



# Australian Rugby League Commission Limited ACN 003 107 293

# National Rugby League Limited ACN 082 088 962

## Joint Modern Slavery Statement

For the Reporting Period 1 November 2024 to 31 October 2025

This statement covers the activities of the reporting entity Australian Rugby League Commission Limited (ACN 003 107 293) (**ARLC**) and its owned and controlled entities during the financial year ended 31 October 2025. This statement is a joint statement made by ARLC and the reporting entity National Rugby League Limited (ACN 082 088 962) (**NRL**).

This modern slavery statement is submitted under the *Modern Slavery Act 2018* (Cth) (**the Act**) and sets out the actions we have taken to assess and address modern slavery risks in our operations and supply chains.

This statement has been approved by the Board of ARLC, and is jointly made by the ARLC and NRL, and on behalf of the ARLC Group (defined below).

### About us

At ARLC, we recognise that respecting the human rights of those affected by our business activities is important.

The ARLC's mission is to bring people together and enrich their lives through the sport of rugby league. The ARLC's objectives are to foster, develop, extend and provide adequate funding for the game of rugby league from the junior to elite levels and to generally act in the best interests of the game. As an organisation, ARLC is driven by its beliefs that state:

1. We are Inclusive;
2. We are Positive;
3. We are United; and
4. We are Disciplined.

Rugby league has been a part of Australian sporting culture since 1907. In 1998, the National Rugby League competition was formed. ARLC was formed in 2012 and is the independent governing body for rugby league in Australia.

The first season of the elite women's National Rugby League competition, known as NRLW, was completed in 2018. The competition started with four participating NRLW Clubs and has now expanded to include twelve NRLW Clubs.

The elite men’s National Rugby League competition, known as the NRL Premiership, had 17 teams in 2025, with the Perth Bears joining in 2027 and the PNG Chiefs in 2028.

**Our structure and operations**

ARLC is a non-for-profit company limited by guarantee incorporated in Australia. Our registered office is located at Rugby League Central, Driver Avenue, Moore Park, NSW 2021 (**RLC**). ARLC is the single controlling body and administrator of the sport of rugby league in Australia with a board consisting of up to eight independent Commissioners.

ARLC’s members are:

1. New South Wales Rugby League Limited (**NSWRL**) and Queensland Rugby Football League Limited (**QRL**) (which are separate entities and are not owned by ARLC);
2. The 17 clubs that currently participate in the NRL Premiership competition (**Clubs**); and
3. each Director of the ARLC.

ARLC is the parent company and owns and controls the following entities:

1. NRL (ARLC’s operating entity);
2. ARLC Vic Limited;
3. ARLC SA Limited;
4. ARLC WA Limited;
5. Perth Bears Limited;
6. PNG Chiefs Limited;
7. PNG ARLC Limited;
8. ARLC NT Limited; and
9. NRL Foundation Limited, (together, **ARLC Group**).

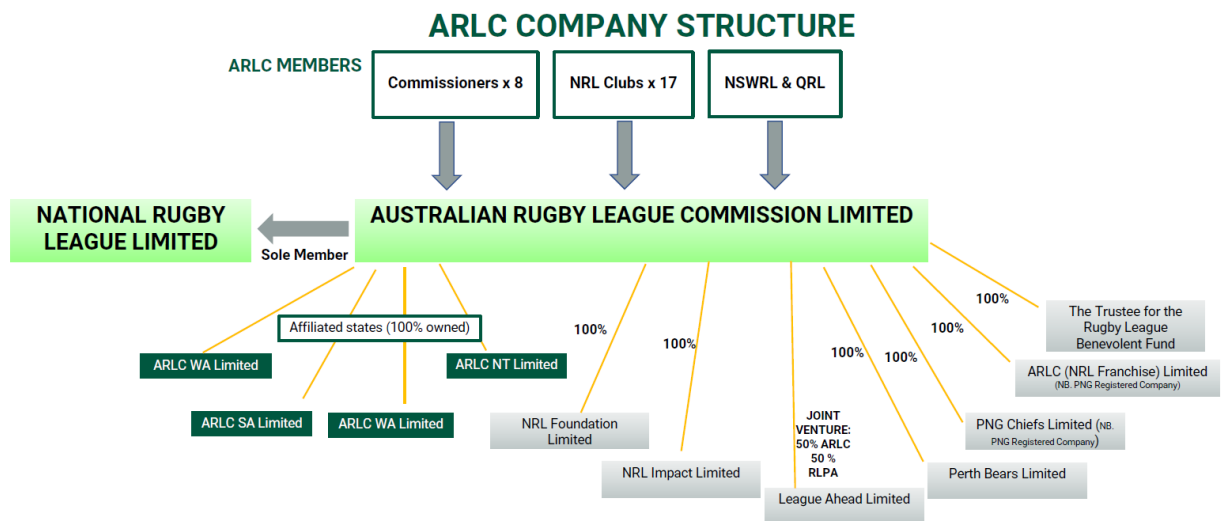
NRL, a subsidiary of ARLC (ARLC is the sole member of NRL), is an Australian company limited by guarantee headquartered at RLC in Sydney.

ARLC is a member of League Ahead Limited, a joint venture company established in September 2024 to oversee and administer wellbeing and education programs for elite rugby league players. The Rugby League Players’ Association Limited is the other member of League Ahead Limited, alongside ARLC.

The ARLC is also a trustee for the Rugby League Benevolent Fund, a necessitous circumstances fund set up to provide financial support to former rugby league players who have fallen on hard times.

The ARLC Group company structure is summarised in Figure A below.

Figure A



The ARLC Group conducts a diversified range of business activities across ticketing, licensing, merchandise, retail, supply, digital and content, hospitality, marketing, media, technology, IT, data, legal, finance, strategy, participation, partnerships (corporate, government and stadia), pathways, PR, publicity, events, policy development, investigative services, elite and community football.

ARLC and NRL's core operations are conducted at RLC. We also operate rugby league related services across Australia and in Papua New Guinea (**PNG**), Fiji, Tonga and Samoa. The NRL Pacific program uses the power of rugby league to engage and develop Pacific communities through fostering grass roots competition, coaching/mentoring, talent identification and other education activities connected with playing rugby league to improve gender equality, social cohesion and health and participation opportunities for people in the Pacific. The ARLC has also committed to taking the opening matches of the 2025, 2026 and 2027 NRL Premiership season to Allegiant Stadium in Las Vegas, United States of America.

The operations of the other ARLC Group entities listed above (i.e. the NRL affiliated State and Territory entities (**Affiliates**)) are conducted out of offices in each of the relevant States and Territories.

NRL and the Affiliates had 1239 employees, including government funded employees (417 permanent and 822 casual) for the reporting period. There were also 33 employees (27 permanent and 6 casual) engaged in the Pacific for the NRL Pacific program.

During this reporting period, there was further focus on reduction of operating costs whilst also increasing the ARLC's revenues. Both steps have improved the financial position of ARLC.

For more information about the ARLC, including its overall financial position for the reporting period, please refer to the ARLC's [2024/2025 Annual Report](#).

### ***Our supply chain***

ARLC and NRL engage suppliers to provide goods and services to support their operations. The main types of goods and services that the ARLC and NRL procure for their operations are the following key categories:

- Licensing, retail, merchandising: ARLC and NRL license intellectual property they own to licensees who then use our intellectual property to produce licensed products. These products are either then sold directly to consumers or to retailers. Licensed products include rugby league apparel, footballs and other rugby league related products.
- IT, digital, content and marketing: ARLC and NRL engage suppliers to provide IT, digital, content and marketing services including in relation to content management systems, data storage and sharing, communication to our stakeholders and the public, content and marketing creation. ARLC and NRL also engage suppliers to provide hardware and software, printers, audio/visual equipment, data room services and desk phones used by our employees at RLC and other offices located around Australia.
- Venue hire and match day operations: ARLC and NRL engage suppliers to provide services directly in relation to NRL owned matches such as the men's and women's State of Origin, men's and women's Magic Round, NRL and NRLW Finals Series, including the Grand Final, and themed NRL and NRLW Premiership Rounds.
- Travel and accommodation: ARLC and NRL procure travel and accommodation providers to assist in the operation of the NRL and NRLW competitions, as well as internal business operations generally (both at ARLC and NRL levels, as well as affiliated state levels).
- Hospitality, catering and events: ARLC and NRL use suppliers to assist in staging events related to its operations and catering/hospitality services at those events.
- Signage: In order to adhere to ARLC's and NRL's specific sponsorship and partnership obligations, we engage suppliers to provide signage (including painted and virtual on-field signage, permitter LED signage, static) that is displayed at NRL and NRLW related matches.

- External professional services: ARLC and NRL requires some external professional services to assist with specialised creative, IT, taxation, legal and insurance related matters.
- Office equipment and corporate building maintenance: NRL also procures office consumables for employees, including stationery, amenities and kitchen consumables and procures corporate/building services including office maintenance services, cleaning and security.

ARLC and NRL engage its suppliers mainly on an annual or multi-year basis. Our suppliers are primarily located in Australia. We do procure minimal goods and services from locations overseas including the UK and America (such as digital content through Facebook, Google etc with headquarters overseas). All of our game balls are procured through a third party supplier and are manufactured in India. In addition, in relation to the NRL Pacific Program, we have regular suppliers in each jurisdiction primarily for office, vehicle and phone supplies.

## **Modern slavery risks – ARLC and ARLC Group**

We recognise that modern slavery may impact our business activities and we endeavour to take responsibility for reducing the risk that we might contribute to modern slavery through our operations and supply chains.

### ***Risk assessment***

We utilised a risk assessment methodology which considers a number of indicators of modern slavery risks including sector and industry, the type of products and services and specific entity risk.

Our risk assessment has indicated that our operations and supply chain have a low potential for modern slavery risks on the basis that ARLC and NRL's employees are predominantly based in Australia and a large proportion of our supply chain suppliers are based in Australia which is considered to be a low risk country for modern slavery.

ARLC and NRL acknowledge and recognise that the ARLC Group could be indirectly linked to modern slavery risks. The key risk that has been identified is that our current supply chain (i.e. our direct, Australian based suppliers) may outsource or sub-contract their work to countries outside of Australia. This includes:

- the manufacture of game balls from India, which we understand is a region where modern slavery risks may be present; and
- IT and tech supply services, which we understand may be outsourced to regions including the UK, America, Cyprus, New Zealand and Ireland where modern slavery risks may be present.

Given the ARLC's growing presence in the Pacific, we also have a small number of suppliers in the Pacific region in Tonga, Samoa, Fiji and PNG, which presents some further potential for modern slavery risks.

### **Actions to assess and address risk**

We understand the importance of working collaboratively with our employees, suppliers and the broader industry to combat modern slavery. The actions and measures described below have allowed us to assess and address the risks of modern slavery in our operations and supply chains.

### ***Supplier RFP and Procurement Policy***

With the success of the improvements to our request for proposal (RFP) process, we focused on the business's wider procurement practices, including specific ways to address modern slavery risks in our procurement process.

### ***Contracts and supplier engagement***

Where applicable, our suppliers, service providers and customers are contractually required to comply with any policies and procedures as directed by NRL and/or ARLC, including relevant policies listed below, and all applicable laws.

With a specific focus on modern slavery, the ARLC and/or NRL standard form service agreement imposes contractual obligations on suppliers to warrant that they comply with modern slavery legislation as well as ensuring that they have proper frameworks in place to avoid modern slavery.

### ***Modern Slavery Questionnaire & Supplier Code of Conduct***

The ARLC and NRL has implemented a Modern Slavery Questionnaire that is required to be completed by NRL and/or ARLC suppliers prior to their engagement (**Questionnaire**). The Questionnaire requires suppliers to declare details of their modern slavery standards and policies, provide details of who within their organisation overseas modern slavery risks, provide details on how they identify, mitigate and manage risk specific to modern slavery across their supply chain and provide details of the countries in which their company operates.

In addition to this, the ARLC has created a Supplier Code of Conduct Policy that NRL and ARLC provides to its suppliers prior to their engagement. This Policy was developed to set certain expectations of all NRL/ARLC Suppliers and to ensure that our suppliers are kept to a high standard which will include measures around Modern Slavery.

### ***Policies, procedures and training***

We have in our existing governance framework a number of policies and procedures to ensure we have strong frameworks to enable us to assess and address modern slavery risks, including:

- Code of Conduct: This policy sets out the minimum expectations for our employees and contractors in respect of legal, regulatory and industry compliance, as well as standards of acceptable behaviour and interaction with our stakeholders.
- Grievance Policy: This policy supports and encourages employees to raise concerns internally that will be resolved in a supportive and timely manner, taking into consideration confidentiality, sensitivity and fairness to all parties as well as applicable legislation and without fear that their future employment prospects will be adversely affected.
- Whistle-blower Policy: This policy sets out a process for persons to raise concerns regarding suspected unethical, illegal or, fraudulent behaviour or other misconduct. This policy allows employees and members of the public to report improper conduct anonymously.
- NRL Contract Approval Process: the ARLC has introduced a new ERP process which requires all contracts to be uploaded through a singular system. This process has streamlined the ARLC's ability to track and record contractual arrangements with all suppliers. This process is required to be followed for all revenue and expense contracts and binding agreements where the monetary value exceeds \$20,000 AUD, and requires differing levels of internal approvals dependant on the underlying commercial value of the contract. This process also requires NRL employees to upload a completed Questionnaire prior to the contract being approved.

All NRL employees, as part of the new employee induction process, are required to complete training on the NRL's key policies, and refresher training is provided on a regular basis to all current employees. The training covers the following items:

1. Diversity and Inclusion Training;
2. Diversity, Inclusion and EEO Policy;
3. Indigenous Cultural Awareness Workshop;
4. Mental Health First Aid Training;
5. Social Media;
6. Child and Vulnerable People Protection Policy;
7. Discrimination, Bullying and Sexual Harassment Policy;
8. Work Health Safety;
9. Fraud and Corruption;
10. Code of Conduct; and
11. Our internal ERP process.

ARLC and NRL have made the applicable policies accessible on our internal intranet, along with other important procedures and policies that govern how we operate. Some of our related policies are also forward facing and available through our website at [nrl.com.au](http://nrl.com.au). In addition to this, the NRL/ARLC requires its employees to participate in refresher modules via its online training system on an ongoing basis.

## **Future actions**

We have also planned to undertake further actions to identify and address our modern slavery risks as set out in the 'Looking forward' section below.

## **Assessing our effectiveness**

Over this reporting period, we continued to assess whether the improvement to our RFP process were effective and assisted us in better understanding the modern slavery risks and issues that might be present in our supply chain.

For the next reporting period, with a focus on continuous improvement, we will continue to work on developing measures to ensure we can review the effectiveness of the actions we are taking to assess and address modern slavery risks in future reporting periods, as set out in the 'Looking forward' section below.

## **Looking forward**

We will review and consider the steps we can take to assess and address the risks of modern slavery in our operations and supply chains.

Going forward, we will focus on the following:

- continuing to develop and improve our procurement practices;
- continuing to fine tune our recently implemented ERP process to ensure ongoing compliance and best practice when it comes to risks associated with Modern Slavery;
- looking to include an item in the NRL/ARLC Risk Register which will outline, measure and mitigate the risks posed by modern slavery;
- developing an action plan to focus and prioritise our actions for future reporting periods;
- continuing to monitor our standard contractual terms and update the same on an as necessary basis to ensure that suppliers are aware of and comply with changing modern slavery obligations;
- increasing the awareness and application of modern slavery risk treatment by NRL staff, including through training and understanding the importance of the Questionnaire and Supplier Code of Conduct Policy;
- undertaking periodic audits of key suppliers (such as suppliers who may source material from overseas) to ensure their ongoing compliance with modern slavery obligations (both at contract and at law).

In order to assess the effectiveness of these actions, NRL/ARLC will consider options to broaden its assessment, including:

- when commencing a new operation or engaging a new supplier, assessing whether our existing risk management processes remain appropriate; and
- tracking the number of suspected or identified modern slavery incidents identified and remediated.

## **Consultation**

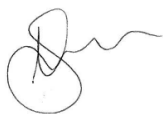
ARLC, NRL and other entities in the ARLC Group are covered by this statement. The ARLC Group entities are controlled and owned by ARLC and operate under the same governance and risk management procedures, systems and processes set out in this statement that apply to the ARLC and NRL.

ARLC and NRL and the other entities in the ARLC Group covered by this Joint Modern Slavery Statement are centrally managed by the ARLC and the NRL. They operate under the same governance and risk management procedures and policies set out in this Joint Modern Slavery Statement. Prior to being put to the Board of ARLC for review and approval, this statement was reviewed by ARLC management and external legal counsel.

## **Approval of statement**

The Board of the ARLC authorised Mr Andrew Abdo to sign the NRL/ARLC Joint Modern Slavery Statement at its 25 March 2026 meeting.

This statement is signed by Mr Andrew Abdo in his role as Chief Executive Officer of the NRL.



Signed:

Name: Andrew Abdo

Date: 30 April 2026

## Mandatory Criteria

This statement addresses the mandatory criteria for a modern slavery statement outlined in section 16 of the *Modern Slavery Act 2018* (Cth). The below table indicates where each requirement is addressed in this statement.

Criteria	Page number
(a) Identify the reporting entity.	1
(b) Describe the structure, operations and supply chains of the reporting entity.	1-4
(c) Describe the risks of modern slavery practices in the operations and supply chains of the reporting entity and any entities it owns or controls.	4
(d) Describe the actions taken by the reporting entity and any entity that the reporting entity owns or controls, to assess and address those risks, including due diligence and remediation processes.	4-5
(e) Describe how the reporting entity assesses the effectiveness of such actions.	5
(f) Describe the process of consultation on the development of the statement with any entities that the reporting entity owns or controls (if a joint statement has been made under section 14, also describe the process of consultation with the entity giving the statement).	6
(g) Include any other information that the reporting entity, or the entity giving the statement, considers relevant.	5-6