

Modern Slavery Statement

This Modern Slavery Statement is made by Milne Agrigroup Pty Ltd (**Milne**), ACN 008 919 579, in accordance with the Australian Modern Slavery Act 2018 (Cth) for the year ending 30 June 2021 and describes what Milne has done to minimise the risk of modern slavery occurring in its operations and supply chains. In this reporting period, when preparing our Modern Slavery Statement, we consulted with Milne's related companies; discussing the reporting requirements the steps that Milne takes to comply with the requirements of the act and information and updates relating to the same.

Introduction

This is the second Modern Slavery Statement for Milne Agrigroup Pty Ltd.

The purpose of this statement is to update and set out what Milne Agrigroup is doing to minimise the risk of Modern Slavery in our operations and supply chains. Milne is committed to working with our stakeholders, suppliers, other businesses, and the broader community to contribute to the global effort to eradicate modern slavery practices from all communities and countries. We know that the problem of modern slavery is a growing global concern, and we are committed to an active and agile response to risks that we identify across all aspects of our business.

We recognise Modern Slavery is behaviour that exploits others and includes, human trafficking, debt bondage, forced labour, deceptive recruiting for labour or services, the sale of children, discriminatory employment practices and forced marriage. Modern Slavery occurs in a wide range of industries and businesses across the world and including Australia and certain groups in the community, like migrants, women and children are particularly at risk of such practices. In this policy we use the term Modern Slavery to encompass all the practices to which the Modern Slavery Act refers.

In Australia, the Commonwealth Criminal Code makes it a criminal offence to engage in slavery or slavery like practices.

We are committed to operating responsibly and maintaining our ethical standards across all operations in our group. Our company has a zero-tolerance approach to Modern Slavery practices in our businesses and we will work with all our stakeholders to promote a community response aimed at effective and meaningful response to modern slavery and the socioeconomic conditions that create it.

Our Business

Milne is a Western Australian fully integrated, family owned, and operated agribusiness based in Western Australia. We employ over 400 staff at our sites in metropolitan Perth and regional Western Australia. Our operations include free range farming of chickens and pigs, meat processing, and the production of animal feed (milling). We have developed and adhere to strict guidelines through all stages of production to ensure high welfare, free range

premium quality from paddock to plate. Our brands include Mt Barker Free Range Farms, Milne Feeds and Plantagenet Pork. We operate out of the Great Southern Region and sites in Rockingham and Welshpool in Western Australia. We supply our products to consumers both in Australia and Internationally.

Milne Operations and Supply Chain Risk

Operations

We are a primary producer of free range and high welfare chicken and pork products, some red meat products, and animal feed all of which is supplied directly to consumers as well as to resellers like local butcher shops and supermarkets. Being a primary producer means that we directly employ people to work at our premises where our product is manufactured, processed, and packed. We have reviewed our operations identified that there are areas where there are risks of adverse behaviour and modern slavery but for our operations the risk is low. We consulted with our site managers at all sites with a goal of ensuring that our supervisors and managers contribute to creating a working community and environment that is ethical, lawful and where an individual's human rights and animals' welfare and care is our highest priority.

Most (if not all) of our workforce are covered by an industrial award that provide minimum pay and entitlements (together with obligations set out in the National Employment Standards which apply to each and every employee). We conduct desktop reviews for compliance with the standards set out in the relevant legislation. We also conduct these reviews for our employees who are on individually negotiated agreements. We comply with the consultation provisions of these awards and recognise the right of all employees to negotiate collectively. We prioritise equality, fair pay, and safety and have a strong commitment at every level of the organisation to the same.

Suppliers

Milne products are Australian grown and made. Some of our products include ingredients that are purchased from third party suppliers. For example, we source spices and ingredients for sauces for our ready to eat and ready to cook ranges for Mt Barker Chicken. Our feed milling business purchases grain and other inputs from farmers across the state. Our operations also use goods that we do not sell, such as IT equipment, plant and machinery used in production and PPE like gloves and aprons. Recently we have acquired PPE to assist with our response to the ongoing risk of Covid 19 in the workplace. We also contract with other third-party suppliers for the provision of services for some logistics and transport and limited IT services.

The production of all goods and services are at risk of having practices of Modern Slavery in their supply chain and we have identified that there are some areas that may be more at risk than others. For example, third party suppliers of contract labour in Australian Agriculture have seen some examples of modern slavery practices in recent history. Additionally, we understand that some international countries are at a higher risk of having modern slavery practices in their supply chain. We are aware that products sourced from some overseas countries entail a higher risk of modern slavery practices in the supply chain. We aim to do business with suppliers who have the same values as Milne including animal welfare, ethical business standards and human rights. To support our goals, we have developed internal processes aimed at reducing the risk of modern slavery in our supply chain. These processes are implemented by our purchasing team and measured and reviewed by our Quality

Assurance team in partnership with our Legal and Human Resources team (including members of the Milne senior leadership team).

In this reporting period our Human Resources team reported a small shift in hiring patterns in our regional sites and in some areas of the business (e.g.: skilled maintenance). The move may be due to some pressures on supply in regional employment supply (Covid restrictions on movement around the country) and the pressure of resources industry requiring skilled maintenance staff. As a result, we have reviewed actual practice on site and subsequently updated our policy, procedure and terms by which we engage third party contractors to supply staff at our sites. The provision of labour under contract or labour hire arrangements with Milne is done pursuant to Australian law, governed by contract enforceable in Australian jurisdiction and in recent years we have developed and worked on continuously improving our internal systems and processes to minimise the risk of modern slavery in this labour supply chain as we recognise it as a key risk area of modern slavery in Australia. In this reporting period the review of the measures prompted the implementation of additional consultation with our supply partners with respect to the risk of modern slavery and the steps and information we require to address and mitigate those risks in the supply of staff to our sites. Milne does not currently participate in any on hire of staff via a third-party supplier from overseas e.g., pursuant to a Department of Home Affairs Labour Agreement.

Actions Taken to address Risk

For the 2020/2021 reporting period Milne took the following steps to address the risk of modern slavery in its operations and supply chain:

- Active review and monitoring of our dedicated reporting line that includes a confidential reporting mechanism. We monitor the effectiveness of this measure by reporting on any confidential reports and the time to resolution (where relevant). If any trends are identified these are reported on by our Senior Legal Counsel to the Senior Management team as part of our formal reporting processes.
- Review and amendment of Milne procedure for the hire of contract labour and any labour supply arrangements, increasing consulting and communication with suppliers to work together to reduce and manage the risk posed using contract labour (as described above). We measure the effectiveness of this action by annual review by Senior Management team.
- Ongoing review process for pay rate and terms of employment for our employees as well as an external audit process for any people working on our site through a third-party labour supply company. We measure the effectiveness of this action by annual review by our Senior Legal Counsel.
- The continuation of our ongoing process of assessment of our third-party suppliers (which is linked to our quality and purchasing systems). This is reviewed and audited by our team annually
- we are continuing internal training in our Occupational Health and Safety teams, Human Resources and Purchasing teams in identifying and taking steps to prevent modern slavery practices.
- We are a member of Sedex and we conduct reviews and audits of our supplier screening processes to track performance.
- This reporting period (and into the next) we are reviewing our new supplier processes with a view to increasing efficiencies in the process.

- Milne related entities share the same governing body as Milne, the same processes and policies and procedures apply (where relevant). The risk of modern slavery in those entities is not the same as with Milne as those entities do not employ staff or produce or manufacture goods. In these circumstances Milne has consulted with the governing bodies of those companies, detailing the measures and controls Milne has in place to mitigate the risk of modern slavery and then our team assessed the relative risks and measures that need to be in place for those related entities making our team available for the implementation of the same if necessary. Milne has and will continue to work with our related entities to ensure that the modern slavery risks relating to Milne's related entity have been appropriately identified, assessed and addressed and any required actions taken.

Remediation

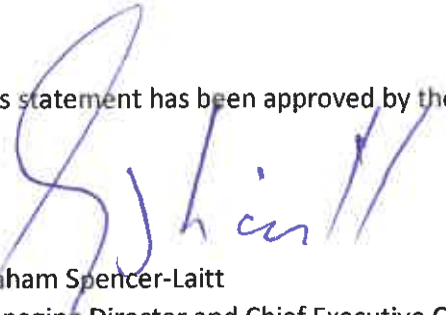
We are committed to work with our suppliers, stakeholders, employees, representative bodies, and any other relevant party to ensure that appropriate steps are taken to remediate where required.

Future Actions

Milne is committed to continuous improvement in our strategies to identify and mitigate modern slavery and ethical sourcing risks. Our planned focus in the next 12 months is:

- further review and assessment of our suppliers and the broader supply chain risks. Increase our supplier monitoring reporting processes, increase efficiency in the processes. We hope to develop a system to develop additional tools to monitor high risk suppliers and mitigate associated risks.
- Broaden our focus and roll training out to more teams, beyond purchasing and Human Resources and Occupational Health and Safety. Our aim is to ensure that all key team members understand what Modern Slavery is, how to recognise the risks and what we can do about it. We aim to develop competency-based training so that we can measure and report on the effectiveness of the same.
- Review and continue to monitor and report on grievances and feedback received. Continue to take reporting on a case-by-case basis.
- To look for opportunities to build partnership to improve understanding of modern slavery risks.
- Look for opportunities to engage directly with staff and other potentially affected groups in our operations and our supply chains to increase our understanding of the challenges faced and assess risks.
- Continue to monitor, review, and identify areas where we can implement changes in our Australian operations to reduce the risk of adverse acts in our operations.
- Review and assess our preparedness to respond to modern slavery cases, review recent instances prepare briefing notes to ensure that the team maintains current understanding and knowledge of risks in the global community.
- Additional review of our broader procurement processes and procedures to address the risk of contributing to modern slavery in that process; and
- Maintain and continue the progress we have made over the 2020/2021 reporting period.

This statement has been approved by the principle governing body of Milne Agrigroup Pty Ltd



Graham Spencer-Laitt
Managing Director and Chief Executive Officer
December 2021