



MODERN SLAVERY REPORT

Dennis Family Holdings Pty Ltd ACN 097 641 855

Report for the period 1 July 2022 to 30 June 2023



ABOUT THE COMPANY

The group's operations comprise a volume home builder business and a land development business which is managed by a related party.

Home Builder

The home building business is managed by a related party, Dennis Family Homes (DF Homes), who has decades of building experience in creating homes that are not only stylish, functional and affordable, but are also sustainable and energy-efficient. DF Homes builds homes in Victoria and southern New South Wales.

All our homes are designed to include efficient heating, and lighting solutions that not only reduce the impact on the environment, but also help save on energy costs. Our home designs comply with required legislated energy ratings in Victoria and NSW.



Land Developments

The land development business is managed by a related party, Dennis Family Corporation, who project manage residential community developments across Melbourne, Geelong and South-East Queensland.

The business aims to create inclusive residential community developments where residents can enjoy an active lifestyle. Our project management team have extensive industry knowledge, that combined with strong networks within the property development and housing industries, enables us to work effectively with government, authorities and the community to create state-of-the-art surroundings for residents.

Procurement

DFH procures from both direct and indirect suppliers. Direct suppliers include those from whom the Company buys roofing and other building materials. Indirect suppliers include those from whom the Company buys services, including marketing, legal, corporate and consulting services. DFH has consulted with its major suppliers /installers through them undertaking a modern slavery risk assessment and DFH engaging with them on the results and actions to mitigate further risks.

Further details on the Company's trading names, operating structure and joint ventures are outlined in Appendix 1 to this Report.

Procurement Manual

The Procurement Manual sets out DF Homes' expectations for the procurement process and that suppliers engaged conduct their business with a high level of ethical and moral standards.

In FY23, there has been no supplier termination for breaching expectations of DF Homes' procurement manual.



Wellbeing Support Program

DFH employees have access to a complimentary Wellbeing Support Program which provides a range of services and support. It is voluntary, confidential and easy to access, with support available for personal and work-related issues including performance, dealing with grief, and stress management.

Human Resource Assistance

The Company's Human Resources (HR) shared service operation is the first point of contact for all general HR queries and support. DFH has a centralised team assisting all business units.

Pay equity review

On an annual basis, a pay equity review is undertaken to ensure that remuneration decisions are fair, competitive, market-related, and reflective of performance. This process is underpinned by DFH's remuneration policies.

Labour hire providers

DFH occasionally uses contract labour hire. For this purpose, DFH has practices and agreements in place to ensure that it only uses reputable employment agencies to source contract labour both within and outside of Australia. One agreement of note is the outsourcing of drafting and estimating services to Vietnam. This team works from modern offices in Ho Chi Minh which DF Homes representatives have visited during 2023 and can verify the high quality of working conditions.



Due Diligence

The Company's commitment to the prevention of modern slavery is underpinned by its policies and programs, including risk assessment processes that are designed to identify impacts and adopt preventative measures.

These policies and programs are being continually reinforced within the Company and several have been enhanced to improve their effectiveness.

Code of Conduct

The Code of Conduct is a core policy that outlines the Company's expectation that employees conduct themselves and their business at the highest standards and behave in an ethical and responsible manner.

Failure to abide by DFH's Code of Conduct may constitute a disciplinary offence and can result in termination of employment.

No matters of non-compliance with the Code of Conduct relating to modern slavery or human trafficking have been reported during FY23.

Speak Up Policy (Whistleblower)

DFH's Whistleblower Policy has been adopted to ensure that people can raise concerns regarding actual or suspected contravention of DFH's standards or the law without fear of reprisal or feeling threatened by doing so. The Policy is supported by a confidential Whistleblower service and operates across DFH's operations.

Any matters raised under the Whistleblower Policy are also reported to the Company through the Audit and Risk Management Committee. The Company is informed of any material incidents raised for the purposes of maintaining good corporate governance and oversight of DFH's culture. Any issues are resolved by way of investigation and action as required.

The Company's Whistleblower Policy aligns with Australian Whistleblower legislation.

No matters of non-compliance with the Whistleblower policy have been reported during FY23.

Workplace Health, Safety and Wellbeing Policies

Various Workplace Health, Safety and Wellbeing policies set out DFH's commitment to achieving an incident and injury free workplace. The Board has established a dedicated Health and Safety Committee which meets monthly and oversees all aspects of the Company's health and safety practices, processes and governance.



Enterprise Risk Management Framework and Risk Management Policy

To oversee and manage risk, the Company and its Audit and Risk Management Committee have adopted an updated Risk Management Policy and an Enterprise Risk Management Framework in 2022, both of which are reviewed annually. The Risk Management Policy provides guidance and direction on the management of risk related to the Company and states our commitment to the effective management of risk to reduce uncertainty in the Company's business outcomes.

In 2023, updated Risk Profiles were prepared across the group and include relevant environmental, social and governance aspects. This focus includes risks relating to a range of Environmental and Social Governance topics, including health and safety, discrimination, diversity and inclusion, privacy, cybersecurity and modern slavery.

Assessing effectiveness

DFH will continue to develop and modify its approach as required to ensure that it meets its commitments and upholds the highest ethical standards.

The Board's responsibilities include actively promoting ethical and responsible decision-making within DFH.

The Audit & Risk Management Committee assists the Board in overseeing the processes used by management to monitor and ensure compliance with laws, regulations, ethical guidelines and other requirements.

Training & Communication

Employees are one of DFH's most important assets. DFH ensures all senior leaders and employees are aware of and understand the policies which reflect the Company's commitment to promote ethical and responsible behaviour and prevent modern slavery and human rights breaches within its operations.

All new employees complete training covering the Company's Code of Conduct, Whistleblower policy and other relevant policies and programs within the first three months of their employment. Thereafter, all employees complete these modules every two years.

Non desk-based employees receive training on DFH policy at a site level and compliance is monitored through the HR function.



Looking ahead

DFH is committed to continuously improving the practices, procedures and relevant education related to modern slavery to support its prevention.

The Company will continue its focus on rolling out communication and awareness with respect to modern slavery legislative requirements.

During FY24, DFH will:

- Progress its work program on modern slavery including consideration of modern slavery risks in the DFH supply chain; this includes working with major suppliers and contractors based on the outcomes of their modern slavery assessments, to develop the recommended actions for reducing their modern slavery risks..
- Continue to roll-out and evolve its enterprise risk management framework and risk profiles including focus on modern slavery risk management.
- DFH will strengthen this learning with the development of appropriate internal training and updates to people leaders and key staff with respect to human rights and modern slavery including training for directors and senior management across the group.
- Further review and engage with major supply and install providers to the home building business to conduct due diligence on suppliers may be considered to pose a higher human rights risk.

William J. Stevens, Chairman

APPENDIX 1

Dennis Family Homes Pty Ltd

DFC (Services) Pty Ltd

Dennis Family Holdings Pty Ltd