible Supply Chains of Minerals from Conflict-Affected and High-Risk Areas, as well as on the tools of the Responsible Minerals Initiative (RMI) that Epiroc is a member of. Information on the presence and origin of 3TG in Epiroc products is consolidated and shared with interested parties.

In 2024, Epiroc AB requested that 207 (FY 23: 224) relevant suppliers declare the origin of 3TG present in their products, 58% (FY23: 75%) of the suppliers of products containing 3TG responded, 430 (FY 23: 400) smelters of tin, tungsten, tantalum and gold were identified by our suppliers, none of which finance armed groups in the Democratic Republic of the Congo (DRC).

Although it is not yet a regulated metal, cobalt is still in focus for Epiroc. In 2024, 39 (44) suppliers of products including cobalt were asked to declare the origin of the cobalt included in the products, to get an understanding of supplier awareness. Approximately 41% (52) of the suppliers asked responded, noting no concerns in relation to connection to armed groups or other organisations linked to the oppression of human rights.

In 2025, we will continue to follow up with and educate our suppliers to ensure a deeper knowledge and increased response rate.

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## Actions taken, assessing and addressing modern slavery risks

Actions taken at an Epiroc International level to assess and address modern slavery risks can be found within Epiroc's "Sustainability Statement" (Social Information - ESRS S1 - S4). This statement can be found within Epiroc's Annual Sustainability Report.

At a local level within Australia (and globally), no incidents of modern slavery or human rights violations were recorded or raised. However, we do understand that such incidents may be hard to uncover and it is for this reason that the ESPH Group has worked to develop appropriate policies and processes to help, to the highest degree possible, to minimise any such risks in both our operations and supply chain.

The ESPH Reporting Entities also acknowledges that a deeper view of our supplier's' supply chain and practices may reveal a higher level of risk. As such, in the future we endeavor to gain a greater understanding of the underlying risks of modern slavery, and of our entire supply chain so that we may improve our approach to identifying and managing risks.

Our procurement, finance and legal entitymanagement teams are collectively responsible for developing, initiating, and managing strategic sourcing activities by coordinating with key stakeholders and preferred suppliers. The aim of this activity is to ensure compliance with our internal policies and also to build strong supplier relationships and achieve beneficial outcomes for both our business and our supply chain.

These teams select and evaluate business partners in a professional, objective and risk averse manner. with a focus on quality that extends beyond just the final product and includes how our suppliers conduct their business.

ESPH and the ESPH Reporting Entities conduct supplier evaluations using objective criteria, including but not limited to quality, risk minimisation, productivity, delivery performance, safety, reliability, commercial performance, competence, and price as part of its due diligence approach prior to engaging suppliers. The ESPH Group is committed to the

ongoing monitoring of suppliers, including requiring suppliers to notify the ESPH Reporting Entities a of any significant changes to their supply chain risks.

As part of its ongoing commitment, the Global Epiroc Group is committed to undertaking regular annual due diligence on its key suppliers to ensure that the risk of modern slavery is monitored and appropriately reviewed.

## Managing Supply Chain and

The ESPH Reporting Entities hasve put in place controls to manage the risks of Modern Slavery within our greater supply chain. Each tool works together, and we regularly add to this suite of

Below, we provide an overview of the relevant policies and processes in place to ensure that our suppliers and other business partners act in accordance with our ethical and sustainability expectations, as outlined in our Code of Conduct as well as all applicable laws and regulations.

#### Responsible Business and **Business Partner Code of** Conduct

During the FY24 Reporting Period, the Business Partner Code of Conduct was updated to reflect updated standards and expectations of Epiroc

Epiroc is a signatory to the United Nations Global Compact and its Business Partner Code of Conduct is based on the following internationally recognized standards:

- · UN Global Compact Ten Principles
- · UN Concention Against Corruption
- · UN International Bill of Human Rights
- The International Labor Organisation Declaration of Fundamental Principals and Rights at Work and subsequent core conventions
- · UN Guiding Principles ("UNGP") on Business and Human Rights
- · OECD's Guidelines for Multinational Enterprises
- The Rio Declaration on Environment and Development
- The UN Sustainable Development Goals (SDG's)

The ESPH Group stands for respect for human rights across our business operations. We identify and manage these issues through responsible sales assessments and a responsible sourcing process. Implementing the UNGP is an ongoing process that includes awareness-raising, process development, implementation and follow-up across the value chain. Our challenges include identifying risks and influencing other parties' behavior even when it is beyond our direct control. We guide our businesses with the help of various

great importance to the ESPH Group. Therefore, we choose to work with business partners with high

This relates both to the quality of the goods and services they are providing as well as to their acting in accordance with high ethical standards and integrity. Our Business Partner Code of Conduct spells out our criteria for business partners, to which they are all required to commit, follow and uphold. It is available in 13 languages and is published on our corporate website and communicated to our business partners.

As detailed within the Business Partner Code of Conduct, it is expected that business partners must, in all their activities, follow the national laws and regulations applicable to their operations and employment in the countries in which they operate. Where the ESPH Reporting Entities' requirements go beyond those set out in suppliers' local national law. we expect our business partners to comply with the Epiroc standards.

Globally, for FY 24, the total number of significant suppliers was 2,401 (FY 23: 1,811) and 100% (FY 23: 100%) confirmed compliance with our Business Partner Code of Conduct. Epiroc will continue to monitor and ensure suppliers are following our code of conduct and the related standards inherent,

New business partners are notified of our requirements through the distribution of the Epiroc Business Partner Code of Conduct, which they are required to review and sign off as part of the contractual requirements when the supplier is engaged.

Epiroc AB has continued to implement the Responsible Sales Assessment process which was launched in 2019. This program helps Epiroc understand and identify mitigation measures for potential human rights, corruption, and environmental risks, including in country and customer risks where modern slavery could be more prevalent. ESPH and its reporting entities undertook Responsible Sales Assessments for its biggest customers in 2024, with a result of 100% completion globally. Epiroc will continue to focus on strengthening this process and its quality in 2025.



#### Surveys and Audits

The global Epiroc Group has developed mechanisms, such as surveys and audits, to monitor and follow up on business partners and their compliance with the Business Partner Code of Conduct. The ESPH Reporting Entities review their relationships with business partners and if violations are detected the business partners will be immediately requested to adapt or change to meet the criteria.

During the 2024 reporting period, a new process for establishing the target for the number of audits to be performed was implemented and approved by the Responsible Sourcing Council – a Council consisting of purchasing managers from different regions and divisions. Based on spend data, each facility is assigned a number of audits to be performed at their suppliers. A summary of the Sustainability Audits conducted during the year is provided below with comparative information:

#### Sustainability audits

	2024	2023
Total audits	270	258
Performed on-site	222	200
Performed digitally	48	58
Approved	245	245
Conditionally approved	24	10
Not approved	1	3

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Epiroc also reqires that business partners maintain adequate documentation to demonstrate their compliance with our criteria for managing risks of modern slavery or demonstrate their intention and willingness to comply with the criteria by establishing an action plan with activities.

The ESPH Reporting Entities require that as a condition of doing business with us, business partners and their subcontractors must authorise Epiroc and its designated agents (including third parties) to perform audits.

#### Terms and Conditions

The ESPH Reporting Entities each ensures that its contracts, as well as its suppliers' purchase order terms and conditions, reflect our commitment to ensuring transparency in our supply chain. In every transaction, we require that the standards in human rights and health and safety are met. This includes suppliers providing warranties that the services and supply provided are in compliance with relevant laws.

As part of Epiroc's ongoing focus on legal compliance, modern slavery contractual clauses are included within all reporting entity commercial contracts.



# Additional ways in which we are managing risks in our operations

In addition to the business partner criteria and expectations outlined above, the Epiroc Group has developed key policies and processes that enable the organisation to create and maintain a safe environment where potential risks are effectively managed, Epiroc conduct educations sessions and provide access to our key policies and procedures to help educate and inform our workforce of the signs of modern slavery and how to report any concerns. Some of our key policies and processes include the following.

#### The Epiroc Way

"The Epiroc Way" is part of our corporate governance and management system designed to support our organisation and assist local Epiroc Customer Centers to understand and improve their business in line with Epiroc Group's principles. "The Epiroc Way" includes our global policies, guidelines and procedures that describe how the Epiroc Group operates covering covering a number of different compliance, sustainability and corporate responsibility topics, such as purchasing, safety, health, environment, quality, trade compliance, taxes, anti-corruption, data privacy, anti-money laundering, anti-trust and human rights. It is available to all Epiroc employees through the intranet and is updated annually.

#### Code of Conduct

The Epiroc Code of Conduct describes who we are as a company and what we stand for, outlining the appropriate business conduct and expected behaviours that all employees are expected to follow. The Code of Conduct summarises Epiroc Australia's core values and is based on applicable law and internationally recognised principles for how companies should conduct business responsibly.

Broadly, the Code of Conduct adopted covers topics relating to sustainable practices, including but not limited to: corruption, money laundering, fair employment, health, safety and labor conditions, social and environmental sustainability and sustainable development.

The Code of Conduct describes who we are as a company and the high ethical standards and integrity we should follow as a company. It is based on applicable law and internationally recognized principles for how companies should conduct business responsibly, All employees of ESPH's reporting entities are required to undertake annual training in our Code of Conduct which is regularly updated. It contains sessions on business and human rights, non-discrimination, labor standards, modern slavery and other human rights issues.

#### **Purchasing Policy**

The Epiroc Australia Purchasing Policy outlines the guidelines followed for all procurement and sourcing activities. A central principle of the policy is that only those suppliers who share Epiroc's vision, core values, and ethics (as defined within the Business Partner Code of Conduct) will be sought engaged and ultimately contracted by Epiroc Australia,

#### Speak Up

"Speak Up" is our whistleblower system across the Epiroc Group which plays an important role in monitoring compliance with our Code of Conduct, and the practices of each of the ESPH Reporting Entities, and provides an avenue for the workforce and stakeholders to make reports in relation to violations of the Code of Conduct, laws, regulations or group policies, Speak Up is managed through a third party and allows employees and external stakeholders to report potential non-compliance anonymously. Retaliation against any employee for reporting an ethics or compliance issue is not tolerated and the number of cases reported via Speak Up is publicly disclosed in Epiroc AB's 2022 Annual Report. The number of cases reported via Speak Up or other channels remained consistent with the year prior

# Remediation and management

In circumstances where Epiroc becomes aware that there is an unmitigated and substantive risk of modern slavery practices in the supplier's premises or under a supplier's control, it may take a variety of courses of action.

This may include the following actions:

- Requiring senior personnel from the relevant ESPH Reporting Entity and the supplier to meet to discuss the breach of agreement and/or significant risks of modern slavery identified in a supplier audit.
- Formal requests requiring immediate response/ change to the Supplier's actions in relation to modern slavery.

- Requirement that the supplier provide regular updates to Epiroc on its progress and actions put in place, including its effectiveness of controls,
- If the supplier fails to alleviate our concerns, and/ or there is a breach of the relevant agreement (as it relates to modern slavery or otherwise) the ESPH Reporting Entity may terminate its arrangements with the supplier and cease to engage with the supplier.

## Assessing effectiveness

The ESPH Reporting Entities have worked hard to implement robust policies and processes to help manage potential risks, including risks of modern slavery, in which each employee is provided and subject to ongoing training. These policies and processes are further supported by the appetite of our parent company. Epiroc AB, which places an increased focus on sustainable operations, responsible sourcing and supply chain transparency.

As outlined above, our supplier approval process plays a key role in managing and addressing any potential risks. However, the ESPH Group is committed to continuously improving its practices and has developed an action plan specifically tailored to assist reporting entities within the ESPH Group to enhance its practices and their effectiveness as they relate to modern slavery.

This action plan serves as a future roadmap to help enhance the ESPH Group's processes across different areas including governance, monitoring and reporting, due diligence, training, grievances and enhancing our supplier risk assessments,

As reported within the 2023 Modern Slavery Statement, our procurement team has embarked on a project to ensure that we hold a signed Business Partner Code of Conduct for all of our major suppliers. ESPH is proud to report that all significant suppliers have now signed the Epiroc Business Partner Code of Conduct – contributing to the result of 100% reported within Epiroc's Annual Sustainability Report 2024.

## Consultation and approval process

This Statement has been prepared by members of the ESPH Group executive management team. ESPH Group non-reporting entities, as members of the broader Australian Group, were also consulted and involved in the review of the Statement.

The Statement has been reviewed and approved by the ESPH Board of Directors, which oversees the operations of all subsidiaries that form part of the Epiroc Group in Australia.



### Other relevant information

#### Epiroc's Annual Sustainability Report

The Epiroc Group publishes an Annual Sustainability report which details further information in relation to Responsible Business and the Business Partner Code of Conduct. It also details information pertaining to Epiroc's global commitment to ethical conduct. The 2024 Annual Sustainability Report can be found here.

#### Modern Slavery Action Plan - 2024 Update

In its FY2023 statement, ESPH and Epiroc Australia developed a modern slavery action plan aimed at enhancing our approach to identifying and managing potential modern slavery risks in our operations and supply chain. This specific actions captured and an update on the status of each is provided below:

2023 Modern Slavery Action	2024 Reporting Period Update
Establishment of a modern slavery cross-functional working group.	Complete - working group enhanced during the year, with the addition of a new member
Subsidiary modern slavery risk review completion for new entities within the ESPH group.	Complete
Review and roll-out of modern slavery eLearning training to employees.	Training content has been developed and is in the process of being rolled out
Investigation of additional online supplier questionnaires to consolidate and share supplier responses to other organisation's modern slavery surveys.	A number of "off the shelf" supplier Self-Assessment Questionnaires (SAO's) were reviewed during the year, however through investigation, many were found to have low completion rates when used by peer organisations. In the coming year, Epiroc will seek to develop its own questionnaire - with a focus on optimising engagement and completion
Review of Epiroc's standard contracting terms and conditions and contract templates, ensuring the inclusion of Modern Slavery clauses in each.	Complete
Conclusion of trade compliance screening of suppliers and ensuring that exceptions are investigated and resolved.	Complete
Review of employee and contractor grievance reporting processes to ensure that they enable the reporting of concerns associated with conditions, hours, pay and other business-related human rights concerns	Complete

#### Modern Slavery Action Plan - Looking forward (2025)

2025 Modern Slavery Action

Continue efforts to roll-out new

Modern Slavery training to relevant

In recognising the pleasing progress made against the 2024 Modern Slavery Action Plan, Epiroc has identified that continued efforts are needed to ensure ongoing management of modern slavery risks. New actions have been determined for 2025 which will further embed modern slavery risk management within the businesses of its reporting entities, with a summary of these actions outlined below.

	personnel	is required to ensure uptake of the new module selected by Epiroc for completion.	
	Development and compliance- tracking of the completion of a new Modern Slavery SAO for Epiroc's suppliers.	As noted as "in progress" from the 2024 action plan, a new solution for SAO's is being sought by Epiroc – with a goal to ensure high levels of engagement and completion by Epiroc's suppliers.	
	Due diligence process enhancement.	Integrated a formalised consideration of Modern Slavery into Epiroc's process of target/acquisition due diligence, such that Modern Slavery is placed front and centre in decisions to acquire new entities and businesses.	
oir:	Develop modern slavery Key Risk Indicators (KRI's) for inclusion in local Executive and Board reporting.	Creation of a meaningful set of KRI's as pertaining to Modern Slavery risk, to provide insight into how Epiroc reporting entities are performing in terms of risk minimisation. Once determined, tested and proven, reporting on the KRI results to form part of future Annual Modern Slavery Statements.	

Summary and Goal

As noted as "in progress" from the

2024 action plan, further roll-out work

In addition to the above new actions for 2025, the ESPH Group will continue to review its processes and outcomes to ensure continuous improvement of its supply chain performance.

#### Sign off

This Statement for Epiroc South Pacific Holdings Pty Ltd was approved by its Board of Directors as the parent entity, and has been signed by Wayne Sterley in his role as Director of Epiroc South Pacific Holdings Pty Ltd.

Wayne Sterley Director Epiroc South Pacific Holdings Pty Ltd



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