# Continuing to Progress Transparency

Modern Slavery Statement

Lendlease One International Towers Sydney Trust

Lendlease One International Towers Sydney Trust Sub Trust

Financial Year 2023



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### Acknowledgement of Country

We acknowledge the Traditional Custodians of the land and pay our respect to them and their Elders past and present. As a business that works across many locations, we have a responsibility to listen, learn and walk alongside First Nations peoples so that our activities support their ongoing connection to their lands, waters, cultures, languages and traditions.

We value their custodianship of 65,000 years.

# Modern Slavery Statement Reporting Criteria - Cross Reference Table

The following table cross-references sections of this Statement with prescribed in section 16(1) of the Modern Slavery Act 2018 (Cth):

### Section 16(1): Australian Modern Slavery Act: Mandatory Reportin

a) Identify the reporting entity

b) Describe the structure, operations and supply chains of the repo

c) Describe the risks of modern slavery practices in the operations a and any entities that the reporting entity owns or controls

d) Describe the actions taken by the reporting entity and any entity to assess and address those risks, including due diligence and re

e) Describe how the reporting entity assesses the effectiveness of

f) Describe the process of consultation with

i) Any entities that the reporting entity owns or controls ii) In the case of a reporting entity covered by a statement under

g) Include any other information that the reporting entity, or the entit

Impact of COVID-19 Looking ahead Appendix 1

# **About This Statement**

This Modern Slavery Statement is made by the following entities:

Lendlease One International Towers Sydney Trust (LLOITST)

Lendlease One International Towers Sydney Trust Sub Trust (LLOITST Sub Trust)

LLOITST is a wholesale fund. Both LLOITST and LLOITST Sub-Trust hold an interest in one of three commercial towers constructed by the Lendlease group at Barangaroo South, being International Towers Sydney - Tower One.

Barangaroo is an urban regeneration project located on the waterfront in the Sydney business district.

n mandatory reporting criteria	
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v that the reporting entity owns or controls, emediation processed	12-18
such actions	18-21
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- LLOITST and LLOITST Sub Trust are part of Lendlease's Funds Management Platform and comprise institutional investors. LLOITST has appointed Lendlease IMT (OITST) Limited (LLOITST Limited) as its trustee. LLOITST Sub Trust has appointed Lendlease IMT (OITST ST) Pty Limited (LLOITST Sub Trust Pty Limited) as its trustee.
- Both trustees ultimately owned by Lendlease Corporation Limited (Lendlease) and are part of the Lendlease Group, a global integrated real estate and investment group.
- Therefore, as the trustees, LLOITST Limited and LLOITST Sub Trust Pty Limited, provide the conduit for the Funds accessing and using the policies, procedures, systems and processes of Lendlease, including all activities for assessing and addressing modern slavery risks in their supply chains and operations.



# Identifying the Reporting Entities

LLOITST and LLOITST Sub Trust are the reporting entities for purposes of the Modern Slavery Act 2018 (Cth) and make this Statement as a joint statement pursuant to section 14 of the Modern Slavery Act 2018 (Cth).

This Statement was jointly prepared by Lendlease IMT (OITST) Limited and Lendlease IMT (OITST ST) Pty Limited as trustees of their respective trusts.

This Statement also covers the entities which LLOITST controls. None of the following entities are themselves reporting entities.

**Entities controlled by LLOITST** Lendlease Company One Pty Ltd

Lendlease OITST Finance Pty Ltd References to 'One International

Towers Sydney Trusts' and the Fund in the remainder of this Statement are a reference to LLOITST and LLOITST Sub Trust and the entities cited above.

The registered office of LLOITST and LLOITST Sub Trust is:

Level 14, Tower Three, International Towers Sydney Exchange Place 300 Barangaroo Avenue Barangaroo NSW 2000

This Statement is for the financial year ending 30 June 2023.

All financial numbers are in Australian dollars.

# Structure / Operations / Governance

One International Towers Sydney Trusts owns International Towers Sydney -Tower One, the largest of the three commercial towers at Barangaroo South.

The structure of One International Towers Sydney Trusts is described in the About This Statement.

# **Operations**

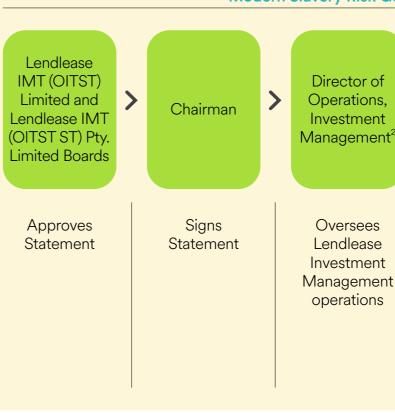
The operations of One International Towers Sydney Trusts involves the investment, management, leasing and administration of Tower One at Barangaroo South.

The operations are undertaken by Lendlease using a team of investment managers, fund managers, finance and legal professionals and an external property manager.

The management team for One International Towers Sydney Trust treat ESG factors as an integral part of the fiduciary and stewardship responsibilities of managing the portfolio and has had a Responsible Property Investment (RPI) strategy in place since 2017.

The Fund is mindful of creating inclusive environments that embrace diversity, and deliver sustainability training to its stakeholders, including engaging with supply chain partners to promote fair and equitable employment, as well as address human rights.

The Fund using the services of Lendlease undertakes a comprehensive ESG due diligence process for all acquisitions. The process considers aspects across the ESG spectrum including environmental issues, resource efficiency, social and human factors within a governance framework. The responsible supply chain engagement includes awareness and actions to identify and manage modern slavery risks.



It is through this ESG lens that LLOITST embarks on social risks considerations in its supply chains and operations. Refer to Page 7 for further information.

LLOITST and LLOITST Sub Trust are aligned with and use Lendlease's policies to identify and mitigate against modern slavery risks. Further details can be found in Lendlease Group's Modern Slavery Statement FY23.

# **Modern Slavery Risk Governance**

>

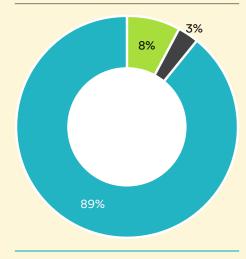
Regional Modern Slavery Communities of Practice

Drives implementation of Regional Modern Slavery **Risk Mitigation** Action Plans

**Group Supply** Chain

Develop, implement and support supply chain risk screening systems and controls across regions and Lendlease value chain

### By Employment Type: As at 30 June 2023



Casual Fixed term Permanent

# **LLOITST's Operations**

The external property manager is engaged under a Property Management Agreement (PMA) for the commercial component of Tower One. Pursuant to the PMA, the property manager manages amongst other things, procurement, repairs and maintenance as well as providing leasing and lease administration services.

Their role typically involves entering into service, maintenance and supply contracts as agent for the Fund. The property manager is responsible for establishing and maintaining an operational framework, including processes and systems, in providing property management services.

The external PMA contains a comprehensive modern slavery clause. That clause, requires the Property Manager to:

- Maintain policies to identify modern slavery risks in their operations and supply chains
- Comply with Lendlease's policies regarding modern slavery risk
- Not knowingly engage, nor their supply chain knowingly engage in modern slavery
- Notify Lendlease if they become aware of an occurrence or risk of Modern Slavery
- Certify to the Fund that, amongst other matters, it has complied with their obligations regarding modern slavery under the PMA.

# **Our Workforce**

While LLOITST has no direct employees, it uses the resources of

the Investment Manager, Lendlease Investment Management (LLIM), which is a wholly owned subsidiary of Lendlease.. LLIM employees strive to create better places that leave a positive legacy, prioritising health & safety, our customers, innovation and sustainability.

The majority of LLIM's direct workforce is permanent and professionally skilled across a range of disciplines from finance, funds management, asset management, legal, sustainability and property management, based in Australia.

The Fund has also entered into a PMA

with Lendlease Property Management

owned subsidiary of Lendlease. LLPMA

provides services for retail components

LLOITST's asset is managed by Jones

Australian Modern Slavery Committee

meets regularly to consider ongoing

modern slavery challenges, how they

can be addressed and ways to improve

JLL imposes strict anti-modern slavery

contractual obligations on its suppliers,

including a requirement for suppliers

Policy, which prohibits violations

of human rights anywhere in their

to abide by JLL's global Human Rights

operations or their supply chains, and

their Vendor Code of Conduct, which

requires suppliers working with JLL to

comply with modern slavery laws and

forced labour, and human trafficking.

JLL's specialist services terms and

conditions also include a right to

audit, should they wish to seek re-

in accordance with the terms of our

In respect of 'high risk' industries of

cleaning and security, those vendors

Slavery Survey which targets high

risk geographies, sectors, products,

are required to complete a JLL Modern

services, and their vendors own policies

contracts.

refrain from engaging in modern slavery,

assurance that staff are indeed engaged

Lang LaSalle (JLL) Australia. JLL's

Australia (LLPMA), which is a wholly

of Tower One.

existing processes.

**External Property Manger** 

The Investment Management Workforce totalled 283 employees as at 30 June 23.

The graph on the left relates to all employees who work across the LLIM platform inclusive of all Funds.

'Casual' employees are non-permanent workers engaged under an enterprise award. 'Fixed Term' employees are engaged for a defined period with a specified end date.

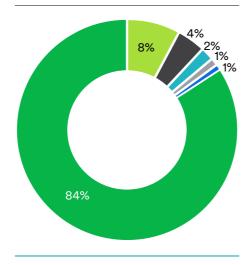
Overall, the risk of modern slavery / forced labour risks across our direct workforce is considered very low.

### and procedures.

# The Fund 'Top 5' supply chain spend categories

The following graph shows the annual spend breakdown of the Fund's top 5 supply chain categories by value. Cleaning comprises the highest share, followed by security, lifts & escalators, window cleaners and air conditioning.

### LLOITST's 'Top 5' Supply chain spend categories



Cleaning Security Lifts and Escalators 📕 Window Cleaners Air Conditioning Other Comprises 221 suppliers. Spend data excludes Management Fees



# Modern Slavery Risks in the Operations of Entities Covered by this Statement

Our modern slavery risk assessment processes follow the approach as carried out by the Lendlease Group.

In managing Tower One, LLOITST's modern slavery risks centre around labour, either through

- direct contracted labour across our operations, including casual, selfemployed, directly employed, or contracted through our contractors, sub-contractors, in our corporate or asset operations; and / or
- indirect labour in our supply chains engaged in the production of materials and products or contracted for our projects

In assessing the Fund's exposure to modern slavery risk, we follow Lendlease Group processes where relevant to the Fund.

This year, we assessed our modern slavery risks adopting three perspectives:

- 1. Applying Principle 17 of the UN **Guiding Principles**
- 2. Determining Lendlease's Salient Human Rights Risks
- 3. Understanding our macro-level chain and supply chain

The exercise has been informed by:

- Desktop research and risk analysis from a range of third-party sources including, in-house research, third party risk intelligence insights, government data, industry and NGO research insights
- Supplier engagement

modern slavery risks across our value

- Engagement with our business operations leaders
- Insights leveraged from the Lendlease Group's annual supply chain audit program
- Engagement with expert stakeholders through industry and multistakeholder initiatives

The perspectives used to assess our modern slavery risks are discussed on the following page.

# **1** Applying Principle 17 (Continuum of involvement)

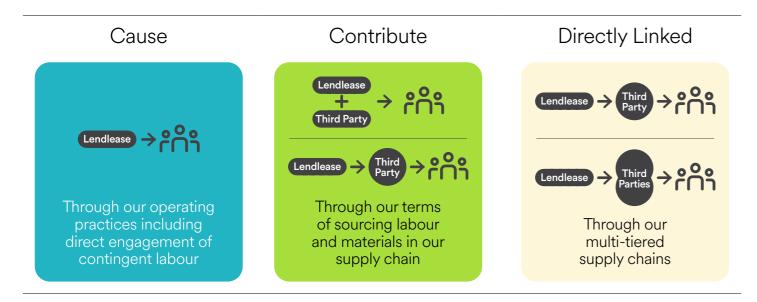
We firstly mapped Principle 17 to illustrate how human rights / modern slavery risk issues might potentially arise across our value chain.

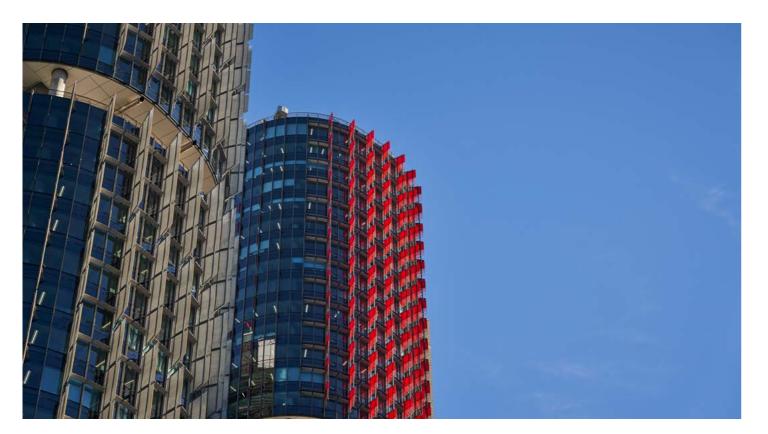
This was undertaken as recommended by the Attorney General's Department, set out in the Commonwealth Modern Slavery Act 2018: Guidance for Reporting Entities - May 2023 (page 40).

The Fund uses numerous mitigation response risk measures such as:

- Supply chain audit program
- Modern Slavery Risk Due Diligence
- Modern Slavery Risk Incident Protocol
- Third Party Managed Grievance Mechanism (Ethics Point)
- Training and Awareness tools and resources

Depending on the situation, LLOITST also recognised it has a role in remediation, either directly or cooperatively, as a part of a broader remediation process.







# **2** Determining Lendlease's Salient Human Rights Risks

As signatory to the UN Global Compact. Lendlease will annually submit its Communication on Progress against the ten Principles.

During the report period, as part of that report-backed process, a Group-level ESG Working Group was established, comprising global functional heads from Legal, Risk, People and Culture,

Safety, Sustainability, and Supply Chain, to review Lendlease's ESG actions including human rights and modern slavery risk.

They considered the organisation's salient human rights risks, in accordance with the UN Guiding Principles on Business and Human Rights.

The ESG Working Group then determined Lendlease's top five salient human rights risks. These are shown in the graphic above, (in no particular order).

# Working conditions

(e.g. wages, working hours)

Nondiscrimination in respect of employment and occupation

Freedom of association and collective bargaining

These provided the materiality basis to inform our Group-level Modern Slavery Risk Mitigation Framework. A gap analysis was conducted using this Framework, to develop Regional Modern Slavery Risk Mitigation Plans to be implemented during FY24. This approach was extended to the Fund as part of the Lendlease Group analysis.

The Fund adopted the Lendlease Group analysis and determined its focus is on 'forced labour' (including child labour)' and 'working conditions' risks as our material modern slavery risks.

# **3** Understanding our Macro-Level Modern Slavery Risks Across our Operations and Supply Chain

The following table sets out situational modern slavery risk concerns as they may arise in the broader context of our operations and across our supply chains. Risk dimensions may relate to contractual, sector level, economic and geopolitical issues.

Risk dimension	Modern slavery risk concern	Potential Risks in our Operations	Potential Risks in our Supply Chain
Direct Labour - contracted	Sub-contractors and trades / sub-contractors engaging labour recruited through unregulated labour hire providers Direct engagement of casual labour / self-employed contractors, without appropriate due diligence	Soft services in asset operations: commercial cleaning, security services, landscaping, maintenance.	For Corporate Operations - IT support and offshore business support services, catering and hospitality, corporate branded merchandising.
Solution Indirect Labour	Labour engaged in making materials and products in 'high risk' geographies, with the potential for forced labour, child labour, debt bondage practices Lack of visibility of control of labour practices in multi-tiered manufacturing sub-supply chains for pre-assembly components Contracted production facilities in high-risk geographies using contracted labour which may not meet required labour standards or social protections	Use of third party contracted trades by subcontractors, on a supply and install basis operating under competitive margins / tight timeframes.	Construction materials and office consumables e.g. plumbing, electrical, mechanical components, masonry, tiles, sanitaryware, raw materials, soft furnishings / textiles, marketing, merchandising, IT hardware, corporate uniforms and personal protective equipment, renewables hardware.
Post-Pandemic Labour Shortages	Unethical / informal recruitment practices / undocumented workers engaged	Labour demand exceeds supply, reduced workforce numbers in sector. Migrant workers engaged in our sub-contractor supply chains have paid to get a job in home country and incur debt.	Reduced visibility of labour practices and capacity to do site-based social risk audits in high-risk geographies.
Geopolitical Tensions	Conflict in Ukraine and knock-on effects in sourcing surety and pricing Ranging from unpredictable conflict situations to trending market shifts, impacting tariff structures, supply surety and commodity price volatility	Potential for undocumented workers or migrant workers escaping conflict to be exploited in informal economies, working in low skilled jobs with excessive hours, undocumented casual engagements through sub-contractors.	Overseas sourcing of construction structural materials, steel, concrete, glazing / façade, mechanical plant from geographies with elevated human rights risks.
Climate Risk Events	Displaced workers from extreme weather events Disrupted job security, labour exploitation in informal economies	Disrupted materials supply and price volatility. Limited transparency on labour rights risks for certified building materials e.g. timber and labour used in carbon offset products. Disrupted availability of construction labour. Displaced manual workforce in transition to low carbon supply chain.	Demand will outstrip supply for high quality socially responsible decarbonised products.
Inflationary Pressures	Worker incomes at risk or unpaid due to insolvencies	Financial impacts to asset operations – operational expenditures and tenant solvencies.	Reduced appetite for lump sum risk contracts due to increased labour and materials costs.
Cyber Crime	Cyber slavery in scamming 'centres'	Disruptions to integrity of financial transactions in our operations.	Financial and logistical disruptions to our supply chains.



# Three Lines of Defence

1

Business Operations Identify, manage and own risks relevant to the project / investment

# Regional

Leadership Team Accountable for achieving regional objectives

# 2

# Group Functions

Outline assurance measures to enable appropriate identification and management of risks

3

Internal and External Audit Provide assurance

Provide assurance independently from the first and second lines of defence Lendlease's multi-layered approach to the identification, management, and mitigation of external, corporate, and operational risk, extends to LLOITST. Risk management is a key oversight responsibility of the LLOITST Board.

# Supply Chain Risk

Lendlease's supply chain risk framework also applies to LLOITST. The framework is structured to respond to modern slavery risks supported by the robustness of our corporate governance, risk planning and capability development, integrated systems, tools and standards, as well as evaluative insights from targeted supplier assessments and audits.

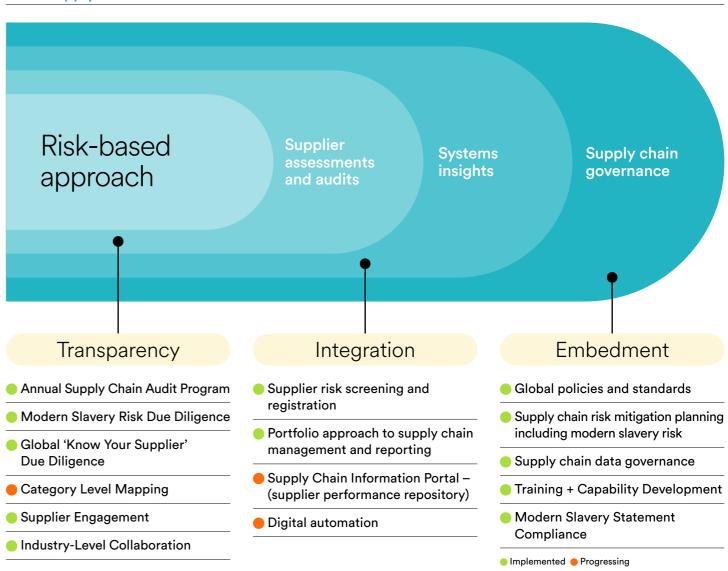
The framework and supporting actions set out on the next page, continued to apply for LLOITST during FY23.

# Lendlease Policies

LLIM employees are required annually to familiarise themselves with Lendlease policies by completing the 'How We Work at Lendlease' online training module through our Workday Learning platform.

Policies relevant to how LLOITST manages human rights and modern slavery risks are outlined in Appendix 1. The full suite of relevant policies may be found in the '<u>Governance</u>' section of the Lendlease corporate website.

# FY23 Supply Chain Risk Framework



# Specific Actions Extended to LLOITST

During FY23, regional Modern Slavery Risk Mitigation Plans were developed, based on the four focus areas below.



# Embed policies, standards and risk governance Continue to embed supply chain risk governance

chain risk governance measures and progress awareness training across our operating regions



# Responsible sourcing due diligence Progressively implement a global framework for

Responsible Sourcing Due Diligence, targeting 'high priority' trade categories

Our focus continues on categories with elevated modern slavery risks and strategic supplier segmentation



# Monitor, measure and manage

Continue to monitor and measure effectiveness of supply chain risk controls and progress supply chain risk mapping



# 'Good practice' collaborations

Continue to engage key suppliers and stakeholders to advance 'good practice' industry norms tackling macro-level modern slavery risks

implementation

Modern slavery

report / policy

Grievance and

remediation

mechanisms

Workforce training

and awareness

Supply chain

engagement



# Embed Policies, Standards and Risk Governance

# Supply Chain Management Policy and Standard

LLOITST adopted Lendlease's global Supply Chain Management Policy, and supporting Standard, which set out minimum standards for governance and management, applicable to our supply chain, including

- Environment, Health and Safety
- Know Your Supplier
- Sustainable Procurement
- Quality and Innovation

Modern Slavery Risk Mitigation Action Planning

Through Lendlease Australia's Modern Slavery Community of Practice (MS CoP). LLOITST representatives were engaged in the development of modern slavery risk mitigation action planning.

The planning identified actions for

- further integrating systems processes, policies and procedures around supply chain risk, including modern slavery risk into our operations
- Working with our Property Manager to risk assess suppliers

- Working with Lendlease Group's Supply Chain team on supply chain audits:
- Engaging with key suppliers as well as external stakeholders - including Cleaning Accountability Framework, and industry groups, such as the Property Council of Australia.

Organisational changes impacted progress on some initiatives, however, we made further headway in applying the UN Guiding Principles to the development of our Plans for FY24.

Refer to the 'Effectiveness Scorecard' on page 20 for further details.



Responsible Sourcing Due Diligence

### **Responsible Sourcing Due Diligence** Framework

Following Lendlease's piloting of its Responsible Due Diligence Framework during FY23, a staged rollout targeting 'High Priority' Suppliers is being programed for FY24. This may include contractors and suppliers engaged on LLOITST assets.

### Supplier Portal Risk Screening and Segmentation Analysis

Contractors and suppliers engaged by LLPMA for the retail component of our assets, also undergo Lendlease's supply chain risk assessment processes, which contain modern slavery risk screening.

This includes a combination of thirdparty risk intelligence resources (such as World Check), as well as supplier information provided at point of registration through Lendlease's Supplier Portal.

The registration process includes preliminary questions on labour type and product provenance.

Our supplier segmentation analysis may also consider the interacting elements in the table to the right.

There are also financial, integrity and operational aspects considered, namely, the level of reliance or concentration of spend we may have with that supplier, parent entity integrity screening where possible, and supplier financial standing.

The combination of these approaches generates an inherent risk profile that then informs what targeted risk controls are to be further implemented, be they assistive, or specifically contractual.

Performance history

# During FY23, SCIP was adopted into LLOITST 'business as usual' procurement processes where LLPMA provides services for the retail component of the Fund's commercial office assets.

This means LLOITST has access to Lendlease's in-house system for surfacing risk-screened supplier performance information to enable informed procurement choices and review findings of risk screened information.

Minimum Requirements Conduct in-house supply chain risk screening processes and performance insights		Provenance Geographic and contextual category risk assessment	
Responsible Sourcing Due Diligence Framework			·k
Published Disclosures Scan of supplier public social and environmental reports and statements		<b>Reputation</b> Third party and external stakeholder risk intelligence and insights	
Supplier Profile	Categor	y Profile	Labour Profile
Relevant policies +	Upstrear	n inputs	Workforce size

Upstream inputs exposure

Technology automation in production

Contracting type

Substitutability

Regulatory and market operating context

Workforce size and type

Use of labour providers

Use of migrant labour

# Supply Chain Information Portal (SCIP)

During FY23, improvements were made to tracking supplier risk assessments. A new data field was added to record when a supplier has been audited by Supply Chain and when a supplier has completed the Lendlease Modern Slavery Risk Due Diligence Questionnaire.

A new functionality to raise a 'caution' on a supplier was also added, where a supplier's corrective action period has expired, and the supplier provides no evidence of closing out supply chain audit findings.



16

# Monitor, Measure, Manage

During FY23, employees from Lendlease's Investments business were able to utilise the Property Council of Australia Modern Slavery Supplier Platform Informed 365, which includes a modern slavery risk due diligence questionnaire, issued to suppliers engaged by Lendlease Australia.

LLOITST continued our efforts to improve supply chain transparency through the combination of:

- Lendlease modern slavery due diligence questionnaires
- Property Council of Australia Modern Slavery Supplier Platform, which includes a modern slavery due diligence questionnaire, and
- targeted supply chain (labour rights) audits for our multi-national strategic suppliers / 'High Priority' Trade categories.

# **Modern Slavery Audits**

During the reporting period, LLIM engaged a third-party auditor to complete site-based audits on nine highrisk suppliers. Through these Workplace

### Conditions Assessment - Human Rights Focused audits, no modern slavery practices were identified, nor were any incidences of actual or suspected incidences of modern slavery, raised. LLOITST is leveraging the insights from these audits across our Lendlease investments portfolio.

### SINE induction tool

SINE is a visitor management app used on LLOITST sites. Used by our external property manager JLL, SINE inducts and cross-references contractor responses against LLOITST's prequalification tool (CM3).

All contractors are required to sign in when attending our sites as part of the end-to-end vendor management. SINE enables the tracking of labour arrangements in accordance with the contractors' respective fatigue management policies' and the vetting of designated workers when attending site.

FY23 saw the inclusion of MS awareness content into the LLPMA SINE induction pack.

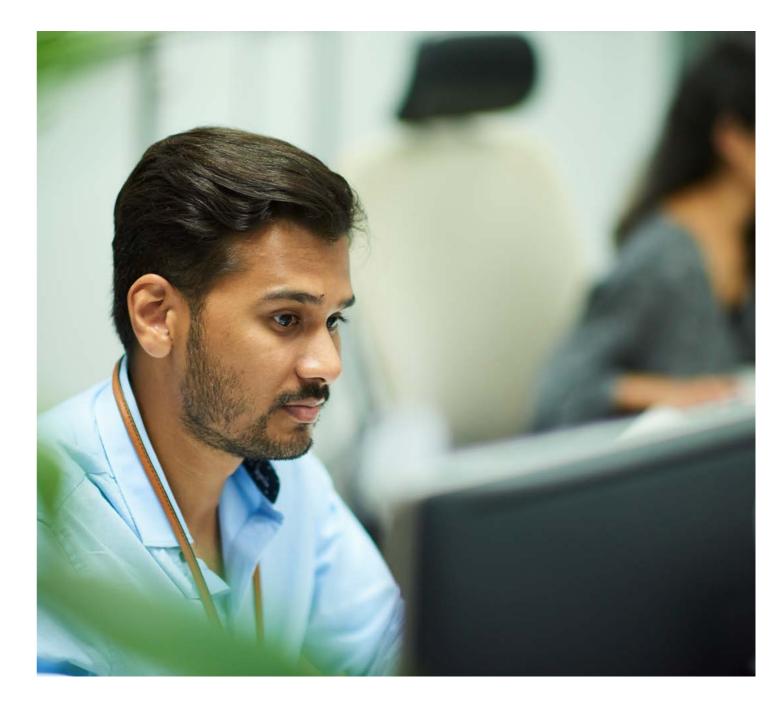
### **Property Council of Australia Modern Slavery Supplier Program**

LLOITST suppliers flagged with elevated risk profile are required to complete the Modern Slavery risk due diligence questionnaire on the Property Council of Australia Informed 365 Modern Slavery Due Diligence risk platform.

# Cleaning Accountability Framework (CAF)

A certification audit of a LLIM managed commercial asset, 1 O'Connell Sydney was undertaken by CAF. The audit achieved a 3-star rating (full marks) and we are leveraging the insights from this as process improvements across our Lendlease investments portfolio.







# Good Practice Collaborations

# Training

The Lendlease modern slavery e-learning training module was updated during FY23. Completion of this training module is mandatory for all Investment Management employees, achieving a 95% completion rate in FY23.

Employees working on the LLOITST portfolio, also have access to a resource library of the latest information and developments on Lendlease's Supply Chain SharePoint site. During FY23 they were also able to access user training

on Property Council of Australia's Informed 365 Modern Slavery Risk supplier platform.

External Property Managers (JLL), also provide their staff with Modern Slavery Awareness training on an annual basis through their induction platform. This ensures all workers are aware of the signs and know where to go to seek support or to report any concerns. For FY23, JLL achieved a 95% training completion rate across the Lendlease portfolio.

# Industry engagement

We continued our membership of the Cleaning Accountability Framework and contributed to the development of the 'CAF portfolio tool' as well as adopting the 'CAF Cleaning Pricing Schedule' into our contracts, when tendering for cleaning services.

# Remediation

# **Ethics Point**

LLOITST has access to the global Ethics Point platform for the confidential logging of concerns around improper conduct. This is cited on all modern slavery information posters in multiple languages on LLOITST sites, toolbox talks and accessible on the Lendlease website.

During the reporting period, no reports were logged through Ethics Point regarding modern slavery, categorised as 'labour rights violations', across LLOITST assets.

JLL, as external property manager also has a platform 'Ethics Everywhere Helpline'. 'Ethics Everywhere Helpline' is a confidential reporting platform available to their employees, contractors, clients, supply partners, and members of the public if they

have a concern or suspect behaviours that are inconsistent with their Code of Ethics and policies or the law. It is available 24 hours a day, 7 days a week, and reports can be made anonymously. No reports were logged with JLL in relation to Lendlease assets during the reporting period.

We also recognise there is not a 'one size fits all approach' to providing remedy, and that a legitimate remediation response is tailored to the particular facts of a situation.

LLOITST also has access to a range of leverage measures utilised by Lendlease, for example, through contract and engagement with key stakeholders including government and worker organisations, to ensure the remediation approach is fact-based, informed with the appropriate expertise and conducted in good faith.

# **Effectiveness of Actions**

We continue to define the effectiveness of our approach through:

- Prevention: by embedding supplier risk assessments as routine
- Responsiveness: by ensuring our consequence management responses appropriately address modern slavery risk concerns to impacted parties
- Collaboration: by engaging in open dialogue to effect leverage and influence with suppliers, industry, investors and government and to listen and understand the range of stakeholder perspectives with human rights experts and worker advocates

# Effectiveness of **Management Approaches**

LLOITST continues to implement improvements through its engagement with JLL and insights from Lendlease's modern slavery risk controls and mitigation actions.



# Measuring our Effectiveness: LLOITST Progress Scorecard

The performance scorecard by Lendlease Group summarises progress against modern slavery risk mitigation efforts during FY23. These results extend to include LLOITST in its access to the systems and processes of the Lendlease Group.

_	Focus Area	Objectives	Actions Taken	Metrics	Outcomes
-		Continue to embed supply chain risk governance measures and progress awareness training across our business.	Lendlease Australia FY23 Modern slavery Risk Mitigation Action Plan (which includes LLOITST)	Complete	Alignment wi Due diligence
Embed policies, standards and risk governance			Lendlease Group Supply Chain Management Policy and Standard – in multiple languages (applies to LLOITST)	Complete	Translations e and Standard
	standards and		SINE induction tool updated to include MS awareness content	Complete	Reinforce aw Slavery risks
			Refreshed Modern slavery site signage location in our assets	Complete	Reinforce aw
-	Ĩ	Implement a global framework for Responsible Sourcing Due Diligence, targeting 'high priority' trade categories	Rollout of framework to include suppliers of Investment Management Platform	In progress	Insights from Categories fo
Responsible sourcing due diligence	sourcing due		CM3 Pre-Qualification	Ongoing	Increased ear
		Continue to monitor and measure effectiveness of supply chain risk control and progress supply chain risk mapping.	Modern Slavery Audits	In progress	
Monitor, measure and manage			Supplier Performance reviews	Under review	Process impr
		Property Council of Australia – Informed 365 Modern Slavery Risk Due Diligence	Ongoing		
-	ش	Engage key suppliers and	Lendlease Modern Slavery e-Learning Training Module compulsory for all Investment Management employees	95% completion	
'Good practice' collaboration	stakeholders to advance 'good practice' industry norms tackling macro-level modern slavery risks	Industry Engagement: • Cleaning Accountability Framework • Modern Slavery Working Group	Ongoing	Reinforce aw Management	
-					

# es

with UN Guiding Principles approach to Human Rights nce

s enable improved accessibility of policy ard

awareness and responsibility of Contractors' Modern (S

awareness for contractors / suppliers

om pilot to apply in rollout program for 'High Priority' Trade for FY24

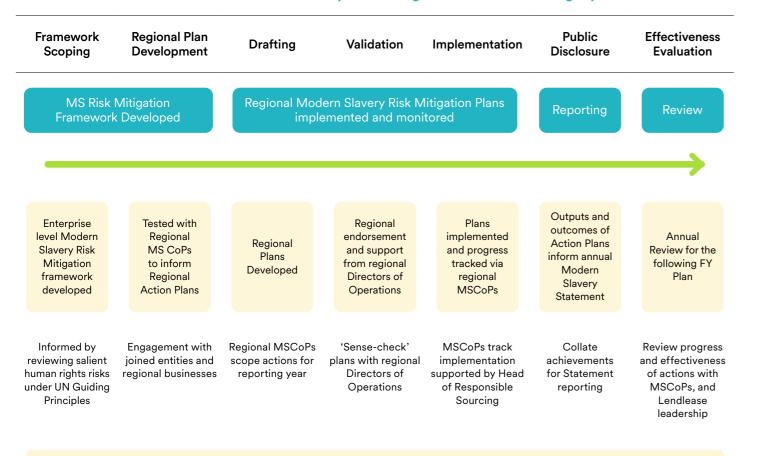
early-visibility of suppliers' potential modern slavery risk

nprovements and operational consistency across operations

awareness of modern slavery risks for all Investment ent employees

# **Consultation Processes**

# **Consultation: Modern Slavery Risk Mitigation Action Planning Cycle**



# Oversight by Lendlease Group Chief Risk Officer, Group General Counsel, **Global Leadership Team and Board Sustainability Committee**



In preparing this Statement, fund managers and property managers have been engaged in considering modern slavery risk issues, actions being taken to mitigate those risks and reporting requirements.

This has been done through the adoption of systems and processes, which were developed and implemented by Lendlease's Group Supply Chain function. Lendlease Group's process in the graphic above includes engagement with representatives from LLOITST.

The LLOITST team also regularly engages with the Property Manager, JLL and have 'managing modern slavery risk' as a standing item for consideration at those meetings.

LLOITST also participates in Lendlease's Australian Modern Slavery Community of Practice, which has cross-functional representation across Lendlease in Australia, that includes LLOITST operations and entities.

There has also been consultation with a range of personnel who operate across the entities covered by this Statement.

Representatives include sustainability, supply chain, risk, legal, and operations functions from Lendlease's construction, investment and development businesses.

Refer to pages 32 and 33 of the Lendlease Group Modern Slavery Statement FY23 for further details.

# **Other Relevant Information**

LLOITST was recognised in the 2023 Global Real Estate Sustainability Benchmark (GRESB) Real Estate Assessment, achieving ninth place in Australia Office Sector (high-rise core) with a score of 93% and maintaining its 5-star rating. GRESB is a well regarded benchmark for ESG performance disclosure for real estate owners, asset managers and developers.

Material indicators include policies on social issues such as child labour and human rights, labour standards and working conditions. Social risk assessments also form part of the material indicators.

LLOITST maintains strong outcomes in both environmental and social performance within GRESB. In 2021,

the Fund achieved a 5 Star rating, which is awarded to entities with GRESB scores placed in the top quintile (20%) of the entire benchmark.

Lendlease has been associated with GRESB for over a decade and is actively engaged in GRESB committees and working groups to advance the benchmark framework that support ESG outcomes in the property sector globally.

GRESB provides an independent and globally consistent standard of measuring ESG outcomes in real estate. Participation in GRESB continues to grow every year.

# Looking Ahead

LLOITST will continue to work closely with Lendlease's Group Supply Chain team, in progressing its own actions against the four focus areas, as set out in the graphic below, by the Lendlease Group:

# **Focus areas**

During FY24, LLOITST will continue its progress in the following focus areas:





# Embed

Continue to progress embedment of supply chain risk policies, controls and governance into business systems and processes across our operations

# **Modern Slavery Risk Due Diligence**

Progress rollout of **Responsible Sourcing Due** Diligence framework and progress embedment of human rights due diligence

# COVID-19

In the wake of the pandemic, our supply chains continued to remain resilient.

Lendlease continues to prioritise the health, safety and wellbeing of all who interact with us. We expect subcontractors, consultants and suppliers to comply with government public health advice and guidance. We encourage subcontractors to develop a risk management plan that addresses any potential residual impacts of COVID-19 on their workforce, workplace and supply chain.

We also continue to work closely with our stakeholders on the best ways to support our employees, subcontractors, and suppliers.



# Monitor. Measure + Seek Transparency

Continue to track effectiveness of supply chain risk controls and work with key suppliers to increase transparency



# Collaborate + Leverage

Contribute to the establishment and adoption of new industry norms and practices tackling modern slavery risks

The Statement has been approved by the Board of Directors of Lendlease IMT (OITST) Limited, on behalf of LLOITST and the Board of Directors of Lendlease IMT (OITST ST) Pty Limited on behalf of LLOITST Sub-Trust, who will review and update it as necessary.

Lendlease IMT (OITST) Limited

Signed:

Chairman: Barry McWilliams

Position:

Date of approval: 12 December 2023

Lendlease IMT (OITST ST) Pty Limited

Signed:

Chairman: Barry McWilliams

Position:

Date of approval: 12 December 2023



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# **Lendlease Policies**

Lendlease also has several policies, which are on the Governance pages of the Lendlease global website, which respond to modern slavery risk across its direction operations through the following:

Key Lendlease Policies	Effective Date	Description	Span of operation	Application to Modern Slavery Risk Mitigation
Group Policy on Environment Health and Safety	September 2022	Sets up oversight and management of Environment Health and Safety and embedment of Global Minimum Requirements	Global	Encourages our supply chain workforce to support the policy's ob with a focus on continuous improvement.
Lendlease Global Minimum Requirements (GMRs)	2021	The GMRs are our minimum Environment Health and Safety standards for how we operate anywhere in the world. All suppliers and their supply chains are required to observe these policies when working on our projects.	Global	<ul> <li>Requires contractors and service providers to acknowledge the</li> <li>Supplier performance standards regarding written approvals requireme</li> <li>Performance standards for worker welfare facilities, where Lend accommodation for site workers</li> <li>Mental health support to include modern slavery awareness edu concerns, where the risk exists</li> <li>Cites forced labour due to coercive work practices as an example</li> </ul>
Supplier Code of Conduct	February 2020	Sets out our expectations of our third-party suppliers, consultants and contractors. Suppliers are to acknowledge they have read and understood the Code when working with us.	Global	<ul> <li>Makes specific reference to respecting Human Rights and speaks</li> <li>advance an inclusive workplace free of discrimination, harassme</li> <li>not use any form of child, forced or involuntary labour, nor use p</li> <li>require all persons engaged to work (either directly, or through r</li> <li>respect the rights of workers to choose freely to associate with or regarding working conditions without threat of reprisal, intimidation</li> <li>Includes specific requirements for suppliers to take steps to source with Lendlease and promote training and awareness on mitigating sourcing.</li> </ul>
Group Conduct Breach Reporting Policy	December 2019	Enables employees (their families), contractors, suppliers and agents to speak up and report illegal or improper conduct occurring in the Lendlease business, including behaviour that does not accord with our Core Values, Employee Code of Conduct or Supplier Code of Conduct.	Global	Outlines the pathways through which a grievance may be anonym Officer or other Senior Manager of Lendlease or independently, th Investigations of grievances are made on a case-by-case basis aft The policy includes a non-retaliation and procedural fairness oblig
Group Customer Complaints and Feedback Policy	December 2020	Applies to all external complaints and feedback (both positive and negative) about Lendlease and the services we provide.	Global	Provides an additional avenue to raise a concern. Each operating and feedback.
Diversity and Inclusion Policy	February 2019	Sets out Lendlease's commitment to workplace and Board diversity and inclusion and conveys goals, measures and management approach.	Global	Policy conveys a commitment to respect diversity and inclusion in
Employee Code of Conduct	August 2016	Sets out the standards of conduct expected of our businesses and people, wherever Lendlease operates. The Code includes specific integrity obligations.	Global	Connected to this policy is our internal Anti-Bribery Anti-Corruption directors, employees and third parties are to observe the UK Briber to have undergone compliance processes for integrity screening a

objectives, and take a risk-based approach to preventing harm

ne Lendlease Supplier Code

- equirements for subcontracting and assessment of capacity of nents
- ndlease is responsible for providing off-site living
- ducation and information to access Ethics Point for raising

nple of worker fatigue.

- ks to our top 5 salient human rights risks:
- ment, bullying and other unlawful behaviour;
- e physical punishment to discipline employees;
- h recruitment agencies), hold all legal work permits and visas;
- h one another and to communicate openly with management dation, or harassment.
- urce products / services free from modern slavery, collaborate ng modern slavery risks and provide greater transparency on
- mously raised, either directly through the Business Conduct through Ethics Point.
- after examining the facts.

ligations.

ng region has localised procedures for managing complaints

in the organisational culture.

ption Policy for our UK and Italy operations. All Lendlease ibery Act 2010 which requires third parties, including suppliers, g and due diligence checks.

# **IMPORTANT NOTICE:**

This document (including the Appendix), has been prepared and is issued by Lendlease One International Towers Sydney Trust (LLOITST) and Lendlease One International Towers Sydney Trust Sub Trust (LLOITST Sub Trust) in good faith, based on the information available to it at the time of preparation.

To the maximum extent permitted by law, LLOITST and LLOITST Sub Trust and their respective directors, officers, employees and agents, disclaim all liability and responsibility (including without limitation), any liability arising from fault or negligence) for any direct or indirect loss or damage which may be suffered, howsoever arising, through use or reliance on anything contained in, or omitted from, this document.

This document contains forward looking statements, including statements of current intention and expectation, and statements of belief and opinion. These statements have been based on current knowledge and assumptions about future events. They are, by their nature, subject to known and unknown risks and uncertainties that could cause actual results to differ materially from the expectations expressed in, or implied from, such information or statements.

You should not place undue reliance on these statements, except as required by law or regulation. LLOITST and LLOITST Sub Trust does not undertake to update, review, or revise these statements.

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