

FY2025

Cays Engineering

MODERN SLAVERY STATEMENT



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INTRODUCTION & APPROVAL

This statement is produced to voluntarily comply with the Modern Slavery Act 2018 (Cth) for the financial year ending 30 June 2025.

It is prepared for Elsdon Pty Ltd as trustee for the Cays Family Trust trading as Cays Engineering ABN 49 613 977 502 and as a single reporting entity.

This Modern Slavery Statement was approved on 15/01/2026 by Angus Youngson as the Sole Director and principal governing body of Elsdon Pty Ltd.



Cays Engineering believes all humans have a right to be treated with dignity and respect and is opposed to all forms of modern slavery and human trafficking.

Cays Engineering acknowledges that modern slavery may impact its business and is committed to working towards reducing the risk that its operations might contribute to modern slavery.

Angus Youngson
Managing Director

STRUCTURE & OPERATIONS



Cays Engineering was established in 1956 and is a family-owned and independent Australian business. In 2026 it celebrates its 70th year of operation.

Cays' office and workshops are located at 17 Thornborough Road, Greenfields, Western Australia, where it employs approximately 75 people.

Cays Engineering provides specialist high-quality fabrication, project management and project construction services to the mining, oil and gas, chemical, power, construction and infrastructure industries throughout Western Australia.

Particular expertise has been developed in heavy plate and structural fabrication, mechanical fabrication as well as pipe work and pressure vessels.



SUPPLY CHAIN

The majority of suppliers Cays Engineering engages are local to Western Australia.

Cays Engineering has developed strong long-term relationships with its suppliers in order to ensure quality, consistency and reliability of supply. The main types of goods and services procured by Cays Engineering are steel, wear liners and labour hire.

The majority of steel is sourced from Australian mills with the balance originating from mills in China, South Korea, the United Arab Emirates, Thailand, New Zealand and Indonesia. Wear liners are sourced locally but originate from Germany, Italy and China.

IDENTIFYING THE RISK

1. Operations

Cays Engineering has assessed its operations and supply chains to identify any risk factors for modern slavery practices that may be inadvertently incorporated into its business practices.

During the financial year ending 2025, the majority of Cays' workforce was employed directly and on employment contracts that met or exceeded the applicable employment legislation.

Whilst Cays Engineering has conducted pre-qualification assessments on the labour hire companies it engages to ensure that appropriate work rights and pay rates are in place for all workers, Cays has less direct visibility and control over these workers and their employment terms.

Cays recognises there are potential modern slavery issues within the third-party labour arrangements and the vulnerable populations, which may include excessive work hours, underpayment or non-payment.





2. Supply Chain

In the financial year ending 2025 the majority of Cays' procurement spend was in Australia. Australian suppliers are subject to compliance with Australian laws which do not allow slavery practices.

Suppliers that source parts and components internationally may have a heightened risk of modern slavery.

Cays Engineering has determined that the following goods and services that it utilises may represent a particular risk of modern slavery:

- stationery supplies;
- information and communication technology equipment;
- workwear/uniform clothing;
- plant and equipment;
- migrant labour agencies.

CONTROLLING THE RISK

Cays Engineering has applied a risk management framework for the business to ensure it addresses Modern Slavery risks. This includes:

1. Risk Assessment

Conducting modern slavery due diligence risk assessments to identify, prevent and mitigate modern slavery risks in our operations and supply chains.

2. Contractor Requirements

Contractually requiring our subcontractors and suppliers to take reasonable steps to identify and address modern slavery risks.

3. Training and Instruction

Raising awareness of modern slavery risks, including through the use of training tools and communications.





MEASURING THE EFFECTIVENESS

This is the third Modern Slavery Statement for Cays Engineering and the Company is in the process of implementing procedures to further identify and address modern slavery risks within its operations and supply chain. As part of Cays' Integrated Management System, the processes will be subject to management review and compliance audits.

Cays Engineering has not been notified of and is not aware of any modern slavery complaints against its operations and supply chains prior to or during the 2025 financial year.

COMMUNICATION & CONSULTATION

Cays Engineering is a single reporting entity according to the Act, not owning nor controlling any entities, so the requirement under section 16 (1)(f) of the Act to detail consultation with those entities does not apply.



Cays Engineering acknowledges that consultation and collaboration with all stakeholders both internal and external is integral to the management of modern slavery risks. Extensive consultation concerning modern slavery has occurred within the business. Cays will continue to consult with staff, suppliers and clients in an effort to identify and respond to modern slavery risks faced by the business.

CONTINUOUS IMPROVEMENT

Cays Engineering is committed to the continuous development and improvement of our policies and processes as they relate to modern slavery.

In the coming reporting period Cays will:

- continue to include supplier and contractor assessments in its approval process;
- continue to implement its assessment criteria within supplier compliance audits;
- review suppliers' evidence of ethical conduct in the area of modern slavery;
- continue to develop a supplier code of conduct; and,
- continue the ongoing review and enhancement of its modern slavery prevention framework and associated policies and procedures.



Office

17 Thornborough Rd, Greenfields, WA

Contact

Phone: (08) 9582 6611

Website: cays.com.au

Email: cays@cays.com.au

