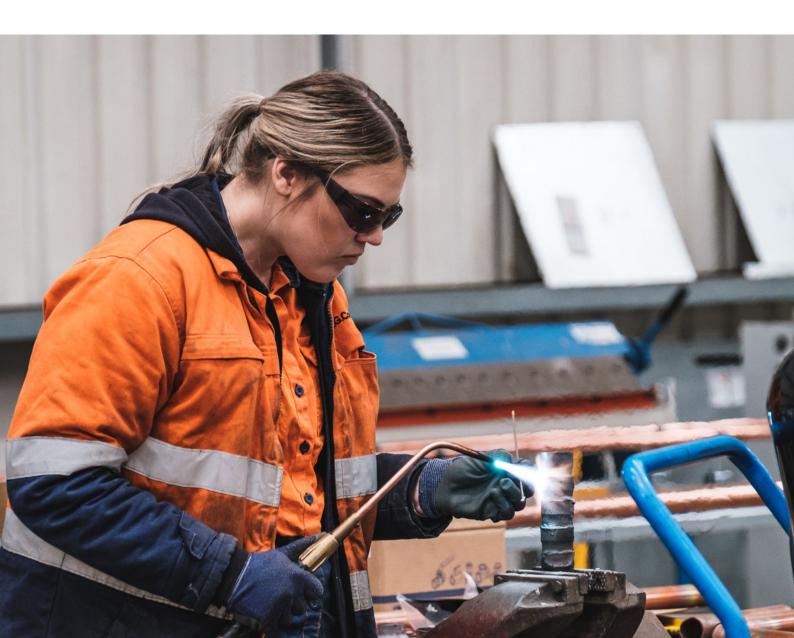


Modern Slavery Statement





The A.G. Coombs Group of Companies is committed to being an exemplar corporate citizen; respecting human rights is inherent throughout our business operations and is embedded in our core values.

Russell F. Telford

Managing Director

A.G. Coombs Group Pty Ltd

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Managing Director's

Introduction



citizen.

Values-led governance and business ethics form the foundation of A.G. Coombs' principles. We are dedicated to conducting our operations with unwavering integrity, guided by a strong moral compass and a commitment to the highest standards of behaviour and strong focus on environmental, social and governance (ESG) elements.

Our governance practices are anchored by our core values, ensuring that the decisions we make align with our ethical foundation. By prioritizing values-led governance, we foster a culture of trust, transparency, and responsible conduct, driving not only our success but also our positive impact on society and the environment.

Respecting human rights is inherent throughout our business operations and is embedded in our core values and organisational culture. As a key component of our overall ESG approach, the A.G. Coombs Group of Companies are absolutely committed to eradicating modern slavery where it may exist in our operations and supply chain by continually improving company practices and procedures in implementing new processes as necessary.

The A.G. Coombs Group of Companies has several relevant Policy Statements, including our Modern Slavery Policy, Code of Conduct, Supplier Code of Conduct, Supplier Diversity Policy, Fraud and Corruption Control Policy, Whistleblower Policy and associated supporting Procedures.

We recognise that as a significant purchaser of goods and services, our choices can impact communities and individuals. We recognise our responsibility to engage with suppliers who act ethically. We do not tolerate slavery, human trafficking, forced or child labour or child exploitation.

We recognise that modern slavery can occur in every industry and sector and has severe consequences for victims. We do not tolerate slavery, human trafficking, forced labour, child labour or child exploitation. We have implemented and continue to evolve the following measures:

- Training to relevant employees, Executives and Directors in relation to Modern Slavery.
- Developed and implemented processes to monitor and audit our supply chain, including more detailed audits and interviews with identified high volume / high risk subcontractors and suppliers.
- Designated key personnel with responsibility to manage and implement key processes and procedures.
- Ensuring our procurement suite of documents contain robust provisions addressing modern slavery with our direct suppliers, contractors and supply chain generally.

Our goals for the coming years also include:

- Continued training to relevant employees including refresher training.
- Implementing further controls in our procurement process and undertaking diligence activities across our supply chain.

This statement demonstrates our alignment to the Modern Slavery Act to address slavery, human trafficking, forced or child labour or child exploitation across our supply chain.



We acknowledge we have further work to do, however we are building from a solid foundation to support our future goals and commitments in addressing modern slavery.

This statement is made pursuant to section 13 of the Modern Slavery Act 2018 (Cth) in relation to the operations and supply chains of the A.G. Coombs Group of Companies for the period 1 July 2023 to 30 June 2024, and was approved by the Board of A.G. Coombs Group Pty Ltd as the parent entity in October 2024.

P. Illan

Russell F. Telford Managing Director A.G. Coombs Group Pty Ltd



Our Structure, Operations & Supply Chain

The reporting entity is A.G. Coombs Group Pty Ltd and this statement relates to the following A.G. Coombs Group of Companies: A.G. Coombs Pty Ltd (Head Office) ABN 67 005 711 722

A.G. Coombs Pty Ltd ABN 49 005 653 332

A.G. Coombs Advisory Pty Ltd ABN 89 130 969 934

A.G. Coombs Servicing Pty Ltd ABN 57 053 933 056

A.G. Coombs (NSW) Pty Ltd ABN 60 134 239 768

A.G. Coombs (QLD) Pty Ltd ABN 62 134 239 777

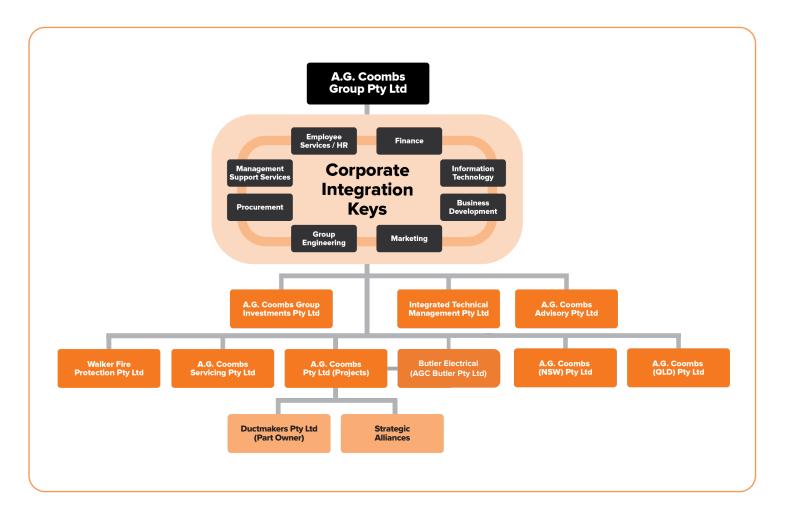
A.G. Coombs Pty Ltd (NSW Office) ABN 49 005 653 332 Walker Fire Protection Pty Ltd ABN 21 006 028 673

AGC Butler Pty Ltd T/A Butler Electrical Victoria ABN 55 605 082 157

Integrated Technical Management Pty Ltd ABN 96 105 075 858

Registered Address:

26 Cochranes Road Moorabbin VIC 3189 +61 3 9248 2700



With a 78 year heritage, the A.G. Coombs Group commenced operations in 1945 and is a proudly Australian-owned and privately operated Group of Companies. A.G. Coombs provides an end to end capability; an integrated range of technical services for all systems in buildings, from advisory and design through to installation, commissioning, maintenance and ongoing operation and management, delivered through our specialist companies.

Our website provides more detailed information about our business, including our strategy, products and operations, as well as our approach to sustainability. www.agcoombs.com.au



Our Supply Chain

We are committed to acting ethically and with integrity in all our business dealings and relationships and to implementing and enforcing effective systems and controls to ensure that any form of slavery is not taking place in our own business or supply chains.

Since publishing our 2023 Modern Slavery Statement, we have continued to enhance our procedures and processes to manage modern slavery requirements, including the selection, engagement and monitoring of our subcontractors and suppliers. As part of our audit an quality assurance program, during the reporting period we continued to refine our supply chain prequalification questionnaire to further enhance our approach to Modern Slavery.

A.G. Coombs engage suppliers and subcontractors under formal terms and conditions which outline the modern slavery obligations. Prior to engagement, suppliers and subcontractors are required to complete a modern slavery self-assessment questionnaire. We have further enhanced the auditing and interviews of our supply chain to ensure evidence of compliance and to continue to raise awareness and educate. If a modern slavery issue (or potential issue) is identified, we work through a robust process with the non-compliant suppliers or subcontractors to recitfy. Our subcontractor worker induction includes Modern Slavery and Whistleblower policies.



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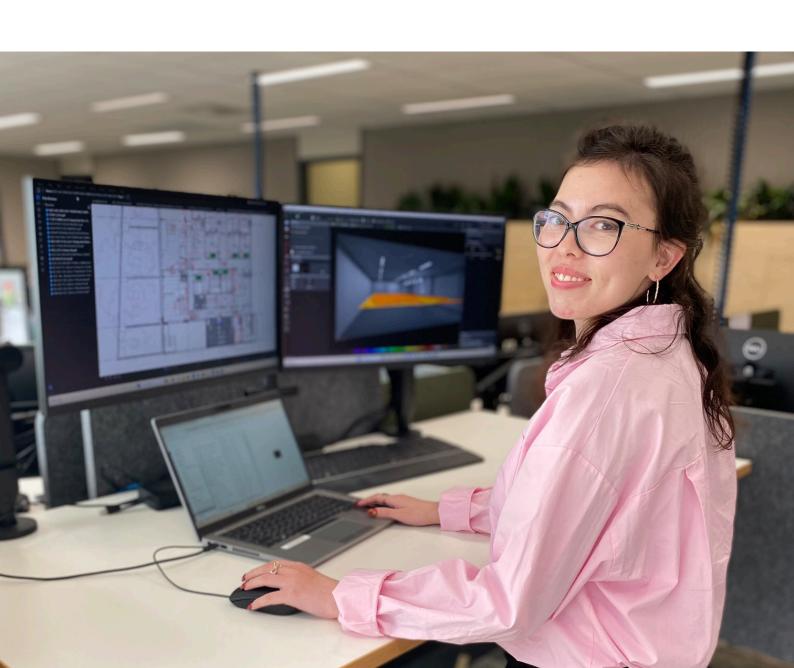
Direct Suppliers of Goods and Services.

The A.G. Coombs Group utilises its strong network of existing suppliers, subcontractors and manufacturers, to maximise local industry participation in its supply chain.

The A.G. Coombs Group Procurement function manages and coordinates the purchase of goods and services to assist our business to deliver works to our Clients. These are sourced through an established network of suppliers and subcontractors. During the reporting period, A.G. Coombs procure goods and services from over 800 direct suppliers and subcontractors. Most of our suppliers and all of our subcontractors are based in Australia.

We aim to play a positive role in the communities where we operate. We strive to buy local products and engage local services. As part of our commitment to local procurement, we ensure that opportunities for local industry and supplier engagement are disseminated through various channels.

We also ensure that local industries and suppliers in the areas in which we operate throughout Australia are identified and approached to increase local content were possible in the delivery of our services.



Managing Our Modern Slavery Risks



Since publishing our FY23 Modern Slavery Statement, we have continued to build on the good work we have done to ensure modern slavery is not present in our operations or our supply chain.

We have continued to implement rigorous steps into our supplier management processes to improve the way we identify, select and engage across our supply chain. This includes a mandatory requirement that all our suppliers complete a Pre-Qualification Compliance Questionnaire with questions relating to modern slavery.

We have over 500 suppliers who have provided responses and supporting evidence. We have also introduced a desktop audit programme for key suppliers.

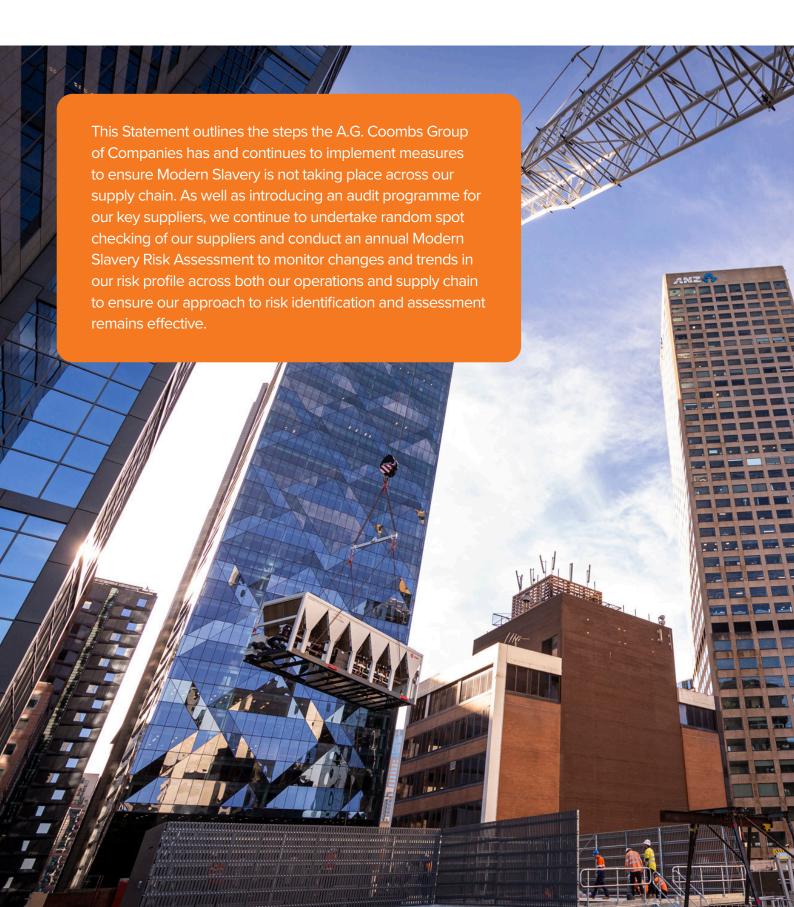
This programme includes exploring specific risk factors and any relevant policies and procedures the supplier already has in place, any known history of modern slavery or related practices and whether a supplier code of conduct has been implemented by the supplier and cascaded through its supply chains

Our approach to managing modern slavery risks follows a robust methodology for identifying, mitigating, and remediating modern slavery risks, and assessing the effectiveness of these actions. Key management steps are set out below:

- We have robust policies and procedures relevant to human rights and modern slavery.
 These include our Modern Slavery Policy, Code of Conduct, Supplier Code of Conduct,
 Supplier Diversity Policy, Fraud and Corruption Control Policy, Whistleblower Policy and associated supporting procedures.
- Only suppliers and subcontractors who are approved on our supplier portal can be engaged to provide goods / services to the A.G. Coombs Group of Companies.
- A long established, robust approval process is in place to ensure that only suitably
 qualified and experienced organisations are engaged, and that roles, responsibilities,
 expectations and policies are clearly communicated.
- Our standard terms and conditions for all purchase orders set out the Modern Slavery obligations of the Supplier when being engaged by the A.G. Coombs Group of Companies including supplier's consent to our audit programme.
- Surveying and random spot checking of our Suppliers confirms their understanding, commitment and compliance to Modern Slavery practices. We have a robust Supplier and Subcontractor self-assessment questionnaire about modern slavery as part of our prequalification process.
- Through our learning management system (LMS) we provide training on Modern Slavery is provided to all key personnel who engage and interact with our suppliers, including Procurement Teams, Estimators, Project Managers and Contract Managers.
- Our people are trained to raise any concerns and report any actual or suspected modern slavery following which we will engage in a fact-finding investigation and, in the case of a demonstrated case, being mindful of potential cause to the victim/s, consider remediation actions if any.



Monitoring and Reviewing the Effectiveness of these Actions





Monitoring and Reviewing Modern Slavery Management Across the A.G. Coombs Group of Companies

Russell Telford is the
Managing Director of the
A.G. Coombs Group of
Companies which includes
each business entity. The
A.G. Coombs Group of
Companies has a Group Board,
consisting of Executive Directors
and Non-Executives including
Non-Executive Chair. The
A.G. Coombs Group Board
meet monthly.

The A.G. Coombs Executive Team, which includes the Executives and General Managers of each A.G. Coombs entity are members of the A.G. Coombs Advisory Board, chaired by the A.G. Coombs Group Managing Director, which also meets monthly.

A.G. Coombs has an established committee to manage our Modern Slavery practices to ensure they are effective and continually improved.

During the reporting period we have refined our processes regarding measuring and reporting against ESG goals including establishing an ESG working group – our Modern Slavery team is integral to this working group.

The reporting and assessment of the effectiveness of our Modern Slavery Policies, Procedures, and actions as outlined in this Statement are reported

and monitored with identified changes implemented to mitigate our risk profile across both our operations and supply chain to make sure that our approach to risk identification and assessment remains effective.

Further information and training is provided to our personnel focussing on our Core Values, Code of Conduct and governance and compliance pracitces. This includes training and refreshers on policy statements, including our Modern Slavery Policy, Code of Conduct, Supplier Code of Conduct, Supplier Diversity Policy, Fraud and Corruption Control Policy, Whistleblower Policy and associated supporting Procedures.

All A.G. Coombs Group of Companies Policies and Procedures are reviewed and updated on a regular basis, including review and sign-off by the Managing Director.



A.G. Coombs Group

Melbourne | Sydney | Canberra | Brisbane | Townsville

Head Office:

26 Cochranes Road Moorabbin VIC 3189 Australia

The A.G. Coombs Group is a privately owned Australian group of companies that provides an integrated range of technical services for all systems in buildings, from design through to installation, commissioning, maintenance and ongoing operation and management. Established in 1945, A.G. Coombs has a national capability with major operations on Australia's eastern seaboard.

Melbourne +61 3 9248 2700 | Sydney +61 2 8020 6000 | Canberra +61 2 6217 5600 Brisbane +61 7 3648 0500 | Townsville +61 7 4431 1000 | agcoombs.com.au

A.G. Coombs Projects

A.G. Coombs Projects leverage a National Centre of Excellence approach, where teamwork and project management skills set the company apart. This approach also provides high-end engineering, project management and site personnel to deliver successful projects throughout Australia.

+61 3 9248 2700 | agcoombs.com.au/projects

A.G. Coombs Service

A.G. Coombs Service is a specialist provider of air conditioning, mechanical services, building controls and bundled services maintenance. Delivering 24/7 building support, the company is a preferred supplier to the Facilities Management Industry and provides professionally managed, highly qualified technical staff to achieve improved reliability, lower costs and regulatory compliance in commercial, retail and industrial buildings.

+61 3 9676 4600 | agcoombs.com.au/service

A.G. Coombs Advisory

A.G. Coombs Advisory provides quality advice and consulting services across numerous disciplines including mechanical, electrical, hydraulics and fire protection services and building technologies. A.G. Coombs Advisory is Australia's leading provider of Green Star Independent Commissioning Agent (ICA) services for projects requiring Green Star 'As Built' Certification.

+61 3 9248 2700 | agcoombs.com.au/advisory

Walker Fire Protection

Walker Fire Protection provides a range of fire protection and detection services, from high-end project engineering advice and consultancy through to concept and detailed design, installation of all types of fire detection and suppression systems, and ongoing inspection, testing, maintenance and regulatory compliance support.

+61 3 9279 7100 | agcoombs.com.au/walkerfire

Walker FIRE PROTECTION

Butler Electrical

Butler Electrical provides comprehensive Mechanical Electrical, Commercial Electrical, Industrial Electrical installation and Switchboard fabrication supported by its engineering design services.

+61 3 9555 7400 | butlerelectrical.com.au



Integrated Technical Management

Integrated Technical Management is a high quality provider of Technical Facilities Management specialising in technically complex and critical facilities such as data and internet centres, major commercial complexes and sophisticated industrial plants.

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A.G.Coombs

Modern Slavery Statement - FY24

A.G. Coombs Group

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